

# Town of Windham

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS - EXPENDITURES

| ACCOUNTS FOR PROJECTION 20261 TOWN OF WINDHAM - FY 26 OPERATING BUDGET |       |                           |                 |                |                  |                     |                |                    |                 |               |
|------------------------------------------------------------------------|-------|---------------------------|-----------------|----------------|------------------|---------------------|----------------|--------------------|-----------------|---------------|
|                                                                        | 1000  | GENERAL FUND              |                 | 2024<br>ACTUAL | 2025<br>ORIG BUD | 2025<br>REVISED BUD | 2025<br>ACTUAL | 2026<br>DEPARTMENT | 2026<br>MANAGER | PCT<br>CHANGE |
|                                                                        | 11100 | TOWN COUNCIL              |                 |                |                  |                     |                |                    |                 |               |
| 1                                                                      | 11100 | 41110                     | REG FT          | 13,230.00      | 13,230.00        | 13,230.00           | 7,441.91       | 13,230.00          | 13,230.00       | 0.0%          |
| 2                                                                      | 11100 | 44200                     | LEGAL SVCS      | 138,890.60     | 150,000.00       | 150,000.00          | 92,042.38      | 150,000.00         | 150,000.00      | 0.0%          |
| 3                                                                      | 11100 | 44300                     | AUDIT SVCS      | 23,000.00      | 30,000.00        | 30,000.00           | 13,400.00      | 30,000.00          | 30,000.00       | 0.0%          |
| 4                                                                      | 11100 | 46410                     | TRV EXP         | 470.44         | 2,000.00         | 2,000.00            | 201.17         | 1,500.00           | 1,500.00        | -25.0%        |
| 5                                                                      | 11100 | 46910                     | TRNG/CONF       | 687.88         | 1,000.00         | 1,000.00            | 0.00           | 1,000.00           | 1,000.00        | 0.0%          |
| 6                                                                      | 11100 | 46920                     | MMBR DUES       | 81,432.52      | 82,368.00        | 82,368.00           | 55,001.00      | 90,731.00          | 88,431.00       | 7.4%          |
|                                                                        |       | TOTAL                     | TOWN COUNCIL    | 257,711.44     | 278,598.00       | 278,598.00          | 168,086.46     | 286,461.00         | 284,161.00      | 2.0%          |
|                                                                        | 11200 | TOWN MANAGEMENT           |                 |                |                  |                     |                |                    |                 |               |
| 7                                                                      | 11200 | 41110                     | REG FT          | 873,542.91     | 981,660.00       | 981,660.00          | 532,999.88     | 1,064,003.00       | 1,199,003.00    | 22.1%         |
| 8                                                                      | 11200 | 41120                     | REG PT          | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 9                                                                      | 11200 | 41210                     | OT-REG          | 0.00           | 4,000.00         | 4,000.00            | 175.42         | 4,000.00           | 4,000.00        | 0.0%          |
| 10                                                                     | 11200 | 43100                     | SUPP & MTL      | 16,516.36      | 9,500.00         | 9,500.00            | 6,257.74       | 11,000.00          | 11,000.00       | 15.8%         |
| 11                                                                     | 11200 | 43610                     | BOOKS MAPS      | 606.50         | 1,000.00         | 1,000.00            | 0.00           | 1,000.00           | 1,000.00        | 0.0%          |
| 12                                                                     | 11200 | 43710                     | POSTAGE         | 5,406.12       | 10,000.00        | 10,000.00           | 3,372.68       | 9,000.00           | 9,000.00        | -10.0%        |
| 13                                                                     | 11200 | 44400                     | PROF SVCS       | 14,322.50      | 80,000.00        | 80,000.00           | 12,726.56      | 70,035.00          | 70,035.00       | -12.5%        |
| 14                                                                     | 11200 | 45330                     | EQ MT SVCS      | 299.95         | 0.00             | 0.00                | 359.94         | 0.00               | 0.00            | 0.0%          |
| 15                                                                     | 11200 | 46210                     | TEL-LAND        | 12,819.43      | 14,000.00        | 14,000.00           | 7,561.14       | 14,700.00          | 14,700.00       | 5.0%          |
| 16                                                                     | 11200 | 46310                     | ADVRTSNG        | 10,223.69      | 15,000.00        | 15,000.00           | 6,518.15       | 15,000.00          | 15,000.00       | 0.0%          |
| 17                                                                     | 11200 | 46410                     | TRV EXP         | 7,534.21       | 16,500.00        | 16,500.00           | 5,276.67       | 15,000.00          | 15,000.00       | -9.1%         |
| 18                                                                     | 11200 | 46510                     | PRINTING        | 154.94         | 2,000.00         | 2,000.00            | 7,699.22       | 2,000.00           | 10,000.00       | 400.0%        |
| 19                                                                     | 11200 | 46520                     | COPY SVCS       | 3,128.71       | 5,000.00         | 5,000.00            | 1,503.93       | 5,000.00           | 5,000.00        | 0.0%          |
| 20                                                                     | 11200 | 46910                     | TRNG/CONF       | 3,001.41       | 8,500.00         | 8,500.00            | 1,078.00       | 7,500.00           | 7,500.00        | -11.8%        |
| 21                                                                     | 11200 | 46920                     | MMBR DUES       | 1,555.00       | 4,029.00         | 4,029.00            | 1,183.32       | 3,748.00           | 3,748.00        | -7.0%         |
| 22                                                                     | 11200 | 47430                     | OTHR EQP        | 2,000.00       | 2,000.00         | 2,000.00            | 0.00           | 2,140.00           | 2,140.00        | 7.0%          |
|                                                                        |       | TOTAL                     | TOWN MANAGEMENT | 951,111.73     | 1,153,189.00     | 1,153,189.00        | 586,712.65     | 1,224,126.00       | 1,367,126.00    | 18.6%         |
|                                                                        | 11300 | COLLECTION & REGISTRATION |                 |                |                  |                     |                |                    |                 |               |
| 23                                                                     | 11300 | 41110                     | REG FT          | 180,479.55     | 187,632.00       | 187,632.00          | 102,482.06     | 198,798.00         | 198,798.00      | 6.0%          |
| 24                                                                     | 11300 | 41120                     | REG PT          | 17,113.03      | 0.00             | 0.00                | 0.00           | 29,546.00          | 0.00            | 0.0%          |
| 25                                                                     | 11300 | 41210                     | OT-REG          | 150.22         | 3,500.00         | 3,500.00            | 408.10         | 3,500.00           | 3,500.00        | 0.0%          |
| 26                                                                     | 11300 | 43100                     | SUPP & MTL      | 2,824.98       | 3,500.00         | 3,500.00            | 1,201.79       | 3,500.00           | 3,500.00        | 0.0%          |
| 27                                                                     | 11300 | 43610                     | BOOKS MAPS      | 43.95          | 500.00           | 500.00              | 0.00           | 200.00             | 200.00          | -60.0%        |
| 28                                                                     | 11300 | 43710                     | POSTAGE         | 9,873.41       | 15,000.00        | 15,000.00           | 9,288.53       | 16,000.00          | 16,000.00       | 6.7%          |
| 29                                                                     | 11300 | 44400                     | PROF SVCS       | 7,818.32       | 16,000.00        | 16,000.00           | 6,643.92       | 16,000.00          | 16,000.00       | 0.0%          |
| 30                                                                     | 11300 | 45330                     | EQ MT SVCS      | 0.00           | 500.00           | 500.00              | 0.00           | 500.00             | 500.00          | 0.0%          |

# Town of Windham

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS - EXPENDITURES

| ACCOUNTS FOR PROJECTION 20261 TOWN OF WINDHAM - FY 26 OPERATING BUDGET |       |                       |                           |                |                  |                     |                |                    |                 |               |
|------------------------------------------------------------------------|-------|-----------------------|---------------------------|----------------|------------------|---------------------|----------------|--------------------|-----------------|---------------|
|                                                                        | 1000  | GENERAL FUND          |                           | 2024<br>ACTUAL | 2025<br>ORIG BUD | 2025<br>REVISED BUD | 2025<br>ACTUAL | 2026<br>DEPARTMENT | 2026<br>MANAGER | PCT<br>CHANGE |
| 31                                                                     | 11300 | 46210                 | TEL-LAND                  | 1,532.46       | 1,090.00         | 1,090.00            | 883.58         | 1,300.00           | 1,300.00        | 19.3%         |
| 32                                                                     | 11300 | 46310                 | ADVRTSNG                  | 333.00         | 300.00           | 300.00              | 0.00           | 340.00             | 340.00          | 13.3%         |
| 33                                                                     | 11300 | 46410                 | TRV EXP                   | 899.50         | 1,350.00         | 1,350.00            | 346.16         | 1,350.00           | 1,350.00        | 0.0%          |
| 34                                                                     | 11300 | 46910                 | TRNG/CONF                 | 375.00         | 600.00           | 600.00              | 55.00          | 500.00             | 500.00          | -16.7%        |
| 35                                                                     | 11300 | 47430                 | OTHR EQP                  | 1,193.96       | 2,000.00         | 2,000.00            | 0.00           | 1,500.00           | 1,500.00        | -25.0%        |
|                                                                        |       | TOTAL                 | COLLECTION & REGISTRATION | 222,637.38     | 231,972.00       | 231,972.00          | 121,309.14     | 273,034.00         | 243,488.00      | 5.0%          |
|                                                                        | 11400 | INFORMATION SERVICES  |                           |                |                  |                     |                |                    |                 |               |
| 36                                                                     | 11400 | 41110                 | REG FT                    | 266,690.88     | 312,658.00       | 312,658.00          | 171,246.47     | 333,957.00         | 333,957.00      | 6.8%          |
| 37                                                                     | 11400 | 41120                 | REG PT                    | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 38                                                                     | 11400 | 41210                 | OT-REG                    | 2,001.31       | 3,000.00         | 3,000.00            | 866.44         | 2,250.00           | 2,250.00        | -25.0%        |
| 39                                                                     | 11400 | 43100                 | SUPP & MTL                | 1,669.72       | 3,000.00         | 8,000.00            | 788.47         | 2,750.00           | 2,750.00        | -8.3%         |
| 40                                                                     | 11400 | 43610                 | BOOKS MAPS                | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 41                                                                     | 11400 | 44400                 | PROF SVCS                 | 12,045.00      | 11,000.00        | 11,000.00           | 8,720.00       | 11,000.00          | 11,000.00       | 0.0%          |
| 42                                                                     | 11400 | 45330                 | EQ MT SVCS                | 317,757.84     | 333,205.00       | 333,205.00          | 259,858.49     | 332,686.00         | 340,186.00      | 2.1%          |
| 43                                                                     | 11400 | 46210                 | TEL-LAND                  | 38,454.95      | 38,820.00        | 38,820.00           | 22,497.43      | 41,760.00          | 48,760.00       | 25.6%         |
| 44                                                                     | 11400 | 46410                 | TRV EXP                   | 0.00           | 300.00           | 300.00              | 0.00           | 300.00             | 300.00          | 0.0%          |
| 45                                                                     | 11400 | 46910                 | TRNG/CONF                 | 2,143.00       | 4,660.00         | 4,660.00            | 65.00          | 3,160.00           | 3,160.00        | -32.2%        |
| 46                                                                     | 11400 | 46920                 | MMBR DUES                 | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
|                                                                        |       | TOTAL                 | INFORMATION SERVICES      | 640,762.70     | 706,643.00       | 711,643.00          | 464,042.30     | 727,863.00         | 742,363.00      | 5.1%          |
|                                                                        | 11500 | BOARDS & COMMISSIONS  |                           |                |                  |                     |                |                    |                 |               |
| 47                                                                     | 11500 | 41110                 | REG FT                    | 665.00         | 6,720.00         | 6,720.00            | 525.00         | 6,720.00           | 6,720.00        | 0.0%          |
| 48                                                                     | 11500 | 41120                 | REG PT                    | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 49                                                                     | 11500 | 43100                 | SUPP & MTL                | 23.76          | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 50                                                                     | 11500 | 43610                 | BOOKS MAPS                | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 51                                                                     | 11500 | 46410                 | TRV EXP                   | 0.00           | 500.00           | 500.00              | 0.00           | 500.00             | 500.00          | 0.0%          |
| 52                                                                     | 11500 | 46910                 | TRNG/CONF                 | 100.00         | 200.00           | 200.00              | 0.00           | 200.00             | 200.00          | 0.0%          |
| 53                                                                     | 11500 | 46920                 | MMBR DUES                 | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 54                                                                     | 11500 | 46930                 | CT AGENCY                 | 91,933.90      | 80,446.00        | 105,471.15          | 31,764.38      | 88,965.00          | 88,965.00       | 10.6%         |
|                                                                        |       | TOTAL                 | BOARDS & COMMISSIONS      | 92,722.66      | 87,866.00        | 112,891.15          | 32,289.38      | 96,385.00          | 96,385.00       | 9.7%          |
|                                                                        | 11600 | COMMUNICATION & E-GOV |                           |                |                  |                     |                |                    |                 |               |
| 55                                                                     | 11600 | 41110                 | REG FT                    | 73,746.58      | 90,338.00        | 90,338.00           | 49,298.20      | 96,773.00          | 96,773.00       | 7.1%          |
| 56                                                                     | 11600 | 41120                 | REG PT                    | 8,305.00       | 14,560.00        | 14,560.00           | 4,527.50       | 14,560.00          | 14,560.00       | 0.0%          |
| 57                                                                     | 11600 | 43100                 | SUPP & MTL                | 699.53         | 500.00           | 500.00              | 109.98         | 500.00             | 500.00          | 0.0%          |
| 58                                                                     | 11600 | 44400                 | PROF SVCS                 | 56,416.77      | 51,500.00        | 51,500.00           | 49,545.00      | 51,500.00          | 51,500.00       | 0.0%          |

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| ACCOUNTS FOR PROJECTION 20261 TOWN OF WINDHAM - FY 26 OPERATING BUDGET |       |              |                       |                |                  |                     |                |                    |                 |               |
|------------------------------------------------------------------------|-------|--------------|-----------------------|----------------|------------------|---------------------|----------------|--------------------|-----------------|---------------|
|                                                                        | 1000  | GENERAL FUND |                       | 2024<br>ACTUAL | 2025<br>ORIG BUD | 2025<br>REVISED BUD | 2025<br>ACTUAL | 2026<br>DEPARTMENT | 2026<br>MANAGER | PCT<br>CHANGE |
| 59                                                                     | 11600 | 45330        | EQ MT SVCS            | 2,744.67       | 10,879.00        | 10,879.00           | 4,954.23       | 10,879.00          | 10,879.00       | 0.0%          |
| 60                                                                     | 11600 | 46210        | TEL-LAND              | 829.48         | 2,700.00         | 2,700.00            | 277.27         | 2,700.00           | 2,700.00        | 0.0%          |
| 61                                                                     | 11600 | 46310        | ADVRTSNG              | 0.00           | 3,500.00         | 3,500.00            | 10.55          | 3,500.00           | 10,000.00       | 185.7%        |
| 62                                                                     | 11600 | 46410        | TRV EXP               | 0.00           | 500.00           | 500.00              | 0.00           | 500.00             | 500.00          | 0.0%          |
| 63                                                                     | 11600 | 46910        | TRNG/CONF             | 637.15         | 1,000.00         | 1,000.00            | 0.00           | 1,000.00           | 1,000.00        | 0.0%          |
| 64                                                                     | 11600 | 46920        | MMBR DUES             | 229.98         | 200.00           | 200.00              | 0.00           | 200.00             | 200.00          | 0.0%          |
| 65                                                                     | 11600 | 47430        | OTHR EQP              | 69.00          | 1,550.00         | 1,550.00            | 486.99         | 1,550.00           | 1,550.00        | 0.0%          |
|                                                                        |       | TOTAL        | COMMUNICATION & E-GOV | 143,678.16     | 177,227.00       | 177,227.00          | 109,209.72     | 183,662.00         | 190,162.00      | 7.3%          |
| 11700 TOWN CLERK                                                       |       |              |                       |                |                  |                     |                |                    |                 |               |
| 66                                                                     | 11700 | 41110        | REG FT                | 208,290.26     | 220,347.00       | 220,347.00          | 120,891.88     | 230,078.00         | 230,078.00      | 4.4%          |
| 67                                                                     | 11700 | 41120        | REG PT                | 32,773.76      | 33,583.00        | 33,583.00           | 12,853.80      | 32,762.00          | 0.00            | -100.0%       |
| 68                                                                     | 11700 | 41121        | ELECTION              | 15,066.20      | 14,000.00        | 14,000.00           | 16,146.89      | 14,000.00          | 14,000.00       | 0.0%          |
| 69                                                                     | 11700 | 41210        | OT-REG                | 2,876.06       | 8,000.00         | 8,000.00            | 4,077.39       | 8,000.00           | 8,000.00        | 0.0%          |
| 70                                                                     | 11700 | 43100        | SUPP & MTL            | 2,863.25       | 3,000.00         | 3,000.00            | 1,785.26       | 3,000.00           | 3,000.00        | 0.0%          |
| 71                                                                     | 11700 | 43610        | BOOKS MAPS            | 455.00         | 2,500.00         | 2,500.00            | 0.00           | 2,500.00           | 2,500.00        | 0.0%          |
| 72                                                                     | 11700 | 43710        | POSTAGE               | 3,769.36       | 6,000.00         | 6,000.00            | 3,970.49       | 6,000.00           | 6,000.00        | 0.0%          |
| 73                                                                     | 11700 | 44400        | PROF SVCS             | 5,841.20       | 6,270.00         | 6,270.00            | 4,046.77       | 6,270.00           | 6,270.00        | 0.0%          |
| 74                                                                     | 11700 | 45330        | EQ MT SVCS            | 916.00         | 900.00           | 900.00              | 0.00           | 900.00             | 900.00          | 0.0%          |
| 75                                                                     | 11700 | 46210        | TEL-LAND              | 1,930.17       | 804.00           | 804.00              | 1,278.65       | 965.00             | 965.00          | 20.0%         |
| 76                                                                     | 11700 | 46310        | ADVRTSNG              | 7,757.20       | 5,300.00         | 5,300.00            | 2,437.01       | 5,300.00           | 5,300.00        | 0.0%          |
| 77                                                                     | 11700 | 46410        | TRV EXP               | 3,257.74       | 2,500.00         | 2,500.00            | 2,604.60       | 2,500.00           | 2,500.00        | 0.0%          |
| 78                                                                     | 11700 | 46510        | PRINTING              | 9,830.37       | 6,000.00         | 6,000.00            | 5,666.78       | 6,000.00           | 6,000.00        | 0.0%          |
| 79                                                                     | 11700 | 46910        | TRNG/CONF             | 500.00         | 1,200.00         | 1,200.00            | 430.00         | 1,200.00           | 1,200.00        | 0.0%          |
| 80                                                                     | 11700 | 46920        | MMBR DUES             | 340.00         | 340.00           | 340.00              | 245.00         | 340.00             | 340.00          | 0.0%          |
| 81                                                                     | 11700 | 47430        | OTHR EQP              | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
|                                                                        |       | TOTAL        | TOWN CLERK            | 296,466.57     | 310,744.00       | 310,744.00          | 176,434.52     | 319,815.00         | 287,053.00      | -7.6%         |
| 11800 INSURANCE                                                        |       |              |                       |                |                  |                     |                |                    |                 |               |
| 82                                                                     | 11800 | 42610        | SFTY PGMS             | 4,202.68       | 7,000.00         | 7,000.00            | 191.57         | 7,000.00           | 7,000.00        | 0.0%          |
| 83                                                                     | 11800 | 46110        | PROP INS              | 57,447.76      | 38,414.00        | 38,414.00           | 59,572.00      | 63,881.00          | 63,881.00       | 66.3%         |
| 84                                                                     | 11800 | 46130        | PL INS                | 35,202.00      | 62,625.00        | 62,625.00           | 36,300.00      | 38,413.00          | 38,413.00       | -38.7%        |
| 85                                                                     | 11800 | 46140        | AUTO INS              | 85,366.00      | 83,322.00        | 83,322.00           | 96,548.00      | 102,202.00         | 102,202.00      | 22.7%         |
|                                                                        |       | TOTAL        | INSURANCE             | 182,218.44     | 191,361.00       | 191,361.00          | 192,611.57     | 211,496.00         | 211,496.00      | 10.5%         |
| 11900 EMPLOYEE BENEFITS                                                |       |              |                       |                |                  |                     |                |                    |                 |               |
| 86                                                                     | 11900 | 42110        | HLTH INS              | 1,889,461.82   | 1,998,474.00     | 1,998,474.00        | 811,270.07     | 1,991,904.00       | 2,164,253.00    | 8.3%          |

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| ACCOUNTS FOR PROJECTION 20261 TOWN OF WINDHAM - FY 26 OPERATING BUDGET |       |                             |                             |                |                  |                     |                |                    |                 |               |
|------------------------------------------------------------------------|-------|-----------------------------|-----------------------------|----------------|------------------|---------------------|----------------|--------------------|-----------------|---------------|
|                                                                        | 1000  | GENERAL FUND                |                             | 2024<br>ACTUAL | 2025<br>ORIG BUD | 2025<br>REVISED BUD | 2025<br>ACTUAL | 2026<br>DEPARTMENT | 2026<br>MANAGER | PCT<br>CHANGE |
| 87                                                                     | 11900 | 42115                       | HRAS                        | 27,570.05      | 58,500.00        | 58,500.00           | 20,393.97      | 55,500.00          | 55,500.00       | -5.1%         |
| 88                                                                     | 11900 | 42116                       | FLORES                      | 8,383.75       | 8,425.00         | 8,425.00            | 5,393.55       | 8,425.00           | 8,825.00        | 4.7%          |
| 89                                                                     | 11900 | 42120                       | DENTAL                      | 76,005.65      | 71,997.00        | 71,997.00           | 27,560.40      | 73,245.00          | 73,776.00       | 2.5%          |
| 90                                                                     | 11900 | 42130                       | ST DIS                      | 14,094.09      | 8,500.00         | 8,500.00            | -3,881.14      | 8,500.00           | 8,500.00        | 0.0%          |
| 91                                                                     | 11900 | 42140                       | LT DIS                      | 12,603.35      | 8,160.00         | 8,160.00            | 3,953.14       | 8,160.00           | 8,160.00        | 0.0%          |
| 92                                                                     | 11900 | 42150                       | GTL                         | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 93                                                                     | 11900 | 42210                       | SOC SEC                     | 886,065.39     | 994,842.00       | 994,842.00          | 516,022.19     | 1,054,423.00       | 1,082,435.00    | 8.8%          |
| 94                                                                     | 11900 | 42211                       | EARN PD LV                  | 0.00           | 57,620.00        | 57,620.00           | 0.00           | 121,361.00         | 124,427.00      | 115.9%        |
| 95                                                                     | 11900 | 42310                       | DEF COMP                    | 176,131.61     | 210,150.00       | 210,150.00          | 103,112.00     | 224,659.00         | 224,659.00      | 6.9%          |
| 96                                                                     | 11900 | 42320                       | MAINE PERS                  | 775,925.58     | 861,832.00       | 861,832.00          | 460,617.79     | 921,082.00         | 1,130,645.00    | 31.2%         |
| 97                                                                     | 11900 | 42410                       | WRKRS COMP                  | 282,245.85     | 378,339.00       | 378,339.00          | 343,772.80     | 345,672.00         | 345,672.00      | -8.6%         |
| 98                                                                     | 11900 | 42510                       | UNEMP COMP                  | 0.00           | 7,500.00         | 7,500.00            | 0.00           | 7,500.00           | 7,500.00        | 0.0%          |
| 99                                                                     | 11900 | 42600                       | EMP H&S                     | 0.00           | 3,500.00         | 3,500.00            | 0.00           | 3,500.00           | 3,500.00        | 0.0%          |
| 100                                                                    | 11900 | 42710                       | TUITION                     | 963.00         | 10,000.00        | 20,000.00           | 3,718.75       | 10,000.00          | 10,000.00       | 0.0%          |
| 101                                                                    | 11900 | 42711                       | SEPARATION                  | 0.00           | 0.00             | 0.00                | 0.00           | 149,749.00         | 149,749.00      | 0.0%          |
| 102                                                                    | 11900 | 42720                       | CLASS PLN                   | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
|                                                                        |       | TOTAL                       | EMPLOYEE BENEFITS           | 4,149,450.14   | 4,677,839.00     | 4,687,839.00        | 2,291,933.52   | 4,983,680.00       | 5,397,601.00    | 15.4%         |
|                                                                        | 12100 | PUBLIC WORKS ADMINISTRATION |                             |                |                  |                     |                |                    |                 |               |
| 103                                                                    | 12100 | 41110                       | REG FT                      | 280,674.24     | 348,496.00       | 381,996.00          | 151,796.10     | 354,840.00         | 354,840.00      | 1.8%          |
| 104                                                                    | 12100 | 41120                       | REG PT                      | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 105                                                                    | 12100 | 41210                       | OT-REG                      | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 106                                                                    | 12100 | 43100                       | SUPP & MTL                  | 2,536.95       | 3,000.00         | 3,000.00            | 1,775.58       | 3,000.00           | 3,000.00        | 0.0%          |
| 107                                                                    | 12100 | 43610                       | BOOKS MAPS                  | 158.00         | 250.00           | 250.00              | 0.00           | 250.00             | 250.00          | 0.0%          |
| 108                                                                    | 12100 | 43710                       | POSTAGE                     | 61.44          | 1,000.00         | 1,000.00            | 4.83           | 700.00             | 700.00          | -30.0%        |
| 109                                                                    | 12100 | 44400                       | PROF SVCS                   | 10,733.98      | 16,000.00        | 16,000.00           | 12,192.55      | 16,000.00          | 16,000.00       | 0.0%          |
| 110                                                                    | 12100 | 45330                       | EQ MT SVCS                  | 3,170.93       | 3,000.00         | 3,000.00            | 560.67         | 3,000.00           | 3,000.00        | 0.0%          |
| 111                                                                    | 12100 | 45400                       | RENTALS                     | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 112                                                                    | 12100 | 46210                       | TEL-LAND                    | 9,459.28       | 10,000.00        | 10,000.00           | 5,369.42       | 12,000.00          | 12,000.00       | 20.0%         |
| 113                                                                    | 12100 | 46310                       | ADVRTSNG                    | 641.84         | 1,000.00         | 1,000.00            | 633.28         | 1,000.00           | 1,000.00        | 0.0%          |
| 114                                                                    | 12100 | 46410                       | TRV EXP                     | 1,543.49       | 4,000.00         | 4,000.00            | 0.00           | 4,000.00           | 4,000.00        | 0.0%          |
| 115                                                                    | 12100 | 46910                       | TRNG/CONF                   | 4,953.99       | 4,500.00         | 4,500.00            | 4,532.91       | 4,500.00           | 4,500.00        | 0.0%          |
| 116                                                                    | 12100 | 46920                       | MMBR DUES                   | 603.00         | 1,000.00         | 1,000.00            | 0.00           | 1,000.00           | 1,000.00        | 0.0%          |
| 117                                                                    | 12100 | 47430                       | OTHR EQP                    | 71.97          | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
|                                                                        |       | TOTAL                       | PUBLIC WORKS ADMINISTRATION | 314,609.11     | 392,246.00       | 425,746.00          | 176,865.34     | 400,290.00         | 400,290.00      | 2.1%          |
|                                                                        | 12200 | HIGHWAY MAINTENANCE         |                             |                |                  |                     |                |                    |                 |               |
| 118                                                                    | 12200 | 41110                       | REG FT                      | 636,266.26     | 716,140.00       | 716,140.00          | 348,864.41     | 750,350.00         | 750,350.00      | 4.8%          |

# Town of Windham

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS - EXPENDITURES

| ACCOUNTS FOR PROJECTION 20261 TOWN OF WINDHAM - FY 26 OPERATING BUDGET |       |                      |                     |                |                  |                     |                |                    |                 |               |
|------------------------------------------------------------------------|-------|----------------------|---------------------|----------------|------------------|---------------------|----------------|--------------------|-----------------|---------------|
|                                                                        | 1000  | GENERAL FUND         |                     | 2024<br>ACTUAL | 2025<br>ORIG BUD | 2025<br>REVISED BUD | 2025<br>ACTUAL | 2026<br>DEPARTMENT | 2026<br>MANAGER | PCT<br>CHANGE |
| 119                                                                    | 12200 | 41120                | REG PT              | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 120                                                                    | 12200 | 41210                | OT-REG              | 80,665.00      | 77,000.00        | 77,000.00           | 30,551.32      | 77,000.00          | 77,000.00       | 0.0%          |
| 121                                                                    | 12200 | 43320                | RD MNT MAT          | 93,396.00      | 65,000.00        | 65,000.00           | 40,485.93      | 65,000.00          | 65,000.00       | 0.0%          |
| 122                                                                    | 12200 | 43720                | CLOTHING            | 11,684.25      | 11,000.00        | 11,000.00           | 6,331.98       | 11,000.00          | 11,000.00       | 0.0%          |
| 123                                                                    | 12200 | 46910                | TRNG/CONF           | 2,977.95       | 1,000.00         | 1,000.00            | 0.00           | 1,000.00           | 1,000.00        | 0.0%          |
| 124                                                                    | 12200 | 46990                | OT CONT SV          | 163,939.34     | 83,500.00        | 83,500.00           | 32,602.03      | 88,500.00          | 88,500.00       | 6.0%          |
| 125                                                                    | 12200 | 47430                | OTHR EQP            | 9,423.99       | 4,000.00         | 4,000.00            | 13,464.25      | 4,000.00           | 4,000.00        | 0.0%          |
| 126                                                                    | 12200 | 47450                | TOOLS               | 25,320.28      | 4,000.00         | 4,000.00            | 570.55         | 4,000.00           | 4,000.00        | 0.0%          |
|                                                                        |       | TOTAL                | HIGHWAY MAINTENANCE | 1,023,673.07   | 961,640.00       | 961,640.00          | 472,870.47     | 1,000,850.00       | 1,000,850.00    | 4.1%          |
|                                                                        | 12300 | TRAFFIC SAFETY       |                     |                |                  |                     |                |                    |                 |               |
| 127                                                                    | 12300 | 41110                | REG FT              | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 128                                                                    | 12300 | 41210                | OT-REG              | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 129                                                                    | 12300 | 43210                | ELECTRIC            | 1,360.00       | 11,000.00        | 11,000.00           | 6,717.00       | 11,000.00          | 11,000.00       | 0.0%          |
| 130                                                                    | 12300 | 43320                | RD MNT MAT          | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 131                                                                    | 12300 | 43330                | TRFFC SGNS          | 18,887.69      | 12,000.00        | 12,000.00           | 5,375.02       | 12,000.00          | 12,000.00       | 0.0%          |
| 132                                                                    | 12300 | 45330                | EQ MT SVCS          | 7,676.00       | 12,000.00        | 12,000.00           | 22,754.41      | 15,000.00          | 15,000.00       | 25.0%         |
| 133                                                                    | 12300 | 46990                | OT CONT SV          | 50,538.56      | 173,580.00       | 173,580.00          | 61,588.58      | 173,580.00         | 173,580.00      | 0.0%          |
|                                                                        |       | TOTAL                | TRAFFIC SAFETY      | 78,462.25      | 208,580.00       | 208,580.00          | 96,435.01      | 211,580.00         | 211,580.00      | 1.4%          |
|                                                                        | 12400 | SNOW REMOVAL         |                     |                |                  |                     |                |                    |                 |               |
| 134                                                                    | 12400 | 41110                | REG FT              | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 135                                                                    | 12400 | 41120                | REG PT              | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 136                                                                    | 12400 | 41210                | OT-REG              | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 137                                                                    | 12400 | 43320                | RD MNT MAT          | 35,152.40      | 45,000.00        | 45,000.00           | 8,235.50       | 45,000.00          | 45,000.00       | 0.0%          |
| 138                                                                    | 12400 | 43340                | CHEMICALS           | 162,226.64     | 245,000.00       | 245,000.00          | 84,329.71      | 245,000.00         | 245,000.00      | 0.0%          |
| 139                                                                    | 12400 | 44400                | PROF SVCS           | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 140                                                                    | 12400 | 45330                | EQ MT SVCS          | 58,560.61      | 60,000.00        | 60,000.00           | 43,380.52      | 60,000.00          | 60,000.00       | 0.0%          |
| 141                                                                    | 12400 | 46970                | PLOW CNTRC          | 184,876.04     | 225,000.00       | 225,000.00          | 135,098.70     | 225,000.00         | 225,000.00      | 0.0%          |
|                                                                        |       | TOTAL                | SNOW REMOVAL        | 440,815.69     | 575,000.00       | 575,000.00          | 271,044.43     | 575,000.00         | 575,000.00      | 0.0%          |
|                                                                        | 12500 | BUILDING MAINTENANCE |                     |                |                  |                     |                |                    |                 |               |
| 142                                                                    | 12500 | 41110                | REG FT              | 267,281.72     | 292,091.00       | 292,091.00          | 153,349.93     | 282,713.00         | 282,713.00      | -3.2%         |
| 143                                                                    | 12500 | 41120                | REG PT              | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 144                                                                    | 12500 | 41210                | OT-REG              | 9,972.62       | 20,000.00        | 20,000.00           | 3,568.16       | 20,000.00          | 20,000.00       | 0.0%          |
| 145                                                                    | 12500 | 43110                | COVID 19            | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 146                                                                    | 12500 | 43210                | ELECTRIC            | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |

# Town of Windham

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS - EXPENDITURES

| ACCOUNTS FOR PROJECTION 20261 TOWN OF WINDHAM - FY 26 OPERATING BUDGET |       |                              |                |                  |                     |                |                    |                 |               |
|------------------------------------------------------------------------|-------|------------------------------|----------------|------------------|---------------------|----------------|--------------------|-----------------|---------------|
|                                                                        | 1000  | GENERAL FUND                 | 2024<br>ACTUAL | 2025<br>ORIG BUD | 2025<br>REVISED BUD | 2025<br>ACTUAL | 2026<br>DEPARTMENT | 2026<br>MANAGER | PCT<br>CHANGE |
| 147                                                                    | 12500 | 43250 HEAT OIL               | 0.00           | 0.00             | 0.00                | 1,752.65       | 0.00               | 0.00            | 0.0%          |
| 148                                                                    | 12500 | 43310 BL MNT MAT             | 38,699.61      | 35,000.00        | 35,000.00           | 23,745.91      | 38,000.00          | 38,000.00       | 8.6%          |
| 149                                                                    | 12500 | 43720 CLOTHING               | 2,194.35       | 4,500.00         | 4,500.00            | 916.88         | 4,500.00           | 4,500.00        | 0.0%          |
| 150                                                                    | 12500 | 45110 WATER                  | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 151                                                                    | 12500 | 45210 WST DISP               | 105.00         | 0.00             | 0.00                | 560.00         | 0.00               | 0.00            | 0.0%          |
| 152                                                                    | 12500 | 45310 BL MT SVCS             | 183,545.38     | 152,250.00       | 152,250.00          | 109,429.87     | 156,750.00         | 156,750.00      | 3.0%          |
| 153                                                                    | 12500 | 45400 RENTALS                | 2,838.10       | 5,000.00         | 5,000.00            | 2,029.56       | 5,000.00           | 5,000.00        | 0.0%          |
| 154                                                                    | 12500 | 46210 TEL-LAND               | 0.00           | 1,584.00         | 1,584.00            | 0.00           | 1,584.00           | 1,584.00        | 0.0%          |
| 155                                                                    | 12500 | 46310 ADVRTSNG               | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 156                                                                    | 12500 | 46410 TRV EXP                | 0.00           | 0.00             | 0.00                | 299.05         | 0.00               | 0.00            | 0.0%          |
| 157                                                                    | 12500 | 46910 TRNG/CONF              | 395.00         | 500.00           | 500.00              | 10.00          | 500.00             | 500.00          | 0.0%          |
| 158                                                                    | 12500 | 47430 OTHR EQP               | 949.00         | 0.00             | 0.00                | 13,464.25      | 0.00               | 0.00            | 0.0%          |
| 159                                                                    | 12500 | 47440 ELECTR EQP             | 4,228.14       | 7,000.00         | 7,000.00            | 5,844.14       | 7,000.00           | 7,000.00        | 0.0%          |
|                                                                        |       | TOTAL BUILDING MAINTENANCE   | 510,208.92     | 517,925.00       | 517,925.00          | 314,970.40     | 516,047.00         | 516,047.00      | -0.4%         |
| 12510 TOWN BLDGS - UTILITIES                                           |       |                              |                |                  |                     |                |                    |                 |               |
| 160                                                                    | 12510 | 43210 ELECTRIC               | 81,070.61      | 110,000.00       | 110,000.00          | 65,651.22      | 110,000.00         | 110,000.00      | 0.0%          |
| 161                                                                    | 12510 | 43250 HEAT OIL               | 82,650.86      | 152,134.00       | 152,134.00          | 42,191.81      | 152,134.00         | 152,134.00      | 0.0%          |
| 162                                                                    | 12510 | 45110 WATER                  | 9,977.60       | 5,670.00         | 5,670.00            | 5,259.57       | 5,670.00           | 5,670.00        | 0.0%          |
|                                                                        |       | TOTAL TOWN BLDGS - UTILITIES | 173,699.07     | 267,804.00       | 267,804.00          | 113,102.60     | 267,804.00         | 267,804.00      | 0.0%          |
| 12600 GROUNDS MAINTENANCE                                              |       |                              |                |                  |                     |                |                    |                 |               |
| 163                                                                    | 12600 | 41110 REG FT                 | 94,751.73      | 101,199.00       | 101,199.00          | 55,003.15      | 105,986.00         | 105,986.00      | 4.7%          |
| 164                                                                    | 12600 | 41120 REG PT                 | 15,354.75      | 24,640.00        | 24,640.00           | 11,734.25      | 24,640.00          | 24,640.00       | 0.0%          |
| 165                                                                    | 12600 | 41210 OT-REG                 | 8,487.46       | 7,500.00         | 7,500.00            | 4,026.10       | 7,500.00           | 7,500.00        | 0.0%          |
| 166                                                                    | 12600 | 43100 SUPP & MTL             | 5,674.66       | 4,000.00         | 4,000.00            | 448.37         | 4,000.00           | 4,000.00        | 0.0%          |
| 167                                                                    | 12600 | 43720 CLOTHING               | 718.26         | 0.00             | 0.00                | 355.26         | 0.00               | 0.00            | 0.0%          |
| 168                                                                    | 12600 | 43740 EMP H&S                | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 169                                                                    | 12600 | 45110 WATER                  | 0.00           | 434.00           | 434.00              | 0.00           | 434.00             | 434.00          | 0.0%          |
| 170                                                                    | 12600 | 45330 EQ MT SVCS             | 1,505.11       | 3,000.00         | 3,000.00            | 291.49         | 3,000.00           | 3,000.00        | 0.0%          |
| 171                                                                    | 12600 | 45400 RENTALS                | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 172                                                                    | 12600 | 46990 OT CONT SV             | 77,290.00      | 135,000.00       | 135,000.00          | 46,295.00      | 135,000.00         | 135,000.00      | 0.0%          |
| 173                                                                    | 12600 | 47430 OTHR EQP               | 256.54         | 2,400.00         | 2,400.00            | 369.99         | 2,400.00           | 2,400.00        | 0.0%          |
|                                                                        |       | TOTAL GROUNDS MAINTENANCE    | 204,038.51     | 278,173.00       | 278,173.00          | 118,523.61     | 282,960.00         | 282,960.00      | 1.7%          |
| 12700 PWD VEH MAINTENANCE                                              |       |                              |                |                  |                     |                |                    |                 |               |
| 174                                                                    | 12700 | 41110 REG FT                 | 211,532.44     | 252,946.00       | 252,946.00          | 136,035.29     | 258,733.00         | 258,733.00      | 2.3%          |

# Town of Windham

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS - EXPENDITURES

| ACCOUNTS FOR PROJECTION 20261 TOWN OF WINDHAM - FY 26 OPERATING BUDGET |       |                       |                     |                |                  |                     |                |                    |                 |               |
|------------------------------------------------------------------------|-------|-----------------------|---------------------|----------------|------------------|---------------------|----------------|--------------------|-----------------|---------------|
|                                                                        | 1000  | GENERAL FUND          |                     | 2024<br>ACTUAL | 2025<br>ORIG BUD | 2025<br>REVISED BUD | 2025<br>ACTUAL | 2026<br>DEPARTMENT | 2026<br>MANAGER | PCT<br>CHANGE |
| 175                                                                    | 12700 | 41120                 | REG PT              | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 176                                                                    | 12700 | 41210                 | OT-REG              | 8,385.49       | 11,900.00        | 11,900.00           | 557.23         | 11,900.00          | 11,900.00       | 0.0%          |
| 177                                                                    | 12700 | 43100                 | SUPP & MTL          | 353.78         | 500.00           | 500.00              | 190.98         | 500.00             | 500.00          | 0.0%          |
| 178                                                                    | 12700 | 43220                 | FUEL GAS            | 38,057.17      | 30,000.00        | 30,000.00           | 15,896.43      | 30,000.00          | 30,000.00       | 0.0%          |
| 179                                                                    | 12700 | 43230                 | FUEL DIESEL         | 83,323.14      | 125,000.00       | 125,000.00          | 39,023.51      | 125,000.00         | 125,000.00      | 0.0%          |
| 180                                                                    | 12700 | 43420                 | FLUIDS ETC          | 18,045.42      | 20,000.00        | 20,000.00           | 10,318.29      | 20,000.00          | 20,000.00       | 0.0%          |
| 181                                                                    | 12700 | 43430                 | TIRES               | 21,163.88      | 22,000.00        | 22,000.00           | 9,344.50       | 22,000.00          | 22,000.00       | 0.0%          |
| 182                                                                    | 12700 | 43440                 | STEEL               | 513.62         | 2,000.00         | 2,000.00            | 899.00         | 2,000.00           | 2,000.00        | 0.0%          |
| 183                                                                    | 12700 | 43720                 | CLOTHING            | 2,909.22       | 3,000.00         | 3,000.00            | 2,347.32       | 5,000.00           | 5,000.00        | 66.7%         |
| 184                                                                    | 12700 | 45311                 | VEH PNTG            | 35,463.58      | 40,000.00        | 40,000.00           | 22,127.13      | 40,000.00          | 40,000.00       | 0.0%          |
| 185                                                                    | 12700 | 45320                 | VE MT SVCS          | 161,097.05     | 160,000.00       | 160,000.00          | 65,848.76      | 160,000.00         | 160,000.00      | 0.0%          |
| 186                                                                    | 12700 | 45330                 | OUTVEMAINT          | 30,676.64      | 35,000.00        | 35,000.00           | 42,030.83      | 35,000.00          | 35,000.00       | 0.0%          |
| 187                                                                    | 12700 | 45400                 | RENTALS             | 2,469.65       | 3,000.00         | 3,000.00            | 1,327.19       | 3,000.00           | 3,000.00        | 0.0%          |
| 188                                                                    | 12700 | 46410                 | TRV EXP             | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 189                                                                    | 12700 | 46910                 | TRNG/CONF           | 24.00          | 2,900.00         | 2,900.00            | 374.00         | 2,000.00           | 2,000.00        | -31.0%        |
| 190                                                                    | 12700 | 47450                 | TOOLS               | 20,216.32      | 25,000.00        | 25,000.00           | 22,930.22      | 25,000.00          | 25,000.00       | 0.0%          |
|                                                                        |       | TOTAL                 | PWD VEH MAINTENANCE | 634,231.40     | 733,246.00       | 733,246.00          | 369,250.68     | 740,133.00         | 740,133.00      | 0.9%          |
|                                                                        | 12900 | WASTE MANAGEMENT      |                     |                |                  |                     |                |                    |                 |               |
| 191                                                                    | 12900 | 44400                 | PROF SVCS           | 132,661.70     | 36,884.00        | 36,884.00           | 38,573.29      | 10,000.00          | 10,000.00       | -72.9%        |
| 192                                                                    | 12900 | 45210                 | WST DISP            | 338,952.57     | 406,250.00       | 406,250.00          | 247,998.98     | 406,250.00         | 584,954.00      | 44.0%         |
| 193                                                                    | 12900 | 46990                 | OT CONT SV          | 731,149.00     | 788,296.00       | 788,296.00          | 383,307.22     | 860,932.00         | 860,932.00      | 9.2%          |
|                                                                        |       | TOTAL                 | WASTE MANAGEMENT    | 1,202,763.27   | 1,231,430.00     | 1,231,430.00        | 669,879.49     | 1,277,182.00       | 1,455,886.00    | 18.2%         |
|                                                                        | 13100 | POLICE ADMINISTRATION |                     |                |                  |                     |                |                    |                 |               |
| 194                                                                    | 13100 | 41110                 | REG FT              | 2,244,818.46   | 2,463,100.00     | 2,463,100.00        | 1,295,494.54   | 2,563,938.00       | 2,563,938.00    | 4.1%          |
| 195                                                                    | 13100 | 41120                 | REG PT              | 0.00           | 3,500.00         | 3,500.00            | 0.00           | 3,500.00           | 3,500.00        | 0.0%          |
| 196                                                                    | 13100 | 41130                 | TRAIN REG           | 25,670.43      | 53,600.00        | 53,600.00           | 26,224.43      | 50,000.00          | 50,000.00       | -6.7%         |
| 197                                                                    | 13100 | 41210                 | OT-REG              | 169,675.78     | 135,000.00       | 135,000.00          | 86,261.95      | 135,000.00         | 135,000.00      | 0.0%          |
| 198                                                                    | 13100 | 41211                 | HOL OT              | 52,336.12      | 57,000.00        | 57,000.00           | 35,733.95      | 57,000.00          | 57,000.00       | 0.0%          |
| 199                                                                    | 13100 | 41212                 | HOL 2X OT           | 20,662.91      | 18,300.00        | 18,300.00           | 15,510.87      | 20,000.00          | 20,000.00       | 9.3%          |
| 200                                                                    | 13100 | 41213                 | HOL 3X OT           | 0.00           | 2,300.00         | 2,300.00            | 2,688.16       | 1,000.00           | 1,000.00        | -56.5%        |
| 201                                                                    | 13100 | 41214                 | OUTSD DET           | 5,634.05       | 0.00             | 0.00                | 544.51         | 0.00               | 0.00            | 0.0%          |
| 202                                                                    | 13100 | 41216                 | FRCCALLIN           | 10,199.59      | 4,000.00         | 4,000.00            | 11,713.24      | 15,000.00          | 15,000.00       | 275.0%        |
| 203                                                                    | 13100 | 41220                 | OT-COURT            | 16,198.92      | 10,000.00        | 10,000.00           | 9,556.62       | 13,000.00          | 13,000.00       | 30.0%         |
| 204                                                                    | 13100 | 41230                 | TRAIN OT            | 24,028.58      | 51,500.00        | 51,500.00           | 24,433.33      | 56,000.00          | 56,000.00       | 8.7%          |
| 205                                                                    | 13100 | 43100                 | SUPP & MTL          | 32,906.34      | 33,000.00        | 33,000.00           | 27,899.61      | 38,600.00          | 38,600.00       | 17.0%         |
| 206                                                                    | 13100 | 43610                 | BOOKS MAPS          | 4,677.95       | 2,500.00         | 2,500.00            | 99.95          | 2,500.00           | 2,500.00        | 0.0%          |



# Town of Windham

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS - EXPENDITURES

| ACCOUNTS FOR PROJECTION 20261 TOWN OF WINDHAM - FY 26 OPERATING BUDGET |       |                |                       |                |                  |                     |                |                    |                 |               |
|------------------------------------------------------------------------|-------|----------------|-----------------------|----------------|------------------|---------------------|----------------|--------------------|-----------------|---------------|
|                                                                        | 1000  | GENERAL FUND   |                       | 2024<br>ACTUAL | 2025<br>ORIG BUD | 2025<br>REVISED BUD | 2025<br>ACTUAL | 2026<br>DEPARTMENT | 2026<br>MANAGER | PCT<br>CHANGE |
| 207                                                                    | 13100 | 43710          | POSTAGE               | 1,209.67       | 1,225.00         | 1,225.00            | 1,258.22       | 1,225.00           | 1,225.00        | 0.0%          |
| 208                                                                    | 13100 | 43720          | CLOTHING              | 51,816.52      | 50,000.00        | 50,000.00           | 27,609.40      | 50,000.00          | 50,000.00       | 0.0%          |
| 209                                                                    | 13100 | 44150          | CRIME LAB             | 9,124.00       | 9,600.00         | 9,600.00            | 0.00           | 9,600.00           | 9,600.00        | 0.0%          |
| 210                                                                    | 13100 | 44400          | PROF SVCS             | 6,125.64       | 16,500.00        | 16,500.00           | 6,680.89       | 19,000.00          | 19,000.00       | 15.2%         |
| 211                                                                    | 13100 | 45330          | EQ MT SVCS            | 1,415.00       | 3,000.00         | 3,000.00            | 0.00           | 3,000.00           | 3,000.00        | 0.0%          |
| 212                                                                    | 13100 | 46210          | TEL-LAND              | 0.00           | 0.00             | 0.00                | 842.75         | 0.00               | 0.00            | 0.0%          |
| 213                                                                    | 13100 | 46310          | ADVRSNG               | 1,400.00       | 1,400.00         | 1,400.00            | 325.00         | 2,000.00           | 2,000.00        | 42.9%         |
| 214                                                                    | 13100 | 46410          | TRV EXP               | 10,641.68      | 13,000.00        | 13,000.00           | 11,512.90      | 15,000.00          | 15,000.00       | 15.4%         |
| 215                                                                    | 13100 | 46910          | TRNG/CONF             | 19,834.59      | 26,200.00        | 26,200.00           | 10,725.50      | 33,200.00          | 33,200.00       | 26.7%         |
| 216                                                                    | 13100 | 46920          | MMBR DUES             | 1,545.00       | 2,300.00         | 2,300.00            | 1,816.00       | 2,300.00           | 2,300.00        | 0.0%          |
| 217                                                                    | 13100 | 46990          | OT CONT SV            | 300.00         | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 218                                                                    | 13100 | 47410          | VEHICLES              | 139,814.00     | 141,000.00       | 169,125.08          | 100,664.00     | 162,999.00         | 162,999.00      | 15.6%         |
| 219                                                                    | 13100 | 47430          | OTHR EQP              | 15,868.03      | 30,000.00        | 30,000.00           | 1,242.85       | 30,000.00          | 30,000.00       | 0.0%          |
|                                                                        |       | TOTAL          | POLICE ADMINISTRATION | 2,865,903.26   | 3,128,025.00     | 3,156,150.08        | 1,698,838.67   | 3,283,862.00       | 3,283,862.00    | 5.0%          |
|                                                                        | 13400 | COMMUNICATIONS |                       |                |                  |                     |                |                    |                 |               |
| 220                                                                    | 13400 | 41110          | REG FT                | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 221                                                                    | 13400 | 41120          | REG PT                | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 222                                                                    | 13400 | 41210          | OT-REG                | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 223                                                                    | 13400 | 43100          | SUPP & MTL            | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 224                                                                    | 13400 | 43610          | BOOKS MAPS            | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 225                                                                    | 13400 | 44400          | PROF SVCS             | 36,396.69      | 36,460.00        | 36,460.00           | 41,488.65      | 40,300.00          | 40,300.00       | 10.5%         |
| 226                                                                    | 13400 | 45330          | EQ MT SVCS            | 6,105.03       | 8,000.00         | 8,000.00            | 2,767.53       | 12,500.00          | 12,500.00       | 56.3%         |
| 227                                                                    | 13400 | 46210          | TEL-LAND              | 33,716.22      | 29,750.00        | 29,750.00           | 18,528.81      | 32,900.00          | 32,900.00       | 10.6%         |
| 228                                                                    | 13400 | 46410          | TRV EXP               | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 229                                                                    | 13400 | 46910          | TRNG/CONF             | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 230                                                                    | 13400 | 46990          | OT CONT SV            | 452,001.68     | 465,643.00       | 465,643.00          | 465,643.84     | 479,613.00         | 479,613.00      | 3.0%          |
| 231                                                                    | 13400 | 47430          | OTHR EQP              | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
|                                                                        |       | TOTAL          | COMMUNICATIONS        | 528,219.62     | 539,853.00       | 539,853.00          | 528,428.83     | 565,313.00         | 565,313.00      | 4.7%          |
|                                                                        | 13500 | ANIMAL CONTROL |                       |                |                  |                     |                |                    |                 |               |
| 232                                                                    | 13500 | 41110          | REG FT                | 51,775.53      | 55,158.00        | 55,158.00           | 29,795.38      | 57,154.00          | 57,154.00       | 3.6%          |
| 233                                                                    | 13500 | 41210          | OT-REG                | 550.62         | 300.00           | 300.00              | 735.89         | 1,000.00           | 1,000.00        | 233.3%        |
| 234                                                                    | 13500 | 43100          | SUPP & MTL            | 1,369.53       | 1,600.00         | 1,600.00            | 1,244.99       | 1,600.00           | 1,600.00        | 0.0%          |
| 235                                                                    | 13500 | 44400          | PROF SVCS             | 26,760.13      | 33,900.00        | 33,900.00           | 13,549.00      | 33,900.00          | 33,900.00       | 0.0%          |
| 236                                                                    | 13500 | 46910          | TRNG/CONF             | 0.00           | 500.00           | 500.00              | 250.00         | 500.00             | 500.00          | 0.0%          |
|                                                                        |       | TOTAL          | ANIMAL CONTROL        | 80,455.81      | 91,458.00        | 91,458.00           | 45,575.26      | 94,154.00          | 94,154.00       | 2.9%          |



# Town of Windham

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS - EXPENDITURES

| ACCOUNTS FOR PROJECTION 20261 TOWN OF WINDHAM - FY 26 OPERATING BUDGET |       |                            |                         |                |                  |                     |                |                    |                 |               |
|------------------------------------------------------------------------|-------|----------------------------|-------------------------|----------------|------------------|---------------------|----------------|--------------------|-----------------|---------------|
|                                                                        | 1000  | GENERAL FUND               |                         | 2024<br>ACTUAL | 2025<br>ORIG BUD | 2025<br>REVISED BUD | 2025<br>ACTUAL | 2026<br>DEPARTMENT | 2026<br>MANAGER | PCT<br>CHANGE |
|                                                                        | 13700 | POL VEHICLE MAINTENANCE    |                         |                |                  |                     |                |                    |                 |               |
| 237                                                                    | 13700 | 41110                      | REG FT                  | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 238                                                                    | 13700 | 41210                      | OT-REG                  | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 239                                                                    | 13700 | 43220                      | FUEL GAS                | 58,263.35      | 63,002.00        | 63,002.00           | 30,602.39      | 56,000.00          | 56,000.00       | -11.1%        |
| 240                                                                    | 13700 | 43420                      | FLUIDS ETC              | 2,261.40       | 5,000.00         | 5,000.00            | 161.00         | 5,000.00           | 5,000.00        | 0.0%          |
| 241                                                                    | 13700 | 43430                      | TIRES                   | 7,967.95       | 12,992.00        | 12,992.00           | 8,876.71       | 15,062.00          | 15,062.00       | 15.9%         |
| 242                                                                    | 13700 | 45320                      | VE MT SVCS              | 14,033.47      | 18,500.00        | 18,500.00           | 11,745.23      | 18,500.00          | 18,500.00       | 0.0%          |
| 243                                                                    | 13700 | 45330                      | OUTSIDE VM              | 15,614.34      | 26,000.00        | 26,000.00           | 8,459.75       | 26,000.00          | 26,000.00       | 0.0%          |
|                                                                        |       | TOTAL                      | POL VEHICLE MAINTENANCE | 98,140.51      | 125,494.00       | 125,494.00          | 59,845.08      | 120,562.00         | 120,562.00      | -3.9%         |
|                                                                        | 14100 | FIRE-RESCUE ADMINISTRATION |                         |                |                  |                     |                |                    |                 |               |
| 244                                                                    | 14100 | 41110                      | REG FT                  | 1,623,157.65   | 1,917,250.00     | 1,917,250.00        | 944,034.78     | 1,979,590.00       | 1,979,590.00    | 3.3%          |
| 245                                                                    | 14100 | 41120                      | REG PT                  | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 246                                                                    | 14100 | 41130                      | TRAIN COMP              | 115,893.32     | 92,465.00        | 92,465.00           | 45,947.20      | 108,718.00         | 108,718.00      | 17.6%         |
| 247                                                                    | 14100 | 41210                      | OT-REG                  | 220,971.63     | 115,000.00       | 115,000.00          | 96,764.04      | 105,000.00         | 105,000.00      | -8.7%         |
| 248                                                                    | 14100 | 41211                      | HOL OT                  | 56,426.84      | 75,535.00        | 75,535.00           | 37,258.38      | 87,480.00          | 87,480.00       | 15.8%         |
| 249                                                                    | 14100 | 41212                      | HOL 2X OT               | 13,352.63      | 16,906.00        | 16,906.00           | 14,900.58      | 17,702.00          | 17,702.00       | 4.7%          |
| 250                                                                    | 14100 | 41213                      | HOL 3X OT               | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 251                                                                    | 14100 | 41214                      | OUTSD DET               | -60.14         | 2,500.00         | 2,500.00            | 968.92         | 2,500.00           | 2,500.00        | 0.0%          |
| 252                                                                    | 14100 | 41215                      | ONCALLOT                | 5,185.54       | 14,316.00        | 14,316.00           | 3,061.31       | 6,500.00           | 6,500.00        | -54.6%        |
| 253                                                                    | 14100 | 41216                      | FRCCALLIN               | 35,758.65      | 20,000.00        | 20,000.00           | 7,379.51       | 10,000.00          | 10,000.00       | -50.0%        |
| 254                                                                    | 14100 | 41217                      | ONCALLS/T               | 76,705.24      | 87,792.00        | 87,792.00           | 33,502.63      | 79,854.00          | 79,854.00       | -9.0%         |
| 255                                                                    | 14100 | 41218                      | PERDIEMS/T              | 391,901.52     | 225,220.00       | 225,220.00          | 185,717.55     | 342,600.00         | 230,000.00      | 2.1%          |
| 256                                                                    | 14100 | 41219                      | OUTDET S/T              | 10,790.26      | 6,500.00         | 6,500.00            | 10,006.74      | 12,000.00          | 12,000.00       | 84.6%         |
| 257                                                                    | 14100 | 41230                      | TRAIN OT                | 21,116.70      | 12,000.00        | 12,000.00           | 14,172.50      | 18,000.00          | 18,000.00       | 50.0%         |
| 258                                                                    | 14100 | 43100                      | SUPP & MTL              | 14,274.79      | 14,500.00        | 14,500.00           | 12,305.34      | 19,000.00          | 19,000.00       | 31.0%         |
| 259                                                                    | 14100 | 43340                      | CHEMICALS               | 800.00         | 2,000.00         | 2,000.00            | 1,308.00       | 2,400.00           | 2,400.00        | 20.0%         |
| 260                                                                    | 14100 | 43510                      | MED SUPP                | 59,358.76      | 69,500.00        | 69,500.00           | 35,469.88      | 73,000.00          | 73,000.00       | 5.0%          |
| 261                                                                    | 14100 | 43710                      | POSTAGE                 | 377.34         | 500.00           | 500.00              | 142.84         | 500.00             | 500.00          | 0.0%          |
| 262                                                                    | 14100 | 43720                      | CLOTHING                | 25,464.42      | 36,700.00        | 36,700.00           | 21,717.63      | 33,500.00          | 33,500.00       | -8.7%         |
| 263                                                                    | 14100 | 44400                      | PROF SVCS               | 108,327.50     | 115,570.00       | 115,570.00          | 71,112.01      | 125,080.00         | 125,080.00      | 8.2%          |
| 264                                                                    | 14100 | 45330                      | EQ MT SVCS              | 61,606.69      | 63,150.00        | 63,150.00           | 14,169.21      | 65,750.00          | 65,750.00       | 4.1%          |
| 265                                                                    | 14100 | 46210                      | TEL-LAND                | 18,746.35      | 24,520.00        | 24,520.00           | 11,546.03      | 28,580.00          | 28,580.00       | 16.6%         |
| 266                                                                    | 14100 | 46310                      | ADVRTSNG                | 0.00           | 200.00           | 200.00              | 0.00           | 200.00             | 200.00          | 0.0%          |
| 267                                                                    | 14100 | 46410                      | TRV EXP                 | 220.40         | 3,000.00         | 3,000.00            | 102.50         | 3,500.00           | 3,500.00        | 16.7%         |
| 268                                                                    | 14100 | 46510                      | PRINTING                | 298.68         | 400.00           | 400.00              | 0.00           | 400.00             | 400.00          | 0.0%          |
| 269                                                                    | 14100 | 46910                      | TRNG/CONF               | 37,685.69      | 33,525.00        | 33,525.00           | 14,312.77      | 54,800.00          | 54,800.00       | 63.5%         |
| 270                                                                    | 14100 | 46920                      | MMBR DUES               | 2,797.50       | 3,000.00         | 3,000.00            | 2,652.08       | 3,000.00           | 3,000.00        | 0.0%          |

# Town of Windham

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS - EXPENDITURES

| ACCOUNTS FOR PROJECTION 20261 TOWN OF WINDHAM - FY 26 OPERATING BUDGET |       |                          |                            |                |                  |                     |                |                    |                 |               |
|------------------------------------------------------------------------|-------|--------------------------|----------------------------|----------------|------------------|---------------------|----------------|--------------------|-----------------|---------------|
|                                                                        | 1000  | GENERAL FUND             |                            | 2024<br>ACTUAL | 2025<br>ORIG BUD | 2025<br>REVISED BUD | 2025<br>ACTUAL | 2026<br>DEPARTMENT | 2026<br>MANAGER | PCT<br>CHANGE |
| 271                                                                    | 14100 | 46930                    | CT AGENCY                  | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 272                                                                    | 14100 | 47430                    | OTHR EQP                   | 92,114.72      | 93,286.00        | 93,286.00           | 49,539.35      | 96,580.00          | 96,580.00       | 3.5%          |
| 273                                                                    | 14100 | 48210                    | BAD DEBTS                  | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
|                                                                        |       | TOTAL                    | FIRE-RESCUE ADMINISTRATION | 2,993,272.68   | 3,045,335.00     | 3,045,335.00        | 1,628,091.78   | 3,276,234.00       | 3,163,634.00    | 3.9%          |
|                                                                        | 14200 | FIRE-RESCUE SERVICES     |                            |                |                  |                     |                |                    |                 |               |
| 274                                                                    | 14200 | 45110                    | WATER                      | 126,170.36     | 128,000.00       | 128,000.00          | 64,903.92      | 135,000.00         | 135,000.00      | 5.5%          |
|                                                                        |       | TOTAL                    | FIRE-RESCUE SERVICES       | 126,170.36     | 128,000.00       | 128,000.00          | 64,903.92      | 135,000.00         | 135,000.00      | 5.5%          |
|                                                                        | 14300 | EMERGENCY MANAGEMENT     |                            |                |                  |                     |                |                    |                 |               |
| 275                                                                    | 14300 | 41120                    | REG PT                     | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 276                                                                    | 14300 | 43100                    | SUPP & MTL                 | 499.43         | 1,400.00         | 1,400.00            | 0.00           | 7,900.00           | 1,400.00        | 0.0%          |
|                                                                        |       | TOTAL                    | EMERGENCY MANAGEMENT       | 499.43         | 1,400.00         | 1,400.00            | 0.00           | 7,900.00           | 1,400.00        | 0.0%          |
|                                                                        | 14700 | FIRE VEHICLE MAINTENANCE |                            |                |                  |                     |                |                    |                 |               |
| 277                                                                    | 14700 | 41110                    | REG FT                     | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 278                                                                    | 14700 | 41120                    | REG PT                     | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 279                                                                    | 14700 | 43220                    | FUEL GAS                   | 38,951.20      | 38,162.00        | 38,162.00           | 19,256.61      | 36,500.00          | 36,500.00       | -4.4%         |
| 280                                                                    | 14700 | 43230                    | FUEL DIESEL                | 22,951.28      | 25,226.00        | 25,226.00           | 13,447.64      | 25,000.00          | 25,000.00       | -0.9%         |
| 281                                                                    | 14700 | 43410                    | PARTS                      | 26,981.50      | 33,000.00        | 33,000.00           | 15,446.35      | 33,000.00          | 33,000.00       | 0.0%          |
| 282                                                                    | 14700 | 43420                    | FLUIDS ETC                 | 1,529.97       | 3,000.00         | 3,000.00            | 791.79         | 3,000.00           | 3,000.00        | 0.0%          |
| 283                                                                    | 14700 | 43430                    | TIRES                      | 3,253.43       | 6,000.00         | 6,000.00            | 6,658.48       | 6,500.00           | 6,500.00        | 8.3%          |
| 284                                                                    | 14700 | 44400                    | PROF SVCS                  | 51,905.25      | 50,560.00        | 50,560.00           | 26,868.05      | 52,100.00          | 52,100.00       | 3.0%          |
| 285                                                                    | 14700 | 45320                    | VE MT SVCS                 | 62,927.77      | 34,000.00        | 34,000.00           | 2,380.17       | 36,000.00          | 36,000.00       | 5.9%          |
| 286                                                                    | 14700 | 45330                    | EQ MT SVCS                 | 2,409.40       | 6,500.00         | 6,500.00            | 1,048.37       | 6,500.00           | 6,500.00        | 0.0%          |
| 287                                                                    | 14700 | 47430                    | OTHR EQP                   | 537.13         | 1,000.00         | 1,000.00            | 3,579.51       | 1,000.00           | 1,000.00        | 0.0%          |
| 288                                                                    | 14700 | 47450                    | TOOLS                      | 1,551.65       | 2,000.00         | 2,000.00            | 1,524.16       | 2,000.00           | 2,000.00        | 0.0%          |
|                                                                        |       | TOTAL                    | FIRE VEHICLE MAINTENANCE   | 212,998.58     | 199,448.00       | 199,448.00          | 91,001.13      | 201,600.00         | 201,600.00      | 1.1%          |
|                                                                        | 15110 | PARKS & RECREATION ADMIN |                            |                |                  |                     |                |                    |                 |               |
| 289                                                                    | 15110 | 41110                    | REG FT                     | 284,164.71     | 316,529.00       | 316,529.00          | 163,495.29     | 345,280.00         | 345,280.00      | 9.1%          |
| 290                                                                    | 15110 | 41120                    | REG PT                     | 1,675.74       | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 291                                                                    | 15110 | 41210                    | OT-REG                     | 1,136.40       | 2,500.00         | 2,500.00            | 367.84         | 2,000.00           | 2,000.00        | -20.0%        |
| 292                                                                    | 15110 | 43100                    | SUPP & MTL                 | 7,427.90       | 6,000.00         | 6,000.00            | 3,610.07       | 6,000.00           | 6,000.00        | 0.0%          |
| 293                                                                    | 15110 | 43610                    | BOOKS MAPS                 | 686.63         | 1,400.00         | 1,400.00            | 0.00           | 1,400.00           | 1,400.00        | 0.0%          |
| 294                                                                    | 15110 | 43710                    | POSTAGE                    | 579.12         | 700.00           | 700.00              | 347.10         | 550.00             | 550.00          | -21.4%        |
| 295                                                                    | 15110 | 44400                    | PROF SVCS                  | 10,233.19      | 10,100.00        | 10,100.00           | 2,066.42       | 9,875.00           | 9,875.00        | -2.2%         |

# Town of Windham

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS - EXPENDITURES

| ACCOUNTS FOR PROJECTION 20261 TOWN OF WINDHAM - FY 26 OPERATING BUDGET |       |                |                          |                |                  |                     |                |                    |                 |               |
|------------------------------------------------------------------------|-------|----------------|--------------------------|----------------|------------------|---------------------|----------------|--------------------|-----------------|---------------|
|                                                                        | 1000  | GENERAL FUND   |                          | 2024<br>ACTUAL | 2025<br>ORIG BUD | 2025<br>REVISED BUD | 2025<br>ACTUAL | 2026<br>DEPARTMENT | 2026<br>MANAGER | PCT<br>CHANGE |
| 296                                                                    | 15110 | 46210          | TEL-LAND                 | 2,443.31       | 2,375.00         | 2,375.00            | 1,244.49       | 2,780.00           | 2,780.00        | 17.1%         |
| 297                                                                    | 15110 | 46310          | ADVRTSNG                 | 6,234.66       | 6,900.00         | 6,900.00            | 1,755.00       | 6,900.00           | 6,900.00        | 0.0%          |
| 298                                                                    | 15110 | 46410          | TRV EXP                  | 4,842.16       | 3,200.00         | 3,200.00            | 1,742.76       | 3,800.00           | 3,800.00        | 18.8%         |
| 299                                                                    | 15110 | 46910          | TRNG/CONF                | 3,400.35       | 4,800.00         | 4,800.00            | 1,770.95       | 5,000.00           | 5,000.00        | 4.2%          |
| 300                                                                    | 15110 | 46920          | MMBR DUES                | 995.00         | 1,242.00         | 1,242.00            | 305.00         | 1,250.00           | 1,250.00        | 0.6%          |
| 301                                                                    | 15110 | 46990          | OT CONT SV               | 1,275.07       | 1,700.00         | 1,700.00            | 714.86         | 1,700.00           | 1,700.00        | 0.0%          |
|                                                                        |       | TOTAL          | PARKS & RECREATION ADMIN | 325,094.24     | 357,446.00       | 357,446.00          | 177,419.78     | 386,535.00         | 386,535.00      | 8.1%          |
|                                                                        | 15210 | PARKS & TRAILS |                          |                |                  |                     |                |                    |                 |               |
| 302                                                                    | 15210 | 41110          | REG FT                   | 50,673.92      | 52,765.00        | 52,765.00           | 28,893.82      | 54,611.00          | 54,611.00       | 3.5%          |
| 303                                                                    | 15210 | 41120          | REG PT                   | 6,311.57       | 10,080.00        | 10,080.00           | 4,596.93       | 13,366.00          | 13,366.00       | 32.6%         |
| 304                                                                    | 15210 | 41210          | OT-REG                   | 267.69         | 1,200.00         | 1,200.00            | 74.58          | 1,000.00           | 1,000.00        | -16.7%        |
| 305                                                                    | 15210 | 43100          | SUPP & MTL               | 3,769.46       | 6,500.00         | 6,500.00            | 1,256.57       | 6,500.00           | 6,500.00        | 0.0%          |
| 306                                                                    | 15210 | 43210          | ELECTRIC                 | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 307                                                                    | 15210 | 43220          | FUEL GAS                 | 4,801.39       | 4,600.00         | 4,600.00            | 2,730.34       | 5,000.00           | 5,000.00        | 8.7%          |
| 308                                                                    | 15210 | 44400          | PROF SVCS                | 10,369.63      | 10,175.00        | 10,175.00           | 5,715.00       | 13,175.00          | 13,175.00       | 29.5%         |
| 309                                                                    | 15210 | 45110          | WATER                    | 662.40         | 350.00           | 350.00              | 150.00         | 675.00             | 675.00          | 92.9%         |
| 310                                                                    | 15210 | 45210          | WST DISP                 | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 311                                                                    | 15210 | 45310          | BL MT SVCS               | 1,180.63       | 2,000.00         | 2,000.00            | 0.00           | 2,000.00           | 2,000.00        | 0.0%          |
| 312                                                                    | 15210 | 45320          | VE MT SVCS               | 835.05         | 800.00           | 800.00              | 0.00           | 800.00             | 800.00          | 0.0%          |
| 313                                                                    | 15210 | 45400          | RENTALS                  | 880.00         | 900.00           | 900.00              | 0.00           | 900.00             | 900.00          | 0.0%          |
| 314                                                                    | 15210 | 46210          | TEL-LAND                 | 565.15         | 550.00           | 550.00              | 249.15         | 550.00             | 550.00          | 0.0%          |
|                                                                        |       | TOTAL          | PARKS & TRAILS           | 80,316.89      | 89,920.00        | 89,920.00           | 43,666.39      | 98,577.00          | 98,577.00       | 9.6%          |
|                                                                        | 15220 | DUNDEE PARK    |                          |                |                  |                     |                |                    |                 |               |
| 315                                                                    | 15220 | 41120          | REG PT                   | 69,384.70      | 96,408.00        | 96,408.00           | 30,131.33      | 104,195.00         | 104,195.00      | 8.1%          |
| 316                                                                    | 15220 | 43100          | SUPP & MTL               | 19,246.42      | 14,000.00        | 14,000.00           | 3,677.02       | 15,600.00          | 15,600.00       | 11.4%         |
| 317                                                                    | 15220 | 43210          | ELECTRIC                 | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 318                                                                    | 15220 | 43220          | FUEL GAS                 | 271.96         | 500.00           | 500.00              | 21.61          | 500.00             | 500.00          | 0.0%          |
| 319                                                                    | 15220 | 44400          | PROF SVCS                | 4,265.00       | 4,300.00         | 4,300.00            | 1,060.00       | 4,000.00           | 4,000.00        | -7.0%         |
| 320                                                                    | 15220 | 45110          | WATER                    | 0.00           | 900.00           | 900.00              | 0.00           | 900.00             | 0.00            | -100.0%       |
| 321                                                                    | 15220 | 45310          | BL MT SVCS               | 1,000.00       | 7,500.00         | 7,500.00            | 0.00           | 7,500.00           | 7,500.00        | 0.0%          |
| 322                                                                    | 15220 | 45320          | VE MT SVCS               | 0.00           | 1,000.00         | 1,000.00            | 0.00           | 1,000.00           | 1,000.00        | 0.0%          |
| 323                                                                    | 15220 | 45400          | RENTALS                  | 590.00         | 400.00           | 400.00              | 935.00         | 600.00             | 600.00          | 50.0%         |
| 324                                                                    | 15220 | 46210          | TEL-LAND                 | 896.21         | 1,505.00         | 1,505.00            | 482.61         | 1,806.00           | 1,806.00        | 20.0%         |
| 325                                                                    | 15220 | 46990          | OT CONT SV               | 376.16         | 400.00           | 400.00              | 0.00           | 400.00             | 400.00          | 0.0%          |
|                                                                        |       | TOTAL          | DUNDEE PARK              | 96,030.45      | 126,913.00       | 126,913.00          | 36,307.57      | 136,501.00         | 135,601.00      | 6.8%          |

# Town of Windham

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS - EXPENDITURES

| ACCOUNTS FOR PROJECTION 20261 TOWN OF WINDHAM - FY 26 OPERATING BUDGET |       |                  |                |                |                  |                     |                |                    |                 |               |
|------------------------------------------------------------------------|-------|------------------|----------------|----------------|------------------|---------------------|----------------|--------------------|-----------------|---------------|
|                                                                        | 1000  | GENERAL FUND     |                | 2024<br>ACTUAL | 2025<br>ORIG BUD | 2025<br>REVISED BUD | 2025<br>ACTUAL | 2026<br>DEPARTMENT | 2026<br>MANAGER | PCT<br>CHANGE |
|                                                                        | 15330 | SUMMERFEST       |                |                |                  |                     |                |                    |                 |               |
| 326                                                                    | 15330 | 43100            | SUPP & MTL     | 11,800.00      | 13,630.00        | 13,630.00           | 0.00           | 15,110.00          | 15,110.00       | 10.9%         |
|                                                                        |       | TOTAL            | SUMMERFEST     | 11,800.00      | 13,630.00        | 13,630.00           | 0.00           | 15,110.00          | 15,110.00       | 10.9%         |
|                                                                        | 15500 | PUBLIC LIBRARY   |                |                |                  |                     |                |                    |                 |               |
| 327                                                                    | 15500 | 41110            | REG FT         | 422,336.48     | 460,695.00       | 460,695.00          | 251,309.78     | 485,093.00         | 485,093.00      | 5.3%          |
| 328                                                                    | 15500 | 41120            | REG PT         | 73,478.80      | 92,132.00        | 92,132.00           | 43,951.78      | 97,275.00          | 97,275.00       | 5.6%          |
| 329                                                                    | 15500 | 41210            | OT-REG         | 290.62         | 500.00           | 500.00              | 0.00           | 500.00             | 500.00          | 0.0%          |
| 330                                                                    | 15500 | 43100            | SUPP & MTL     | 5,236.17       | 5,000.00         | 5,000.00            | 4,150.70       | 5,500.00           | 5,500.00        | 10.0%         |
| 331                                                                    | 15500 | 43220            | FUEL GAS       | 231.17         | 800.00           | 800.00              | 267.17         | 800.00             | 800.00          | 0.0%          |
| 332                                                                    | 15500 | 43610            | BOOKS MAPS     | 31,936.23      | 32,700.00        | 32,700.00           | 18,233.37      | 33,700.00          | 33,700.00       | 3.1%          |
| 333                                                                    | 15500 | 43620            | NON PRINT      | 20,046.27      | 22,800.00        | 22,800.00           | 12,102.00      | 23,050.00          | 23,050.00       | 1.1%          |
| 334                                                                    | 15500 | 43710            | POSTAGE        | 1,149.06       | 1,200.00         | 1,200.00            | 510.82         | 1,200.00           | 1,200.00        | 0.0%          |
| 335                                                                    | 15500 | 44400            | PROF SVCS      | 15,244.30      | 16,775.00        | 16,775.00           | 15,017.86      | 21,735.00          | 21,735.00       | 29.6%         |
| 336                                                                    | 15500 | 45330            | EQ MT SVCS     | 1,105.30       | 1,500.00         | 1,500.00            | 951.21         | 1,500.00           | 1,500.00        | 0.0%          |
| 337                                                                    | 15500 | 46210            | TEL-LAND       | 3,408.93       | 3,450.00         | 3,450.00            | 1,968.23       | 5,180.00           | 5,180.00        | 50.1%         |
| 338                                                                    | 15500 | 46410            | TRV EXP        | 518.39         | 3,000.00         | 3,000.00            | 75.64          | 2,000.00           | 2,000.00        | -33.3%        |
| 339                                                                    | 15500 | 46510            | PRINTING       | 983.89         | 1,200.00         | 1,200.00            | 120.00         | 1,200.00           | 1,200.00        | 0.0%          |
| 340                                                                    | 15500 | 46910            | TRNG/CONF      | 1,354.00       | 1,500.00         | 1,500.00            | 969.00         | 2,000.00           | 2,000.00        | 33.3%         |
| 341                                                                    | 15500 | 46920            | MMBR DUES      | 722.00         | 670.00           | 670.00              | 415.00         | 700.00             | 700.00          | 4.5%          |
| 342                                                                    | 15500 | 46990            | PROGRMING      | 4,313.34       | 4,800.00         | 4,800.00            | 2,048.84       | 5,300.00           | 5,300.00        | 10.4%         |
| 343                                                                    | 15500 | 47430            | OTHR EQP       | 4,910.43       | 5,000.00         | 5,000.00            | 2,721.85       | 5,000.00           | 5,000.00        | 0.0%          |
|                                                                        |       | TOTAL            | PUBLIC LIBRARY | 587,265.38     | 653,722.00       | 653,722.00          | 354,813.25     | 691,733.00         | 691,733.00      | 5.8%          |
|                                                                        | 16110 | CODE ENFORCEMENT |                |                |                  |                     |                |                    |                 |               |
| 344                                                                    | 16110 | 41110            | REG FT         | 336,299.33     | 389,078.00       | 389,078.00          | 210,264.78     | 346,332.00         | 407,043.00      | 4.6%          |
| 345                                                                    | 16110 | 41120            | REG PT         | 0.00           | 3,000.00         | 3,000.00            | 0.00           | 10,000.00          | 3,000.00        | 0.0%          |
| 346                                                                    | 16110 | 41210            | OT-REG         | 0.00           | 0.00             | 0.00                | 135.50         | 0.00               | 0.00            | 0.0%          |
| 347                                                                    | 16110 | 43100            | SUPP & MTL     | 1,591.63       | 2,900.00         | 2,900.00            | 889.53         | 2,900.00           | 2,900.00        | 0.0%          |
| 348                                                                    | 16110 | 43220            | FUEL GAS       | 2,118.40       | 2,880.00         | 2,880.00            | 1,351.13       | 2,880.00           | 2,880.00        | 0.0%          |
| 349                                                                    | 16110 | 43610            | BOOKS MAPS     | 1,336.55       | 2,000.00         | 2,000.00            | 0.00           | 2,000.00           | 2,000.00        | 0.0%          |
| 350                                                                    | 16110 | 43710            | POSTAGE        | 353.10         | 12,000.00        | 12,000.00           | 123.85         | 12,000.00          | 12,000.00       | 0.0%          |
| 351                                                                    | 16110 | 43720            | CLOTHING       | 476.43         | 1,200.00         | 1,200.00            | 109.99         | 1,200.00           | 1,200.00        | 0.0%          |
| 352                                                                    | 16110 | 44400            | PROF SVCS      | 14,397.05      | 13,000.00        | 13,000.00           | 7,296.45       | 13,000.00          | 13,000.00       | 0.0%          |
| 353                                                                    | 16110 | 45330            | EQ MT SVCS     | 0.00           | 300.00           | 300.00              | 14.00          | 300.00             | 300.00          | 0.0%          |

# Town of Windham

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS - EXPENDITURES

| ACCOUNTS FOR PROJECTION 20261 TOWN OF WINDHAM - FY 26 OPERATING BUDGET |       |              |                  |                |                  |                     |                |                    |                 |               |
|------------------------------------------------------------------------|-------|--------------|------------------|----------------|------------------|---------------------|----------------|--------------------|-----------------|---------------|
|                                                                        | 1000  | GENERAL FUND |                  | 2024<br>ACTUAL | 2025<br>ORIG BUD | 2025<br>REVISED BUD | 2025<br>ACTUAL | 2026<br>DEPARTMENT | 2026<br>MANAGER | PCT<br>CHANGE |
| 354                                                                    | 16110 | 46210        | TEL-LAND         | 5,035.25       | 5,500.00         | 5,500.00            | 2,789.15       | 6,600.00           | 6,600.00        | 20.0%         |
| 355                                                                    | 16110 | 46310        | ADVRTSNG         | 0.00           | 1,750.00         | 1,750.00            | 516.56         | 1,750.00           | 1,750.00        | 0.0%          |
| 356                                                                    | 16110 | 46410        | TRV EXP          | 784.26         | 3,000.00         | 3,000.00            | 655.16         | 3,000.00           | 3,000.00        | 0.0%          |
| 357                                                                    | 16110 | 46510        | PRINTING         | 87.01          | 400.00           | 400.00              | 220.00         | 400.00             | 400.00          | 0.0%          |
| 358                                                                    | 16110 | 46520        | COPY SVCS        | 625.77         | 900.00           | 900.00              | 384.72         | 900.00             | 900.00          | 0.0%          |
| 359                                                                    | 16110 | 46910        | TRNG/CONF        | 5,636.18       | 4,360.00         | 4,360.00            | 2,298.92       | 4,360.00           | 4,360.00        | 0.0%          |
| 360                                                                    | 16110 | 46920        | MMBR DUES        | 405.00         | 475.00           | 475.00              | 195.00         | 500.00             | 500.00          | 5.3%          |
| 361                                                                    | 16110 | 47430        | OTHR EQP         | 1,120.43       | 3,000.00         | 3,000.00            | 714.79         | 3,000.00           | 3,000.00        | 0.0%          |
|                                                                        |       | TOTAL        | CODE ENFORCEMENT | 370,266.39     | 445,743.00       | 445,743.00          | 227,959.53     | 411,122.00         | 464,833.00      | 4.3%          |
| 16510 ASSESSING                                                        |       |              |                  |                |                  |                     |                |                    |                 |               |
| 362                                                                    | 16510 | 41110        | REG FT           | 286,119.45     | 308,081.00       | 308,081.00          | 172,204.64     | 329,698.00         | 329,698.00      | 7.0%          |
| 363                                                                    | 16510 | 41210        | OT-REG           | 104.65         | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 364                                                                    | 16510 | 43100        | SUPP & MTL       | 870.99         | 2,500.00         | 2,500.00            | 562.32         | 2,000.00           | 2,000.00        | -20.0%        |
| 365                                                                    | 16510 | 43220        | FUEL GAS         | 574.87         | 500.00           | 500.00              | 192.77         | 500.00             | 500.00          | 0.0%          |
| 366                                                                    | 16510 | 43610        | BOOKS MAPS       | 1,600.98       | 3,000.00         | 3,000.00            | 937.00         | 3,000.00           | 3,000.00        | 0.0%          |
| 367                                                                    | 16510 | 43710        | POSTAGE          | 1,160.50       | 2,500.00         | 2,500.00            | 531.37         | 2,000.00           | 2,000.00        | -20.0%        |
| 368                                                                    | 16510 | 44400        | PROF SVCS        | 7,894.00       | 15,000.00        | 15,000.00           | 0.00           | 11,500.00          | 11,500.00       | -23.3%        |
| 369                                                                    | 16510 | 45330        | EQ MT SVCS       | 25,301.78      | 29,263.00        | 29,263.00           | 28,647.73      | 41,568.00          | 34,068.00       | 16.4%         |
| 370                                                                    | 16510 | 46210        | TEL-LAND         | 2,407.14       | 2,160.00         | 2,160.00            | 1,124.41       | 2,400.00           | 2,400.00        | 11.1%         |
| 371                                                                    | 16510 | 46310        | ADVRTSNG         | 0.00           | 1,000.00         | 1,000.00            | 0.00           | 1,000.00           | 1,000.00        | 0.0%          |
| 372                                                                    | 16510 | 46410        | TRV EXP          | 1,988.28       | 2,000.00         | 2,000.00            | 1,153.74       | 2,000.00           | 2,000.00        | 0.0%          |
| 373                                                                    | 16510 | 46510        | PRINTING         | 54.83          | 0.00             | 375.00              | 0.00           | 100.00             | 100.00          | 0.0%          |
| 374                                                                    | 16510 | 46910        | TRNG/CONF        | 5,588.73       | 6,500.00         | 6,500.00            | 2,784.24       | 6,000.00           | 6,000.00        | -7.7%         |
| 375                                                                    | 16510 | 46920        | MMBR DUES        | 320.00         | 465.00           | 465.00              | 280.00         | 520.00             | 520.00          | 11.8%         |
| 376                                                                    | 16510 | 47430        | OTHR EQP         | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
|                                                                        |       | TOTAL        | ASSESSING        | 333,986.20     | 372,969.00       | 373,344.00          | 208,418.22     | 402,286.00         | 394,786.00      | 5.8%          |
| 16530 ABATEMENTS                                                       |       |              |                  |                |                  |                     |                |                    |                 |               |
| 377                                                                    | 16530 | 48220        | ABATE            | 21,791.02      | 0.00             | 0.00                | 16,930.70      | 0.00               | 0.00            | 0.0%          |
|                                                                        |       | TOTAL        | ABATEMENTS       | 21,791.02      | 0.00             | 0.00                | 16,930.70      | 0.00               | 0.00            | 0.0%          |
| 17110 PLANNING SERVICES                                                |       |              |                  |                |                  |                     |                |                    |                 |               |
| 378                                                                    | 17110 | 41110        | REG FT           | 331,980.25     | 340,716.00       | 307,216.00          | 128,638.49     | 262,736.00         | 262,736.00      | -22.9%        |
| 379                                                                    | 17110 | 41120        | REG PT           | 5,579.34       | 7,200.00         | 7,200.00            | 6,149.20       | 0.00               | 0.00            | -100.0%       |
| 380                                                                    | 17110 | 41210        | OT - REG         | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 381                                                                    | 17110 | 43100        | SUPP & MTL       | 1,298.32       | 1,500.00         | 500.00              | 1,117.62       | 1,500.00           | 1,500.00        | 0.0%          |

# Town of Windham

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS - EXPENDITURES

| ACCOUNTS FOR PROJECTION 20261 TOWN OF WINDHAM - FY 26 OPERATING BUDGET |       |                                   |                |                  |                     |                |                    |                 |               |
|------------------------------------------------------------------------|-------|-----------------------------------|----------------|------------------|---------------------|----------------|--------------------|-----------------|---------------|
|                                                                        | 1000  | GENERAL FUND                      | 2024<br>ACTUAL | 2025<br>ORIG BUD | 2025<br>REVISED BUD | 2025<br>ACTUAL | 2026<br>DEPARTMENT | 2026<br>MANAGER | PCT<br>CHANGE |
| 382                                                                    | 17110 | 43220 FUEL GAS                    | 0.00           | 500.00           | 500.00              | 0.00           | 0.00               | 0.00            | -100.0%       |
| 383                                                                    | 17110 | 43610 BOOKS MAPS                  | 65.00          | 600.00           | 600.00              | 0.00           | 600.00             | 600.00          | 0.0%          |
| 384                                                                    | 17110 | 43710 POSTAGE                     | 1,591.49       | 2,500.00         | 2,000.00            | 990.99         | 3,000.00           | 3,000.00        | 20.0%         |
| 385                                                                    | 17110 | 44400 PROF SVCS                   | 19,956.91      | 63,500.00        | 83,500.00           | 27,536.67      | 20,000.00          | 60,000.00       | -5.5%         |
| 386                                                                    | 17110 | 45330 EQ MT SVCS                  | 0.00           | 500.00           | 500.00              | 0.00           | 0.00               | 0.00            | -100.0%       |
| 387                                                                    | 17110 | 46210 TEL-LAND                    | 2,963.87       | 3,267.00         | 2,267.00            | 1,610.81       | 3,330.00           | 3,330.00        | 1.9%          |
| 388                                                                    | 17110 | 46310 ADVRTSNG                    | 7,681.29       | 11,000.00        | 10,500.00           | 5,900.42       | 12,500.00          | 12,500.00       | 13.6%         |
| 389                                                                    | 17110 | 46410 TRV EXP                     | 197.67         | 4,000.00         | 3,000.00            | 0.00           | 4,000.00           | 4,000.00        | 0.0%          |
| 390                                                                    | 17110 | 46510 PRINTING                    | 348.88         | 2,000.00         | 1,500.00            | 169.00         | 2,000.00           | 2,000.00        | 0.0%          |
| 391                                                                    | 17110 | 46520 COPY SVCS                   | 635.77         | 1,000.00         | 1,000.00            | 384.72         | 1,000.00           | 1,000.00        | 0.0%          |
| 392                                                                    | 17110 | 46910 TRNG/CONF                   | 757.08         | 3,000.00         | 2,000.00            | 300.00         | 3,000.00           | 3,000.00        | 0.0%          |
| 393                                                                    | 17110 | 46920 MMBR DUES                   | 999.00         | 1,800.00         | 1,800.00            | 0.00           | 1,800.00           | 1,800.00        | 0.0%          |
| 394                                                                    | 17110 | 46990 OT CONT SV                  | 20,850.08      | 14,350.00        | 850.00              | 14,853.40      | 0.00               | 0.00            | -100.0%       |
| 395                                                                    | 17110 | 47430 OTHR EQP                    | 836.92         | 1,000.00         | 500.00              | 144.99         | 700.00             | 700.00          | -30.0%        |
|                                                                        |       | TOTAL PLANNING SERVICES           | 395,741.87     | 458,433.00       | 425,433.00          | 187,796.31     | 316,166.00         | 356,166.00      | -22.3%        |
| 17120 COMPREHENSIVE PLANNING                                           |       |                                   |                |                  |                     |                |                    |                 |               |
| 396                                                                    | 17120 | 44400 PROF SVCS                   | 0.00           | 2,500.00         | 10,018.00           | 0.00           | 0.00               | 10,000.00       | 300.0%        |
|                                                                        |       | TOTAL COMPREHENSIVE PLANNING      | 0.00           | 2,500.00         | 10,018.00           | 0.00           | 0.00               | 10,000.00       | 300.0%        |
| 17130 ENVIRNMNTL & SUSTAINABILITY                                      |       |                                   |                |                  |                     |                |                    |                 |               |
| 397                                                                    | 17130 | 41110 REG FT                      | 0.00           | 0.00             | 0.00                | 0.00           | 73,998.00          | 73,998.00       | 0.0%          |
| 398                                                                    | 17130 | 41120 REG PT                      | 0.00           | 0.00             | 0.00                | 0.00           | 7,200.00           | 0.00            | 0.0%          |
| 399                                                                    | 17130 | 43100 SUPP & MTL                  | 0.00           | 0.00             | 1,000.00            | 1,427.35       | 1,200.00           | 600.00          | 0.0%          |
| 400                                                                    | 17130 | 43710 POSTAGE                     | 0.00           | 0.00             | 500.00              | 0.00           | 500.00             | 500.00          | 0.0%          |
| 401                                                                    | 17130 | 44400 PROF SVCS                   | 0.00           | 0.00             | 0.00                | 0.00           | 27,000.00          | 24,200.00       | 0.0%          |
| 402                                                                    | 17130 | 46210 TEL-LAND                    | 0.00           | 0.00             | 1,000.00            | 0.00           | 1,500.00           | 1,500.00        | 0.0%          |
| 403                                                                    | 17130 | 46310 ADVRTSNG                    | 0.00           | 0.00             | 500.00              | 0.00           | 750.00             | 750.00          | 0.0%          |
| 404                                                                    | 17130 | 46410 TRV EXP                     | 0.00           | 0.00             | 1,000.00            | 51.92          | 1,500.00           | 1,500.00        | 0.0%          |
| 405                                                                    | 17130 | 46510 PRINTING                    | 0.00           | 0.00             | 500.00              | 0.00           | 500.00             | 500.00          | 0.0%          |
| 406                                                                    | 17130 | 46910 TRNG/CONF                   | 0.00           | 0.00             | 1,000.00            | 0.00           | 2,000.00           | 2,000.00        | 0.0%          |
| 407                                                                    | 17130 | 46920 MMBR DUES                   | 0.00           | 0.00             | 0.00                | 0.00           | 600.00             | 600.00          | 0.0%          |
| 408                                                                    | 17130 | 46990 OT CONT SV                  | 0.00           | 0.00             | 13,500.00           | 0.00           | 16,300.00          | 16,300.00       | 0.0%          |
| 409                                                                    | 17130 | 47430 OTHR EQP                    | 0.00           | 0.00             | 500.00              | 0.00           | 1,500.00           | 1,500.00        | 0.0%          |
|                                                                        |       | TOTAL ENVIRNMNTL & SUSTAINABILITY | 0.00           | 0.00             | 19,500.00           | 1,479.27       | 134,548.00         | 123,948.00      | 0.0%          |

# Town of Windham

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS - EXPENDITURES

| ACCOUNTS FOR PROJECTION 20261 TOWN OF WINDHAM - FY 26 OPERATING BUDGET |       |                    |                    |                |                  |                     |                |                    |                 |               |
|------------------------------------------------------------------------|-------|--------------------|--------------------|----------------|------------------|---------------------|----------------|--------------------|-----------------|---------------|
|                                                                        | 1000  | GENERAL FUND       |                    | 2024<br>ACTUAL | 2025<br>ORIG BUD | 2025<br>REVISED BUD | 2025<br>ACTUAL | 2026<br>DEPARTMENT | 2026<br>MANAGER | PCT<br>CHANGE |
|                                                                        | 17210 | WEDC               |                    |                |                  |                     |                |                    |                 |               |
| 410                                                                    | 17210 | 41110              | REG FT             | 108,260.67     | 115,685.00       | 115,685.00          | 63,564.13      | 120,173.00         | 120,173.00      | 3.9%          |
| 411                                                                    | 17210 | 41120              | REG PT             | 6,518.45       | 5,000.00         | 5,000.00            | 2,734.80       | 5,000.00           | 5,000.00        | 0.0%          |
| 412                                                                    | 17210 | 41210              | OT-REG             | 4,882.57       | 3,000.00         | 3,000.00            | 4,952.05       | 6,000.00           | 6,000.00        | 100.0%        |
| 413                                                                    | 17210 | 42220              | BENEFITS           | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 414                                                                    | 17210 | 43100              | SUPP & MTL         | 148.87         | 3,700.00         | 3,700.00            | 0.00           | 3,700.00           | 3,700.00        | 0.0%          |
| 415                                                                    | 17210 | 43101              | GENEXP             | 0.00           | 500.00           | 500.00              | 0.00           | 500.00             | 500.00          | 0.0%          |
| 416                                                                    | 17210 | 43220              | FUEL GAS           | 0.00           | 144.00           | 144.00              | 0.00           | 144.00             | 144.00          | 0.0%          |
| 417                                                                    | 17210 | 43610              | BOOKS MAPS         | 0.00           | 500.00           | 500.00              | 0.00           | 500.00             | 500.00          | 0.0%          |
| 418                                                                    | 17210 | 43710              | POSTAGE            | 32.99          | 500.00           | 500.00              | 14.98          | 500.00             | 500.00          | 0.0%          |
| 419                                                                    | 17210 | 44400              | PROF SVCS          | 57,304.00      | 20,000.00        | 20,000.00           | 16,788.00      | 20,000.00          | 20,000.00       | 0.0%          |
| 420                                                                    | 17210 | 46210              | TEL-LAND           | 1,152.81       | 3,600.00         | 3,600.00            | 585.27         | 3,600.00           | 3,600.00        | 0.0%          |
| 421                                                                    | 17210 | 46310              | ADVRTSNG           | 21,875.77      | 21,850.00        | 21,850.00           | 11,252.00      | 29,850.00          | 29,850.00       | 36.6%         |
| 422                                                                    | 17210 | 46410              | TRV EXP            | 177.23         | 500.00           | 500.00              | 0.00           | 500.00             | 500.00          | 0.0%          |
| 423                                                                    | 17210 | 46510              | PRINTING           | 0.00           | 1,000.00         | 1,000.00            | 405.00         | 1,000.00           | 1,000.00        | 0.0%          |
| 424                                                                    | 17210 | 46520              | COPY SVCS          | 0.00           | 1,000.00         | 1,000.00            | 0.00           | 1,000.00           | 1,000.00        | 0.0%          |
| 425                                                                    | 17210 | 46910              | TRNG/CONF          | 170.00         | 1,000.00         | 1,000.00            | 110.00         | 1,000.00           | 1,000.00        | 0.0%          |
| 426                                                                    | 17210 | 46920              | MMBR DUES          | 1,900.00       | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 427                                                                    | 17210 | 46930              | CT AGENCY          | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 428                                                                    | 17210 | 46999              | WEDC OFFST         | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 429                                                                    | 17210 | 47430              | OTHR EQP           | 374.89         | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
|                                                                        |       | TOTAL              | WEDC               | 202,798.25     | 177,979.00       | 177,979.00          | 100,406.23     | 193,467.00         | 193,467.00      | 8.7%          |
|                                                                        | 17211 | WEDC - CORPORATION |                    |                |                  |                     |                |                    |                 |               |
| 430                                                                    | 17211 | 44400              | PROF SVCS          | 0.00           | 50,000.00        | 50,000.00           | 50,000.00      | 50,000.00          | 25,000.00       | -50.0%        |
|                                                                        |       | TOTAL              | WEDC - CORPORATION | 0.00           | 50,000.00        | 50,000.00           | 50,000.00      | 50,000.00          | 25,000.00       | -50.0%        |
|                                                                        | 18100 | SOCIAL SERVICES    |                    |                |                  |                     |                |                    |                 |               |
| 431                                                                    | 18100 | 41110              | REG FT             | 126,746.36     | 134,897.00       | 134,897.00          | 74,263.64      | 183,271.00         | 183,271.00      | 35.9%         |
| 432                                                                    | 18100 | 41210              | OT-REG             | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 433                                                                    | 18100 | 43100              | SUPP & MTL         | 1,007.33       | 1,000.00         | 1,000.00            | 75.33          | 1,000.00           | 1,000.00        | 0.0%          |
| 434                                                                    | 18100 | 43220              | FUEL GAS           | 0.00           | 200.00           | 200.00              | 0.00           | 200.00             | 200.00          | 0.0%          |
| 435                                                                    | 18100 | 43710              | POSTAGE            | 120.28         | 200.00           | 200.00              | 85.98          | 200.00             | 200.00          | 0.0%          |
| 436                                                                    | 18100 | 44400              | PROF SVCS          | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 437                                                                    | 18100 | 46210              | TEL-LAND           | 1,914.21       | 2,000.00         | 2,000.00            | 1,357.48       | 2,400.00           | 2,400.00        | 20.0%         |
| 438                                                                    | 18100 | 46410              | TRV EXP            | 567.75         | 350.00           | 350.00              | 0.00           | 350.00             | 350.00          | 0.0%          |
| 439                                                                    | 18100 | 46910              | TRNG/CONF          | 295.00         | 300.00           | 300.00              | 90.00          | 400.00             | 400.00          | 33.3%         |



# Town of Windham

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS - EXPENDITURES

| ACCOUNTS FOR PROJECTION 20261 TOWN OF WINDHAM - FY 26 OPERATING BUDGET |       |                                |                                |                |                  |                     |                |                    |                 |               |
|------------------------------------------------------------------------|-------|--------------------------------|--------------------------------|----------------|------------------|---------------------|----------------|--------------------|-----------------|---------------|
|                                                                        | 1000  | GENERAL FUND                   |                                | 2024<br>ACTUAL | 2025<br>ORIG BUD | 2025<br>REVISED BUD | 2025<br>ACTUAL | 2026<br>DEPARTMENT | 2026<br>MANAGER | PCT<br>CHANGE |
| 440                                                                    | 18100 | 46920                          | MMBR DUES                      | 170.00         | 260.00           | 260.00              | 130.00         | 260.00             | 260.00          | 0.0%          |
| 441                                                                    | 18100 | 46940                          | GEN ASST                       | 57,268.80      | 171,750.00       | 171,750.00          | 8,519.00       | 120,000.00         | 60,000.00       | -65.1%        |
| 442                                                                    | 18100 | 46941                          | EMG HOSNG                      | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 443                                                                    | 18100 | 46950                          | SCHLRSHPS                      | 10,612.63      | 20,000.00        | 20,000.00           | 0.00           | 20,000.00          | 20,000.00       | 0.0%          |
|                                                                        |       | TOTAL                          | SOCIAL SERVICES                | 198,702.36     | 330,957.00       | 330,957.00          | 84,521.43      | 328,081.00         | 268,081.00      | -19.0%        |
|                                                                        | 18200 | SOCIAL SERVICES AGENCY FUNDIN  |                                |                |                  |                     |                |                    |                 |               |
| 444                                                                    | 18200 | 46930                          | CT AGENCY                      | 19,785.00      | 30,350.00        | 30,350.00           | 5,700.00       | 37,500.00          | 29,600.00       | -2.5%         |
|                                                                        |       | TOTAL                          | SOCIAL SERVICES AGENCY FUNDIN  | 19,785.00      | 30,350.00        | 30,350.00           | 5,700.00       | 37,500.00          | 29,600.00       | -2.5%         |
|                                                                        | 18300 | PROPERTY TAX ASSISTANCE PROG   |                                |                |                  |                     |                |                    |                 |               |
| 445                                                                    | 18300 | 46930                          | TAX ASSIST                     | 141,905.00     | 160,000.00       | 160,000.00          | 234,066.00     | 280,000.00         | 280,000.00      | 75.0%         |
|                                                                        |       | TOTAL                          | PROPERTY TAX ASSISTANCE PROG   | 141,905.00     | 160,000.00       | 160,000.00          | 234,066.00     | 280,000.00         | 280,000.00      | 75.0%         |
|                                                                        | 19100 | CAPITAL EQUIPMENT              |                                |                |                  |                     |                |                    |                 |               |
| 446                                                                    | 19100 | 47430                          | OTHR EQP                       | 362,140.00     | 608,200.00       | 1,495,935.39        | 554,652.77     | 3,665,361.00       | 3,598,000.00    | 491.6%        |
|                                                                        |       | TOTAL                          | CAPITAL EQUIPMENT              | 362,140.00     | 608,200.00       | 1,495,935.39        | 554,652.77     | 3,665,361.00       | 3,598,000.00    | 491.6%        |
|                                                                        | 19200 | ROAD IMPROVEMENTS              |                                |                |                  |                     |                |                    |                 |               |
| 447                                                                    | 19200 | 41120                          | REG PT                         | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 448                                                                    | 19200 | 46990                          | OT CONT SV                     | 655,729.72     | 3,201,518.00     | 4,049,681.93        | 581,854.68     | 47,107,425.00      | 960,000.00      | -70.0%        |
| 449                                                                    | 19200 | 47310                          | OTHR IMP                       | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
|                                                                        |       | TOTAL                          | ROAD IMPROVEMENTS              | 655,729.72     | 3,201,518.00     | 4,049,681.93        | 581,854.68     | 47,107,425.00      | 960,000.00      | -70.0%        |
|                                                                        | 19300 | BUILDING & FACILITIES IMPRVMT  |                                |                |                  |                     |                |                    |                 |               |
| 450                                                                    | 19300 | 44400                          | PROF SVCS                      | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
| 451                                                                    | 19300 | 46990                          | OT CONT SV                     | 22,737.70      | 997,000.00       | 1,614,770.00        | 91,162.61      | 564,200.00         | 203,000.00      | -79.6%        |
| 452                                                                    | 19300 | 47430                          | OTHR EQP                       | 0.00           | 0.00             | 0.00                | 69,646.02      | 0.00               | 0.00            | 0.0%          |
| 453                                                                    | 19300 | 48100                          | XFR TIF                        | 1,018,762.00   | 1,263,110.00     | 1,263,110.00        | 0.00           | 1,263,110.00       | 1,263,110.00    | 0.0%          |
|                                                                        |       | TOTAL                          | BUILDING & FACILITIES IMPRVMT  | 1,041,499.70   | 2,260,110.00     | 2,877,880.00        | 160,808.63     | 1,827,310.00       | 1,466,110.00    | -35.1%        |
|                                                                        | 19400 | REC -LAND & FACILITIES IMPRVMT |                                |                |                  |                     |                |                    |                 |               |
| 454                                                                    | 19400 | 46990                          | OT CONT SV                     | 22,922.26      | 495,756.00       | 559,311.00          | 6,050.00       | 747,260.00         | 0.00            | -100.0%       |
|                                                                        |       | TOTAL                          | REC -LAND & FACILITIES IMPRVMT | 22,922.26      | 495,756.00       | 559,311.00          | 6,050.00       | 747,260.00         | 0.00            | -100.0%       |

# Town of Windham

## NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS - EXPENDITURES

| ACCOUNTS FOR PROJECTION 20261 TOWN OF WINDHAM - FY 26 OPERATING BUDGET |       |                             |                             |                |                  |                     |                |                    |                 |               |
|------------------------------------------------------------------------|-------|-----------------------------|-----------------------------|----------------|------------------|---------------------|----------------|--------------------|-----------------|---------------|
|                                                                        | 1000  | GENERAL FUND                |                             | 2024<br>ACTUAL | 2025<br>ORIG BUD | 2025<br>REVISED BUD | 2025<br>ACTUAL | 2026<br>DEPARTMENT | 2026<br>MANAGER | PCT<br>CHANGE |
|                                                                        | 19500 | DEBT SERVICE                |                             |                |                  |                     |                |                    |                 |               |
| 455                                                                    | 19500 | 47510                       | DEBT-PRIN                   | 2,893,400.00   | 2,518,400.00     | 2,518,400.00        | 2,518,400.00   | 1,938,400.00       | 1,938,400.00    | -23.0%        |
| 456                                                                    | 19500 | 47520                       | DEBT-INT                    | 753,883.53     | 604,785.00       | 604,785.00          | 345,021.17     | 1,304,761.00       | 1,304,761.00    | 115.7%        |
| 457                                                                    | 19500 | 47525                       | NEW BONDS                   | 0.00           | 773,379.00       | 773,379.00          | 0.00           | 0.00               | 1,000,000.00    | 29.3%         |
| 458                                                                    | 19500 | 47530                       | LEASE PMT                   | 200,969.76     | 405,673.00       | 405,673.00          | 195,782.83     | 542,465.00         | 542,465.00      | 33.7%         |
| 459                                                                    | 19500 | 47531                       | NEW LEASES                  | 0.00           | 181,497.00       | 181,497.00          | 145,059.73     | 0.00               | 192,487.00      | 6.1%          |
|                                                                        |       | TOTAL                       | DEBT SERVICE                | 3,848,253.29   | 4,483,734.00     | 4,483,734.00        | 3,204,263.73   | 3,785,626.00       | 4,978,113.00    | 11.0%         |
|                                                                        | 19700 | SEWER                       |                             |                |                  |                     |                |                    |                 |               |
| 460                                                                    | 19700 | 46960                       | PWD ASSMT                   | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
|                                                                        |       | TOTAL                       | SEWER                       | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
|                                                                        | 19850 | COUNTY TAXES                |                             |                |                  |                     |                |                    |                 |               |
| 461                                                                    | 19850 | 44100                       | ADMIN SVCS                  | 1,813,946.00   | 2,012,255.00     | 2,012,255.00        | 2,012,255.00   | 2,012,255.00       | 2,012,255.00    | 0.0%          |
|                                                                        |       | TOTAL                       | COUNTY TAXES                | 1,813,946.00   | 2,012,255.00     | 2,012,255.00        | 2,012,255.00   | 2,012,255.00       | 2,012,255.00    | 0.0%          |
|                                                                        | 19851 | EDUCATION - RSU # 14        |                             |                |                  |                     |                |                    |                 |               |
| 462                                                                    | 19851 | 44100                       | ADMIN SVCS                  | 25,611,457.66  | 28,096,394.00    | 28,096,394.00       | 14,048,197.12  | 28,096,394.00      | 28,096,394.00   | 0.0%          |
| 463                                                                    | 19851 | 44101                       | RSU FUTASS                  | 0.00           | 0.00             | 0.00                | 0.00           | 0.00               | 0.00            | 0.0%          |
|                                                                        |       | TOTAL                       | EDUCATION - RSU # 14        | 25,611,457.66  | 28,096,394.00    | 28,096,394.00       | 14,048,197.12  | 28,096,394.00      | 28,096,394.00   | 0.0%          |
|                                                                        | 19900 | PROPERTY TAX OVERLAY        |                             |                |                  |                     |                |                    |                 |               |
| 464                                                                    | 19900 | 48220                       | OVERLAY                     | 0.00           | 205,790.00       | 205,790.00          | 0.00           | 205,790.00         | 205,790.00      | 0.0%          |
|                                                                        |       | TOTAL                       | PROPERTY TAX OVERLAY        | 0.00           | 205,790.00       | 205,790.00          | 0.00           | 205,790.00         | 205,790.00      | 0.0%          |
|                                                                        | 19910 | GENERAL CONTINGENCY         |                             |                |                  |                     |                |                    |                 |               |
| 465                                                                    | 19910 | 43100                       | SUPP & MTL                  | 700.00         | 100,004.00       | 100,004.00          | 928.37         | 100,004.00         | 100,004.00      | 0.0%          |
|                                                                        |       | TOTAL                       | GENERAL CONTINGENCY         | 700.00         | 100,004.00       | 100,004.00          | 928.37         | 100,004.00         | 100,004.00      | 0.0%          |
|                                                                        | 19920 | ENERGY & WEATHER EMERG FUND |                             |                |                  |                     |                |                    |                 |               |
| 466                                                                    | 19920 | 43100                       | SUPP & MTL                  | 0.00           | 100,000.00       | 100,000.00          | 0.00           | 100,000.00         | 100,000.00      | 0.0%          |
|                                                                        |       | TOTAL                       | ENERGY & WEATHER EMERG FUND | 0.00           | 100,000.00       | 100,000.00          | 0.00           | 100,000.00         | 100,000.00      | 0.0%          |
|                                                                        |       | TOTAL                       | GENERAL FUND                | 54,567,052.44  | 65,074,819.00    | 67,588,086.55       | 33,160,750.94  | 112,392,044.00     | 66,826,013.00   | 2.7%          |

|             |               |               |               |               |                |               |       |
|-------------|---------------|---------------|---------------|---------------|----------------|---------------|-------|
| GRAND TOTAL | 54,567,052.44 | 65,074,819.00 | 67,588,086.55 | 33,160,750.94 | 112,392,044.00 | 66,826,013.00 | 2.69% |
|-------------|---------------|---------------|---------------|---------------|----------------|---------------|-------|