

**Fire-Rescue Department
FY 2027 Budget Narrative
Submitted by Chief Brent Libby**

Cost Center 14100, 14300 & 14700

Mission

The mission of Windham Fire-Rescue is to uphold the highest standard of professionalism in emergency mitigation, fire prevention, and community stewardship for the residents and visitors of the Town of Windham

Services Provided

The Fire-Rescue Department provides the following services to our community:

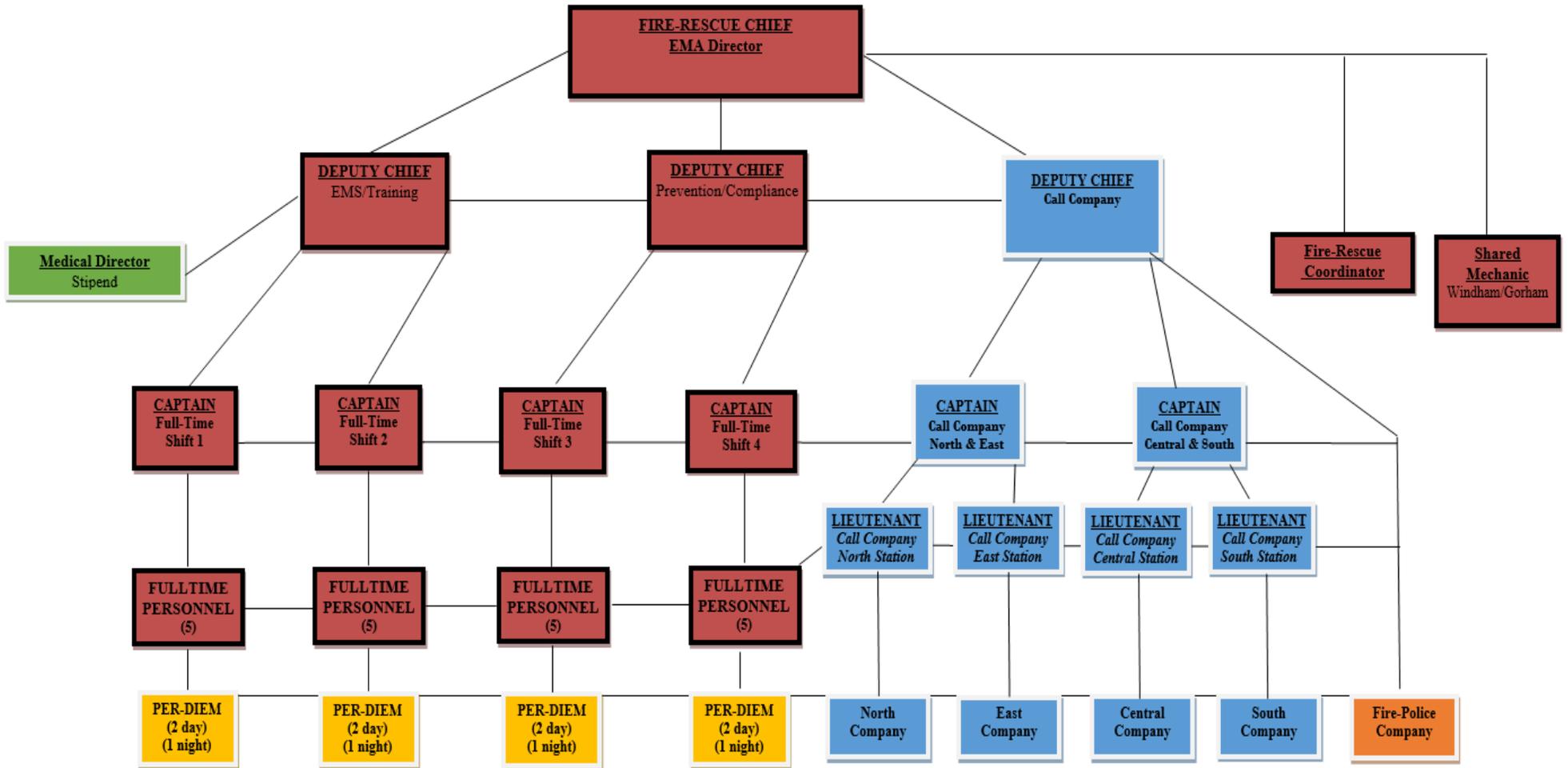
- Emergency Medical Services: Emergency medical treatment and transport at the basic and advanced levels.
- Fire Prevention: Including public education, plan review, and life safety inspections.
- Fire Suppression: Responding to and mitigating structure fires, brush/grass fires, electrical problems and alarms.
- Specialized Rescue: Includes motor vehicle crashes, vehicle extrication, off-road rescue and water rescue.
- Hazardous Materials: Response to spills and leaks, odors, propane and natural gas leaks, carbon monoxide emergencies and unknown substances.
- Fire-Police: Response to emergency and weather-related incidents for both fire and police to provide traffic control.
- Emergency Management: local preparedness, planning, mitigation, response and recovery to man-made and natural disasters.
- Fleet Maintenance: using a shared position with Gorham, working at the Gorham Public Works Facility, one person maintains our 21 vehicles and various pieces of equipment.

Staff

Through a combination Fire-Rescue Department, utilizing full-time, part-time (per-diem) and paid on call personnel to accomplish the following services above. We have 1 full-time Fire-Rescue Chief / Local Emergency Management director, 1 full-time fire-rescue office coordinator, 2 full-time deputy chiefs, 1 call company deputy chief, 24 full-time firefighters/EMTs at various medical levels, 17 part-time (per-diem) only personnel (7 that meet activity standards), 32 paid on call members (some of which also work per-diem) (14 of which fully meet activity standards), 7 college students and 8 fire-police paid on call members. For a current total of 93 personnel.

WINDHAM FIRE-RESCUE

Organizational Chart



Equipment & Assets

Four Stations:

Public Safety Building/ Central Station	375 Gray Road
North Windham Station	718 Roosevelt Trail
South Windham Station	33 Main Street
East Windham Station	45 Falmouth Road

Twenty-two (22) apparatus/vehicles including:

- 3- Ambulances
- 2- Engines
- 2- Engine/tankers
- 1- Rescue/Engine
- 2- Quints (Ladder/Engine) (1 Shared with Gorham)
- 3- Utility pickup trucks
- 5- staff/admin vehicles
- 1- UTV Side by side
- 1- Shared with Gorham/Standish Minibus
- 1- 4x4 brush engine
- 1- Traffic control van

Equipment:

- 18 AEDs, 4 cardiac monitors, 3 power-load stretchers, 3 Lucas CPR devices and other medical supplies.
- 130 sets of firefighting bunker gear
- 30 Ballistic Vests
- 60 Self Contained Breathing Apparatus with 100 Breathing air bottles
- Extrication equipment “jaws of life” (6 pieces of equipment)
- 29 Gas detection meters
- 39 Nozzles
- 20,295 feet of hose

- 11 Thermal imaging cameras
- 12 Saws
- 75 Pagers
- 124 Radios
- 22 Ice / Water Rescue Suits
- 9 Portable pumps
- Several hundred other pieces of equipment are in our inventory.

Budget Commentary

This year's budget takes into consideration nominal increases in operations to cover our daily operations, personnel care & maintenance, equipment maintenance and contractually obligated expenditures. We have one new project request which is the continuation of a pilot, grant funded regional paramedic fly position. The cost of the program is based on use and is shared between Casco, Gray, Raymond, and Windham.

Town of Windham

NEXT YEAR / CURRENT YEAR BUDGET DETAIL - EXPENDITURES

ACCOUNTS FOR PROJECTION 20271 TOWN OF WINDHAM - FY 27 OPERATING BUDGET										
				2025	2026	2026	2026	2027	PCT	
				ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	MANAGER	CHANGE	
1000	GENERAL FUND									
14100	FIRE-RESCUE ADMINISTRATION							FIRE-RESCUE & EMERGENCY MGT		
257	14100	41110	REG FT	1,867,012.72	1,979,590.00	1,979,590.00	1,169,393.00	2,191,595.00	10.7%	
			Annual salaries and wages for the Fire-Rescue Chief, two Deputy Chiefs, Fire-Rescue Coordinator, four shift supervisors and twenty firefighter/EMS clinicians		3% COLA DUE TO UNION CONTRACT			2,191,595.00		
					TM 2-23-26 +\$822 to bring non-union COLA from 2.8% to 3.0%					
258	14100	41120	REG PT	0.00	0.00	0.00	0.00	0.00	0.0%	
								0.00		
259	14100	41130	TRAIN COMP	99,762.61	108,718.00	108,718.00	70,725.07	106,620.00	-1.9%	
			Training compensation for all per-diem and call personnel annual mandatory trainings					16,928.00		
			Officer/Supervisor development training					3,500.00		
			Compensation for weekly call company off-duty training attendance					6,900.00		
			Compensation for: 9 people in FF 1& 2 academy 4 EMT Basic Course 2 in EMT Advanced Course					48,974.00		
			Specialty training, Misc Conferences and EMS Continuing Education certification classes for all personnel					14,298.00		
			Cost for 1 person to Paramedic School (500 Hours)					14,500.00		
					We have been very successful with in-house personnel willing to upgrade their license ensuring we have a balance of paramedics available on shift. This has also made the hiring process easier as we have not needed to specifically try and hire a paramedic.					
			Covers personnel attending Fire Instructor or Fire Officer certification training					1,520.00		
					Fire Instructor and Fire Officer provide upward mobility for personnel that want to obtain the certifications needed to move into a supervisor role.					
260	14100	41210	OT-REG	175,540.47	105,000.00	105,000.00	127,352.25	110,000.00	4.8%	
			Overtime compensation for 24 full time employees					110,000.00		
					This number is based on an average of previous years expended. We are currently staffed one person per shift above minimum staffing reducing our overall overtime. We are still required to back fill shifts in various circumstances based on policy and contract.					

Town of Windham

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				2025	2026	2026	2026	2027	PCT	
				ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	MANAGER	CHANGE	
1000	GENERAL FUND									
14100	FIRE-RESCUE ADMINISTRATION							FIRE-RESCUE & EMERGENCY MGT		
261	14100	41211	HOL OT	66,897.59	87,480.00	87,480.00	44,091.64	85,430.00	-2.3%	
			Holiday Overtime for 2 Per-diem staff (5) holidays (Memorial Day, 4th of July, Labor Day, Thanksgiving Day, Christmas Day)					6,210.00		
			24 full-time personnel with 13 approved holidays at 24 hours each in accordance with CBA			This number is calculated based on the actual shifts scheduled to work each of the holidays.		79,220.00		
262	14100	41212	HOL 2X OT	14,900.58	17,702.00	17,702.00	17,917.08	22,100.00	24.8%	
			Holiday Double time is applied to full time employees that work Premium Holidays (Christmas Day and Thanksgiving Day) in accordance with our CBA.			Calculated based on the actual shifts working.		22,100.00		
263	14100	41213	HOL 3X OT	0.00	0.00	0.00	0.00	0.00	0.0%	
264	14100	41214	OUTSD DET	968.92	2,500.00	2,500.00	65.74	2,500.00	0.0%	
			Covers non call related work details for full time personnel that aren't on duty.			This covers details that may be covered by full time personnel for fire watch, medical coverage at events. Depending on the detail their is a potential for reimbursement.		2,500.00		
265	14100	41215	ONCALLOT	5,227.31	6,500.00	6,500.00	5,204.62	6,500.00	0.0%	
			This account Covers any overtime incurred by On-Call/Per-Diem staff that may exceed 52 hours in a week as a result of call volume or scheduling. It also covers any FT overtime incurred as a result of working a voluntary Per- Diem shift according to CBA					6,500.00		
266	14100	41216	FRCCALLIN	9,166.78	10,000.00	10,000.00	11,857.55	10,000.00	0.0%	
			Forced/Mandatory Overtime for full time employees			This occurs when a shift must be filled due to collective bargaining agreement or town policy and is not voluntarily taken. This has been reduced as a result of staffing one per shift above minimum staffing requirements.		10,000.00		

Town of Windham

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			2025 ACTUAL	2026 ORIG BUD	2026 REVISED BUD	2026 ACTUAL	2027 MANAGER	PCT CHANGE	
1000	GENERAL FUND								
14100	FIRE-RESCUE ADMINISTRATION						FIRE-RESCUE & EMERGENCY MGT		
267	14100	41217	ONCALLS/T	56,199.30	79,854.00	79,854.00	48,340.75	69,350.00	-13.2%
			Call Company Minor Call Responses		Average of 2 Call Company members response to 700 minor incidents (half of the years total) at an average of 1 hour.		32,200.00		
			Call Company Response to Major Calls		Average of 5 Call Company members response to 80 Major incidents (1/3 of the years total) at an average of 3 hours.		27,600.00		
			Call Company Officers for meeting and station tasks		2 hours, 12 months, 7 Call officers		4,550.00		
			Call Co Ride along shift		Creating a shift for on-call personnel to ride with on duty personnel for experience, training and familiarization with hopes of improving retention and recruitment of call members		5,000.00		
268	14100	41218	PERDIEMS/T	357,469.18	230,000.00	230,000.00	191,749.97	338,898.00	47.3%
			(2) 12 hour per-diem shifts 7 days a week		(2) 12 Hour per-diem shift 7 days a week.		225,648.00		
					This number is figured based on filling 75% of shifts in 2025.				
			12 hour (night) per-diem shift 7 days a week.		Funded at last year's fill rate of 84%.		84,000.00		
			(1) 12 hour student/training shift		Used to allow live in students, call company and new per-diem personnel to work with on duty crew as internship and training		12,000.00		
			Covers Call Company and Per-Diem state mandated earned paid leave.		Per-diem and Call Company Personnel accrue earned paid leave at a rate of 1 hour for 40 every 40 hours worked. We currently have 750 hours on the books.		17,250.00		
			Regional Per-Diem Paramedic		This is an FY 27 requested addition. Over the last 8 months we have partnered with Casco, Gray and Raymond to use state grant funds to share a regional fly car paramedic. Each town has committed to request budget funding to keep the program going as a result of its success. This would cover Windham share of the position based on use.		0.00		
					PER TM -91,772 remove as may be moving to a potential grant				

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1000	GENERAL FUND								
14100	FIRE-RESCUE ADMINISTRATION				FIRE-RESCUE & EMERGENCY MGT				
269	14100	41219	OUTDET S/T	17,362.41	12,000.00	12,000.00	12,269.16	12,000.00	0.0%
			Call Company Details		Details include but not limited to shoveling hydrants, equipment checks/maintenance, traffic control details, sporting event coverage, public events, apparatus for training classes etc.		12,000.00		
270	14100	41230	TRAIN OT	18,277.84	18,000.00	18,000.00	12,436.78	18,000.00	0.0%
			Training Overtime for Full-time Employees to attend required/approved training when not on shift.				18,000.00		
271	14100	43100	SUPP & MTL	14,578.74	19,000.00	19,000.00	5,881.56	19,000.00	0.0%
			Office and cleaning supplies for the administration and the four stations.		General office supplies and cleaning materials and chemicals not provided by facilities for admin and four stations.		11,500.00		
			Fire Prevention Materials		Handouts and educational materials for in school fire prevention and local events.		5,500.00		
			Food/Refreshments for Dept calls and events		Food and refreshments for annual fall dept BBQ, and spring awards recognition dinner as well as lengthy incident nourishment.		2,000.00		
272	14100	43340	CHEMICALS	1,308.00	2,400.00	2,400.00	3,750.00	3,000.00	25.0%
			Firefighting Foam		In FY 26 we switched to a PFAS free Class A & B combination foam that costs slightly more per gallon than our previous product.		3,000.00		
273	14100	43510	MED SUPP	53,315.76	73,000.00	73,000.00	44,323.88	70,000.00	-4.1%
			Medications - MMC/Mercy medications used restock				2,500.00		
			Oxygen		Anticipated increase in service contract in 2025		6,000.00		
			Non-invasive monitoring supplies				8,000.00		
			Cleaning/Decontamination				7,500.00		
			Consumables: Bandaging, IO's, IV Fluids, IV catheters, gloves				39,000.00		
			EZ IO supplies				5,000.00		
			CPAP - Continuous Positive Airway Pressure devices				2,000.00		

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			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	MANAGER	CHANGE
1000	GENERAL FUND							
14100	FIRE-RESCUE ADMINISTRATION						FIRE-RESCUE & EMERGENCY MGT	
274	14100	43710 POSTAGE	311.18	500.00	500.00	144.62	400.00	-20.0%
		Postage					400.00	
275	14100	43720 CLOTHING	25,006.80	33,500.00	33,500.00	33,321.43	39,800.00	18.8%
		Uniforms and Clothing for on duty personnel to include per-diem and call staff.					14,700.00	
		Clothing allowance for 24 full time personnel			As negotiated in the collective bargaining agreement		18,000.00	
		Mechanic Laundry					800.00	
		Admin Uniforms					1,500.00	
		Full Time personnel Class A uniforms			in accordance with CBA		4,800.00	

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1000	GENERAL FUND								
14100	FIRE-RESCUE ADMINISTRATION						FIRE-RESCUE & EMERGENCY MGT		
276	14100	44400	PROF SVCS	121,825.19	125,080.00	125,080.00	90,084.59	125,480.00	0.3%
			Contracted EMS billing with Medical Reimbursement Services at 4% of net collections.		Contract updated in January 2020. This figure based on calendar year 2025 call volume.			43,600.00	
			Fire-Police Annual Fuel Stipend		Provides a \$100 fuel stipend to those assigned to Fire-Police. Those who direct traffic at Police and Fire incidents often for hours with their own vehicle.			1,000.00	
			Employee Physicals / Haz Mat Physicals/ Respiratory Protection Mandates		Employee physicals for both existing and new employees to ensure compliance with the respiratory protection standards			19,800.00	
			EMS Service Medical Director and Maine EMS Licensing Fees		Service Medical Director is a physician required by Maine EMS Rule and is contracted for quarterly payments totaling \$5,000.			5,300.00	
			Records Management/Reporting Software		The remaining funds cover our annual ambulance and service licensing fees to Maine EMS.				
					System covers National Emergency Response Information System Reporting, Scheduling, Inventory, Inspections and response notification.			31,000.00	
					An additional module was added called community connect which will assist in community outreach in disaster and emergencies.				
			Online Training/Policy Review Software					8,400.00	
			Service Contracts					9,600.00	
			- Copier fees						
			- ID badge Machine						
			- South Station Fee						
			- Provident Insurance						
			-Norris access control						
			- Emergency reporting						
			Zoll Cardiac monitor review software for each Cardiac Monitor					6,780.00	

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1000	GENERAL FUND								
14100	FIRE-RESCUE ADMINISTRATION							FIRE-RESCUE & EMERGENCY MGT	
277	14100	45330	EQ MT SVCS	31,622.66	65,750.00	65,750.00	24,295.78	59,100.00	-10.1%
			Annual Ladder Testing - Aerials and Ground Ladders		Required for Bureau of Labor Compliance		2,900.00		
			Radio & Minitor Repairs.				4,000.00		
			Batteries				3,200.00		
			Required Breathing air packs and breathing air compressor annual testing and repairs.				9,000.00		
			Annual preventative maintenance on cardiac monitors/AEDs, stretchers/stair chairs, and extrication equipment.				9,400.00		
			Required Annual Apparatus Pump Testing		Annual apparatus fire pump capacity compliance testing.		2,100.00		
			Required Annual Hose Testing off all department hose.		Maintains bureau of labor compliance		7,100.00		
			Turnout Gear Repair				2,500.00		
			Repairs and Maintenance to the vehicle exhaust evacuation system in the four stations				1,500.00		
			Vehicle Washing and Wax Supplies				1,000.00		
			Small Engine and Equipment Repairs and Maintenance				1,500.00		
			Oil-Dri for crash and spill cleanup		Replenishes speedy dry used on motor vehicle crashes and other incidents in town.		3,900.00		
			Lucas Compression Device Maint Agreement				4,500.00		
			Power Cot and Power Load Stretcher Maintenance				4,800.00		
			Extinguisher recharge and annual tag		Annual inspection and tag of all apparatus extinguishers and recharge of any used extinguishers.		1,700.00		

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		ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	MANAGER	CHANGE		
1000	GENERAL FUND								
14100	FIRE-RESCUE ADMINISTRATION				FIRE-RESCUE & EMERGENCY MGT				
278	14100	46210	TEL-LAND	22,075.78	28,580.00	28,580.00	13,135.03	28,248.00	-1.2%
			Fire Station Land Lines - Consolidated					8,283.00	
			Cell Phones & Mobile Data		1- Cell Phone Line 21 - Mobile Data IPAD devices 4- MIFI wireless devices			14,665.00	
			Full time Personnel monthly cell phone stipend 15 per month x 24 CBA employees		Collective Bargaining Agreement			4,500.00	
			Apparatus IPAD Replacement		To replace damaged or aged apparatus IPADs			800.00	
279	14100	46310	ADVRTSNG	0.00	200.00	200.00	0.00	200.00	0.0%
			Advertising for open positions and public safety fair.					200.00	
280	14100	46410	TRV EXP	202.50	3,500.00	3,500.00	0.00	3,500.00	0.0%
			Travel expenses for attendance at outside training programs, meetings, conferences, etc.					3,500.00	
281	14100	46510	PRINTING	602.00	400.00	400.00	0.00	400.00	0.0%
			Printing for carbon copy/specialty forms.					400.00	
282	14100	46910	TRNG/CONF	27,161.65	54,800.00	54,800.00	19,479.00	43,500.00	-20.6%
			Firefighter 1 & 2 Certification Programs					14,400.00	
			EMT Basic Course					6,800.00	
			Misc Classes and Courses to include: PALS,PHTLS, National Fire Academy Classes, Seminars, Peer Support, Rapid Intervention, Water Rescue					10,700.00	
			Paramedic Program		This will cover 1 person to attend paramedic school. This has been a great recruitment and retention for our staff.			0.00	
			Fire Instructor / Fire Officer Courses		Fire Instructor and Fire Officer programs are introductory to supervision and career development programs.			4,500.00	
			EMT- Advanced Course					5,600.00	
			Yarmouth Training Facility Annual dues		Yarmouth is our most used training facility allowing for live fire training new and existing personnel are at this site monthly in fair weather.			1,500.00	

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14100	FIRE-RESCUE ADMINISTRATION				FIRE-RESCUE & EMERGENCY MGT				
283	14100	46920	MMBR DUES	2,652.08	3,000.00	3,000.00	2,627.50	3,000.00	0.0%
			Dues for memberships to professional organizations to include the fire chief's associations, National Fire Protection Association membership and code subscription.					3,000.00	
284	14100	46930	CT AGENCY	0.00	0.00	0.00	0.00	0.00	0.0%
285	14100	47430	OTHR EQP	80,981.66	96,580.00	96,580.00	63,836.41	94,150.00	-2.5%
			Firefighting Protective Clothing Replacement Bunker Pants and Bunker Coats					43,200.00	
			Helmets, Boots, Gloves, Hoods					14,250.00	
			Firefighting and Forestry hand tools.					1,200.00	
			Mobile Radio					3,800.00	
			Replacement of damaged or lost equipment during the year.					3,000.00	
			Ballistic Vests					4,800.00	
								Regular purchase of Ballistic Vests to have available to responding personnel that may be responding to dangerous scenes requiring this type of personal protective equipment.	
			Replacement of human rescue training mannequin					3,200.00	
			Replace 1.75" Firefighting Hose					1,000.00	
			Replace 2.5" Firefighting Hose.					1,000.00	
			Replacement of expiring Self Contained Breathing Apparatus Bottles					7,200.00	
								SCBA Bottles have an allowable life of 15 years. These funds will replace those bottles in our stock that have reached life expectancy.	
			Traffic Control Supplies /Cones					500.00	
			Rope Rescue Equipment					4,500.00	
								Replacement and addition of rope rescue equipment for low angle patient rescue.	
			South Station Alerting Improvements					5,000.00	
			Station Appliances					1,500.00	
								Cost to cover appliance replacement at any of the four stations.	

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14100	FIRE-RESCUE ADMINISTRATION					FIRE-RESCUE & EMERGENCY MGT			
286	14100	48210	BAD DEBTS	0.00	0.00	0.00	0.00	0.00	0.0%
TOTAL 14100 - FIRE-RESCUE ADMINISTRATION				3,070,429.71	3,163,634.00	3,163,634.00	2,012,283.41	3,462,771.00	9.5%

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			ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	MANAGER	CHANGE
1000	GENERAL FUND							
14200	FIRE-RESCUE SERVICES						FIRE-RESCUE & EMERGENCY MGT	
287	14200	45110 WATER	121,525.12	135,000.00	135,000.00	91,415.56	141,000.00	4.4%
		Charges for 395 public fire hydrants and 401,332.60 (2015) inch-feet of distribution mains from the Portland Water District. The Portland Water District Board of Trustees approved a rate increase of 4.4% on public fire fees.					141,000.00	
TOTAL 14200 - FIRE-RESCUE SERVICES			121,525.12	135,000.00	135,000.00	91,415.56	141,000.00	4.4%

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1000	GENERAL FUND								
14300	EMERGENCY MANAGEMENT							FIRE-RESCUE & EMERGENCY MGT	
288	14300	41120	REG PT	0.00	0.00	0.00	0.00	0.00	0.0%
289	14300	43100	SUPP & MTL	0.00	1,400.00	1,400.00	0.00	1,400.00	0.0%
			Funding for operations and start-up supplies and materials to open an emergency shelter.					1,400.00	
TOTAL 14300 - EMERGENCY MANAGEMENT				0.00	1,400.00	1,400.00	0.00	1,400.00	0.0%

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1000	GENERAL FUND								
14700	FIRE VEHICLE MAINTENANCE				FIRE-RESCUE & EMERGENCY MGT				
290	14700	41110	REG FT	0.00	0.00	0.00	0.00	0.00	0.0%
291	14700	41120	REG PT Compensation for fire-rescue apparatus maintenance.	0.00	0.00	0.00	0.00	0.00	0.0%
292	14700	43220	FUEL GAS Unleaded for department vehicles	38,833.45	36,500.00	36,500.00	22,829.98	32,300.00	-11.5%
				14,582.9 Gallons consumed in calendar year 2025.			32,300.00		
				Budgeted rate of \$2.21 per gallon					
293	14700	43230	FUEL DIESEL Diesel and Diesel Exhaust Fluid for department apparatus.	24,232.04	25,000.00	25,000.00	15,145.87	24,000.00	-4.0%
				6,479 gallons consumed in calendar year 2025. 3.61 per gallon			24,000.00		
				100.2 Gallons DEF at 2.80 per gallon					
294	14700	43410	PARTS Vehicle Maintenance Parts	26,011.72	33,000.00	33,000.00	3,995.01	33,000.00	0.0%
							33,000.00		
295	14700	43420	FLUIDS ETC Covers grease, motor oil and other fluids for the mechanic.	1,770.62	3,000.00	3,000.00	804.59	3,000.00	0.0%
							3,000.00		
296	14700	43430	TIRES Tires for Fire-Rescue Fleet.	6,991.48	6,500.00	6,500.00	6,148.58	7,000.00	7.7%
							7,000.00		
297	14700	44400	PROF SVCS Payments to Gorham for Windham's share of the apparatus mechanic. The two Town's share the mechanic's wages and benefits however, the Mechanic is an employee of Gorham.	63,104.86	52,100.00	52,100.00	14,341.94	65,312.00	25.4%
				Increase reflects an anticipated 3.5 COLA from Gorham.			65,312.00		
298	14700	45320	VE MT SVCS This account covers repairs that the mechanic sends to outside service centers.	29,843.45	36,000.00	36,000.00	33,925.51	36,000.00	0.0%
							36,000.00		
299	14700	45330	EQ MT SVCS This account is used to cover electrical repairs and upgrades to department vehicles.	2,237.78	6,500.00	6,500.00	4,185.59	6,500.00	0.0%
							6,500.00		

Town of Windham

NEXT YEAR / CURRENT YEAR BUDGET DETAIL - EXPENDITURES

ACCOUNTS FOR PROJECTION 20271 TOWN OF WINDHAM - FY 27 OPERATING BUDGET									
		2025	2026	2026	2026	2027	PCT		
		ACTUAL	ORIG BUD	REVISED BUD	ACTUAL	MANAGER	CHANGE		
1000	GENERAL FUND								
14700	FIRE VEHICLE MAINTENANCE					FIRE-RESCUE & EMERGENCY MGT			
300	14700	47430	OTHR EQP	3,605.88	1,000.00	1,000.00	332.58	1,500.00	50.0%
			Specialized tools and equipment purchased on a cost-shared basis with Gorham.					1,500.00	
301	14700	47450	TOOLS	1,912.16	2,000.00	2,000.00	341.07	2,000.00	0.0%
			Purchase of additional tools or replacement of broken tools. Cost-shared basis with Gorham.					2,000.00	
TOTAL 14700 - FIRE VEHICLE MAINTENANCE		198,543.44	201,600.00	201,600.00	102,050.72	210,612.00	4.5%		
TOTAL FIRE-RESCUE & EMERGENCY MGT		3,390,498.27	3,501,634.00	3,501,634.00	2,205,749.69	3,815,783.00	9.0%		