

# TOWN of WINDHAM

## FY 2018-2019 MUNICIPAL BUDGET

### MANAGER'S BUDGET MESSAGE

March 30, 2018

To the Town Council:

As required by Article V, Section 2 of Windham's Charter, I am pleased to submit the manager's proposed budget for fiscal year 2018-2019 and this explanatory budget message.

Respectfully,



Anthony T. Plante  
Town Manager

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#### *Strategic plan-based budgeting.*

In October 2015 the Council adopted a strategic plan. As a bridge or stub strategic plan, its purpose was to identify key issues, strategies to address those issues, and get us from fiscal 2016 to the adoption of a newly-updated comprehensive master plan in 2017. Since the adoption of the new Comprehensive Master Plan Update (Order 17-118 on June 13, 2017) the town has worked toward a more comprehensive strategic plan to include the goals of the comprehensive master plan as well as incorporate other trends affecting the town. A copy of that draft plan is attached to, included in, and helped guide the development of this budget consistent with the spirit of the Council's strategic planning and budgeting policy.

#### *Mission.*

No one year's budget can or should stand alone. Many of the services, issues, and projects the town undertakes extend beyond a single fiscal year. The challenge is to articulate a vision, be clear about our mission, establish specific measurable goals, and take steps to accomplish them over the long term. The budget I have submitted continues to fund, staff, and equip the town to achieve that mission, tries to quantify how much of that mission we accomplish or how well, where there are gaps, and what we propose to do to close those gaps. As I have said in previous budget messages, a budget is a plan for what we are to accomplish in the

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coming year, expressed in terms of dollars and cents. Before we can talk meaningfully about the dollars and cents, however, we have to understand what it is we are here to do.

Each department has addressed the question of mission. Each department has identified areas where there are gaps between what it is currently doing or is currently able to do, and what it should be doing, in quantity, quality, or both. In some instances departments have identified factors or trends that affect what they do and may become gaps in the future. Many of the departments proposed adding resources, often in the form of added hours or added positions, to deliver on more of their mission or to deliver on it in a better, more efficient, or more effective manner. Some of these proposals are included in the strategic plan the Council adopted. Other proposals respond to needs or issues that have arisen since. All of these proposals are included in the preliminary budget column.

#### *Preliminary budget.*

The preliminary budget column is an answer to what the budget would look like if departments were, in the judgment of their department heads, either delivering on their mission fully or making progress toward delivering on it fully. All of their proposals are included in the budget narratives and notes that accompany the numbers. Those proposals all express an understanding of their departments' purpose, a commitment to meeting that purpose, and finding ways to deliver on that. Many of the departments' budget narratives include indicators to show how well they are delivering on their mission.

The proposals included in the preliminary budget are another reflection of what the Council already has seen elsewhere. In nearly every instance we are finding that the community's needs and expectations have outgrown the local government whose purpose is to meet them. A facilities master plan in 1998, a property condition assessment in 2013, and another facilities master plan in 2014 have all pointed to existing and growing deficiencies. Under the Council's leadership, progress has been made over the past couple of years in particular to address some of the most pressing needs, but more remain. Staffing has been increased over the last three years as part of the town's efforts to address strategic issues relating to growth: added paramedics in fire-rescue, a 27<sup>th</sup> sworn police officer, public works buildings and vehicle maintenance positions, tax collection/town clerk office part-time help, parks and recreation maintenance hours, library circulation supervisor and teen services assistant, and a shared stormwater compliance coordinator, for example.

Staffing changes and new positions all have been put in place to address service level needs and expectations, needs and expectations that vary from community to community and are reflected in their staffing numbers and patterns. Some of the differences between communities may be the result of service delivery choices: Do we deliver the service (public safety dispatch and solid waste collection, for example) in-house or do we contract it out? There are other differences, such as code enforcement, that raise other questions: In a community that is routinely at or near the top of the list for construction activity, is Windham staffed at a level that meets its mission? Throughout the budget process, any time a request is made or a change is contemplated, the question needs to be asked, "What effect will this have on the department's ability to accomplish its mission? Will this add to, strengthen, or increase the level or quality of the service, or will it detract from, weaken, or decrease it?" We are fundamentally a service organization, and virtually every budgetary choice needs to be viewed through the lens of whether a choice gets us closer to, or moves us further away from, meeting our service goals.

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Preliminary budget proposals from the draft strategic plan intended to help close gaps between a department's mission and its current capabilities include:

- A compliance and safety officer, to increase focus on labor law compliance and workplace safety, starting 1/1/2019
- Increasing the size of the public works crew by two truck drivers (restoring one, adding another) to improve productivity and flexibility, starting 4/1/2019 to coincide with completing the move into the new shared maintenance facility,
- Adding a custodian to account for the additional space at the shared maintenance facility, starting 4/1/2019,
- Adding a 28<sup>th</sup> police officer, starting 1/1/2019, with two more in each of the following two years,
- Establishing an EMS supervisor's position, starting 1/1/2019, and
- Restoring a 2<sup>nd</sup> administrative assistant in code enforcement, also reducing the burden for coverage on assessing and planning staff, starting 1/1/2019, and
- Studying space utilization and identifying ways to improve the work environment occupied by assessing and the shared administrative support area with planning and code enforcement.

There are other adjustments in the budget that respond to other issues and needs, but those listed above represent the most significant, especially where they add staff, add hours, add capacity, and/or increase productivity, flexibility, and responsiveness to the needs of the community.

In addition to the staff and other operational proposals, there is a significant commitment to meeting the town's capital needs in the preliminary budget. Capital equipment, roads, buildings, and other facilities are shown at levels consistent with plans discussed with or approved by the Council.

#### *Manager's proposal.*

The manager's proposed budget seeks to balance the challenges maintaining financial stability and solidity with addressing the mission-based needs identified by department heads and significant increases in capital investment, especially roads, other infrastructure, and facilities.

As part of a plan begun in fiscal 2015, municipal revenue sharing has been phased out of the budget. Whatever the state provides will be available to help reduce the tax levy, as it is designed to do, and/or meet some of the town's capital needs under the Town Council's fund balance policy. Regardless of the Legislature's future actions on municipal revenue sharing, the town's approach has eliminated its reliance on it for budgetary purposes, insulating the town's budget process from the volatility of the legislative session, and provides time to adjust to any changes.

Capital equipment (19100) continues to be funded according to plan. Road improvement funding (19200) is proposed to increase to \$1,150,000, though this still leaves a considerable gap and forces choosing between needed projects and pavement preservation efforts. \$500,000 has been shifted from pavement preservation to Brand Road in 19400 based on engineering evaluations that show a need for more extensive work than originally thought. Building and land improvements

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(19300) continue to address maintenance and repair needs as well as issues identified in the 2013 property condition assessment, but does not address long-standing (and growing) facilities needs throughout the town's departments and offices. Building and land improvements also includes engineering and building an expansion to Smith Cemetery from existing funding, a project estimated at \$400,000. Funding for land and facilities improvements (account 19400) is mostly offset by recreation impact fees for the continued development of Lippman Park, the completion of plans for and construction of a community park which incorporates the town's skate park under a Land & Water Conservation Fund grant.

The proposed budget continues to include \$250,000 in FY 2019 and the road improvement plan calls for another \$250,000 in FY 2020 to pay for final engineering of the road, sidewalk, signal, intersection, and other improvements along Route 302 as part of the 21<sup>st</sup> Century Downtown plan. Doing so would better position the town for any infrastructure funding that may come from Washington, and make a down payment on one of the four pillars of the comprehensive master plan, "Creating a North Windham to be proud of." This level of commitment also will help set the stage for the infrastructure and facilities investments the community will be called on to make in the coming years, after too many years of too little spending to meet the needs of a town that has been, and continues to be, one of southern Maine's fastest growing.

The manager's proposed budget for fiscal 2019 makes use of municipal revenue sharing through fund balance, instead of directly, to help fund long-standing capital needs or reduce the property tax levy. It is used in both of these ways, as allowed under the Council's fund balance policy, making use of available unassigned fund balance at the end of fiscal 2017 for capital projects and for managing the tax levy increase. At the same time, it does not use all of the fund balance allowed, in order to leave "money in the bank" for fiscal 2020 and the roughly \$500,000 bump in debt service costs for the shared maintenance facility. It provides a path forward in addressing strategic and service needs identified in the plan adopted by the Council, and continues to sharpen the focus on our mission to serve Windham's residents and taxpayers.

We have work to do. The town's employees, department heads, and I look forward to working with the Council, taxpayers, residents, and volunteers to get it done.

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## FY 2018-2019 MUNICIPAL BUDGET

### NOTES ON BUDGET DOCUMENT FORMAT

The fiscal 2018-2019 budget marks the first time we have used the Munis budget development module. The advantage is that it is completely integrated into our financial management and accounting systems. It does, however, mean that we will have to get used to new reports and some new ways of looking at things. As we go through the budget process with the Council, and again when we work on a budget for fiscal 2020, we will continue to refine the reports we use and how information is presented.

One of the first things you might notice is that the book is back in landscape (horizontal) orientation after the last few being in portrait (vertical) mode. This is a function of how Munis reports print out. So far we have not been able to find an effective way to render them in portrait mode and contain the kind of information needed.

Department narratives are still individual Word documents that appear before each department, or org code (see below), and discuss the purpose of that account. Where it is a department, or a division within a department with a distinct purpose and mission, the Word document discusses the elements of mission, success, and measurement that we have been trying to gradually incorporate into the budget discussion.

Detail for individual line items is listed on pages of Next Year Budget Detail reports that will have to be updated as we go from level to level in the process, since the detail report only shows the total for the level being worked or reported on. The budget request/approval levels are:

- PRELIM : Department head requests
- MANAGER : Manager's proposed budget
- FIN COMM : Finance committee recommendation
- COUNCIL : Council adopted/recommended to town meeting
- ADOPTED : Town meeting adopted

Next Year Budget Levels reports, which will be used as summary reports, show the changes in the accounts from PRELIM to COUNCIL. There are other reports, and various combinations of report options, that we can explore to come up with the optimal set of reports as we go through the process.

Listed below are some changes/features in the budget book to help orient you:

- Budgeting by fund. Instead of mashing the general fund, recreation program fund, and sewer fund all together for the purposes of budgeting, then separating them for the purposes of accounting, we are starting the process for 2019 budgeting by fund. A fund, by definition, is a series of self-balancing accounts, i.e. revenue equals expenses.
  - Revenues and expenditures will be shown by fund.

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### NOTES ON BUDGET DOCUMENT FORMAT

- Revenues will show up as credits (negative amounts), thus offsetting expenditures as debits. **(NOTE: In the updated reports issued April 30, 2018 revenues are not shown as negative amounts.)**
- New department codes, called orgs or org codes, the shorthand we use to refer to the various divisions of the budget. Most should be somewhat familiar, as we tried to keep the order as familiar as possible while also making the chart of accounts more consistent with state and GFOA model charts of accounts. This should make reporting clearer and analysis easier. That said, some things have moved around:
  - The major divisions by which the budget will be voted on and funds appropriated are functions. They are:
    - 10 General Government
    - 20 Public Works
    - 30 Police & Safety
    - 40 Fire-Rescue & Emergency Management
    - 50 Recreation & Culture
    - 60 Property & Inspection
    - 70 Development & Conservation
    - 80 Health & Welfare
    - 90 Capital, Debt & Other
  - The town clerk's office, formerly department 7510, is now in General Government as org 11700.
  - Sewer, instead of former account 9170, is org 22110 and accounted for in its own fund.
  - Recreation programs, formerly account 5111 as part of Parks & Recreation, is now shown in the Recreation Program Fund as org 22120.
- More orgs were defined when the chart of accounts as designed than we are using in the proposed budget. These can be used to further break department budgets into activity or cost centers, such as:
  - In Police (function 30), orgs in the 13000 series:
    - 13200 Patrol
    - 13300 Investigations
  - In Fire-Rescue (function 40), orgs in the 14000 series
    - 14200 Fire-Rescue Services
  - In Parks & Recreation (part of function 50), orgs in the 15000 series

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### NOTES ON BUDGET DOCUMENT FORMAT

- 15230 Lippman Park
- 15240 Other Parks & Trails
- 15320 Community Events
- 15340 Senior Programs
- In Planning & Conservation (function 70), orgs in the 17000 series
  - 17310 Watershed Protection (perhaps move this from org 11500, Community Participation, along with things like the Natural Resources Advisory Committee)

The draft strategic plan, oversized budget projection spreadsheets (when completed), oversized capital plan spreadsheets, the audited financial statements, and other supporting documents will be attached as appendices, and oriented so you can use that portion of the book in portrait (vertical) orientation.

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |              |            | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|--------------|------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 00                            | UNDEFINED    |            |                |                  |                     |                  |                 |                |               |
| 1000                          | GENERAL FUND | BAL SHEET  |                |                  |                     |                  |                 |                |               |
| 1000                          | 31100        | PROP TAXES | 9,550,672.30   | 9,872,960.00     | 9,872,960.00        | 10,198,138.00    | 10,198,138.00   | 10,198,138.00  | 3.3%          |
| 1000                          | 31110        | SUPP TAXES | 19,815.13      | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 1000                          | 31120        | PILOTS     | 14,645.00      | 29,247.00        | 29,247.00           | 29,247.00        | 29,247.00       | 29,247.00      | .0%           |
| 1000                          | 31130        | INT TAX    | 125,041.56     | 100,000.00       | 100,000.00          | 100,000.00       | 100,000.00      | 100,000.00     | .0%           |
| 1000                          | 31140        | TX LN FEES | 23,456.23      | 15,000.00        | 15,000.00           | 15,000.00        | 15,000.00       | 15,000.00      | .0%           |
| 1000                          | 31200        | EXCISE TAX | 3,592,011.49   | 3,400,000.00     | 3,400,000.00        | 3,700,000.00     | 3,700,000.00    | 3,700,000.00   | 8.8%          |
| 1000                          | 31210        | BOAT EXC   | 34,991.13      | 25,000.00        | 25,000.00           | 25,000.00        | 25,000.00       | 25,000.00      | .0%           |
| 1000                          | 32110        | DOGS       | 15,332.00      | 9,000.00         | 9,000.00            | 12,500.00        | 12,500.00       | 9,000.00       | 38.9%         |
| 1000                          | 32120        | HUNT/FISH  | 2,080.50       | 3,000.00         | 3,000.00            | 3,000.00         | 3,000.00        | 3,000.00       | .0%           |
| 1000                          | 32210        | MV REG     | 53,981.00      | 50,000.00        | 50,000.00           | 50,000.00        | 50,000.00       | 50,000.00      | .0%           |
| 1000                          | 32220        | SNOW REG   | 5,526.22       | 7,132.00         | 7,132.00            | 7,633.00         | 7,633.00        | 7,633.00       | 7.0%          |
| 1000                          | 32230        | BOAT REG   | 1,843.80       | 1,000.00         | 1,000.00            | 1,000.00         | 1,000.00        | 1,000.00       | .0%           |
| 1000                          | 32240        | ATV REG    | 632.00         | 400.00           | 400.00              | 400.00           | 400.00          | 400.00         | .0%           |
| 1000                          | 32310        | BLDG FEES  | 154,804.78     | 150,000.00       | 150,000.00          | 150,000.00       | 150,000.00      | 150,000.00     | .0%           |
| 1000                          | 32320        | PLMB FEES  | 57,800.00      | 50,000.00        | 50,000.00           | 50,000.00        | 50,000.00       | 50,000.00      | .0%           |
| 1000                          | 32330        | HOME OCC   | 150.00         | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 1000                          | 32340        | ACC APTS   | 100.00         | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 1000                          | 32350        | CH USE PMT | 700.00         | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 1000                          | 32360        | SHORELAND  | 3,350.00       | 2,000.00         | 2,000.00            | 2,000.00         | 2,000.00        | 2,000.00       | .0%           |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |       |            | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|-------|------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 1000                          | 32370 | SUBSURF    | 4,650.00       | 2,000.00         | 2,000.00            | 4,650.00         | 4,650.00        | 4,650.00       | 132.5%        |
| 1000                          | 32380 | JUNKYARD   | 446.40         | 350.00           | 350.00              | 350.00           | 350.00          | 350.00         | .0%           |
| 1000                          | 32410 | ZBA        | 2,000.00       | 1,500.00         | 1,500.00            | 1,500.00         | 1,500.00        | 1,500.00       | .0%           |
| 1000                          | 32420 | SUBDIV     | 25,096.24      | 60,000.00        | 60,000.00           | 60,000.00        | 60,000.00       | 60,000.00      | .0%           |
| 1000                          | 32430 | SUBDIV AMD | 2,100.00       | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 1000                          | 32440 | SITE PLAN  | 12,350.00      | 5,000.00         | 5,000.00            | 5,000.00         | 5,000.00        | 5,000.00       | .0%           |
| 1000                          | 32450 | GRAVEL PIT | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 1000                          | 32460 | ZONE CHG   | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 1000                          | 33100 | REV SHRNG  | 677,412.42     | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 1000                          | 33110 | TREE GR    | 19,526.85      | 20,000.00        | 20,000.00           | 20,000.00        | 20,000.00       | 20,000.00      | .0%           |
| 1000                          | 33120 | URIP       | 248,636.00     | 250,000.00       | 250,000.00          | 252,604.00       | 252,604.00      | 252,604.00     | 1.0%          |
| 1000                          | 33130 | GEN ASST   | 11,248.81      | 28,000.00        | 28,000.00           | 28,000.00        | 28,000.00       | 28,000.00      | .0%           |
| 1000                          | 33140 | SSI RECOV  | 3,822.25       | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 1000                          | 34100 | TAX RPS    | 184.00         | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 1000                          | 34110 | CLERK FEES | 41,462.60      | 45,000.00        | 45,000.00           | 45,000.00        | 45,000.00       | 45,000.00      | .0%           |
| 1000                          | 34140 | INS FAX    | 24.00          | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 1000                          | 34190 | PASSPORTS  | 29,530.00      | 12,500.00        | 12,500.00           | 20,000.00        | 20,000.00       | 20,000.00      | 60.0%         |
| 1000                          | 34200 | ASR FEES   | 425.30         | 500.00           | 500.00              | 500.00           | 500.00          | 500.00         | .0%           |
| 1000                          | 34280 | SEWER FEES | 54.70          | 362,962.00       | 362,962.00          | .00              | .00             | .00            | -100.0%       |
| 1000                          | 34310 | DUNDEE     | 47,024.80      | 49,000.00        | 49,000.00           | 49,000.00        | 49,000.00       | 49,000.00      | .0%           |
| 1000                          | 34340 | RESC FEES  | 200.18         | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 1000                          | 34350 | RESC REIMB | 665,392.47     | 705,000.00       | 705,000.00          | 705,000.00       | 705,000.00      | 705,000.00     | .0%           |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts 3

PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |       |            | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|-------|------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 1000                          | 34370 | SOL WASTE  | 585,363.14     | 450,000.00       | 450,000.00          | 550,000.00       | 550,000.00      | 450,000.00     | 22.2%         |
| 1000                          | 35100 | INT ON INV | 80,082.04      | 25,000.00        | 25,000.00           | 75,000.00        | 75,000.00       | 75,000.00      | 200.0%        |
| 1000                          | 35130 | RSU PMTS   | 41,100.00      | 45,000.00        | 45,000.00           | 45,000.00        | 45,000.00       | 45,000.00      | .0%           |
| 1000                          | 36210 | CATV FEES  | 146,558.95     | 115,000.00       | 115,000.00          | 140,000.00       | 140,000.00      | 125,000.00     | 21.7%         |
| 1000                          | 36230 | PD FEES    | 7,359.40       | 4,000.00         | 4,000.00            | 4,000.00         | 4,000.00        | 4,000.00       | .0%           |
| 1000                          | 36240 | COURT FEES | 150.00         | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 1000                          | 36250 | F/RES FEES | 1,135.18       | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 1000                          | 36260 | MECH SYS   | 18,783.00      | .00              | .00                 | 10,000.00        | 10,000.00       | 10,000.00      | .0%           |
| 1000                          | 36270 | LIB FEES   | 9,266.45       | 7,500.00         | 7,500.00            | 7,500.00         | 7,500.00        | 7,500.00       | .0%           |
| 1000                          | 36280 | RD CONST   | 3,045.50       | .00              | .00                 | 5,000.00         | 5,000.00        | 5,000.00       | .0%           |
| 1000                          | 36300 | PROP SALES | 80,000.00      | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 1000                          | 36310 | GAR LEASE  | 9,416.00       | 9,416.00         | 9,416.00            | 75,000.00        | 75,000.00       | 75,000.00      | 696.5%        |
| 1000                          | 36320 | BLDG/SPACE | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 1000                          | 36400 | CSH SH/OVR | -64.78         | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 1000                          | 36900 | MISC REV   | 66,913.42      | 110,000.00       | 110,000.00          | 115,000.00       | 115,000.00      | 115,000.00     | 4.5%          |
| 1000                          | 37110 | CEMTERY FS | 2,800.00       | 2,800.00         | 2,800.00            | 2,800.00         | 2,800.00        | 2,800.00       | .0%           |
| 1000                          | 37120 | CHAFFIN    | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 1000                          | 37130 | TIF XFERS  | 395,602.00     | 763,114.00       | 763,114.00          | 450,000.00       | 450,000.00      | 400,000.00     | -41.0%        |
| 1000                          | 37140 | RC IMPFEES | 9,144.70       | 75,000.00        | 75,000.00           | 75,000.00        | 75,000.00       | 75,000.00      | .0%           |
| 1000                          | 37150 | FND BAL    | .00            | 1,008,901.00     | 1,008,901.00        | 1,286,289.00     | 1,286,289.00    | 750,000.00     | 27.5%         |
| TOTAL GENERAL FUND BAL SHEET  |       |            | 16,905,175.16  | 17,872,282.00    | 17,872,282.00       | 18,376,111.00    | 18,376,111.00   | 17,671,322.00  | 2.8%          |
| TOTAL UNDEFINED               |       |            | 16,905,175.16  | 17,872,282.00    | 17,872,282.00       | 18,376,111.00    | 18,376,111.00   | 17,671,322.00  | 2.8%          |
| TOTAL GENERAL FUND            |       |            | 16,905,175.16  | 17,872,282.00    | 17,872,282.00       | 18,376,111.00    | 18,376,111.00   | 17,671,322.00  | 2.8%          |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts 4

PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:    |            |            | 2017       | 2018     | 2018        | 2019       | 2019       | 2019       | PCT    |
|------------------|------------|------------|------------|----------|-------------|------------|------------|------------|--------|
| SEWER FUND       |            |            | ACTUAL     | ORIG BUD | REVISED BUD | FIN COMM   | MANAGER    | PRELIM     | CHANGE |
| 00               |            | UNDEFINED  |            |          |             |            |            |            |        |
| 22110            | SEWER FUND |            |            |          |             |            |            |            |        |
| 22110            | 34280      | SEWER FEES | 335,715.07 | .00      | .00         | 380,628.00 | 380,628.00 | 380,628.00 | .0%    |
| TOTAL SEWER FUND |            |            | 335,715.07 | .00      | .00         | 380,628.00 | 380,628.00 | 380,628.00 | .0%    |
| TOTAL UNDEFINED  |            |            | 335,715.07 | .00      | .00         | 380,628.00 | 380,628.00 | 380,628.00 | .0%    |
| TOTAL SEWER FUND |            |            | 335,715.07 | .00      | .00         | 380,628.00 | 380,628.00 | 380,628.00 | .0%    |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

P  
bgnyrpts 5

PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>RECREATION PROGRAM FUND |                              | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|------------------------------------------|------------------------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 00                                       | UNDEFINED                    |                |                  |                     |                  |                 |                |               |
| 22120                                    | RECREATION PROGRAM FUND      |                |                  |                     |                  |                 |                |               |
| 22120                                    | 34360 REC FEES               | 226,357.22     | 228,000.00       | 228,000.00          | 222,500.00       | 222,500.00      | 222,500.00     | -2.4%         |
| 22120                                    | 34361 REC REFUND             | -952.00        | .00              | .00                 | .00              | .00             | .00            | .0%           |
|                                          | TOTAL RECREATION PROGRAM FUN | 225,405.22     | 228,000.00       | 228,000.00          | 222,500.00       | 222,500.00      | 222,500.00     | -2.4%         |
|                                          | TOTAL UNDEFINED              | 225,405.22     | 228,000.00       | 228,000.00          | 222,500.00       | 222,500.00      | 222,500.00     | -2.4%         |
|                                          | TOTAL RECREATION PROGRAM FUN | 225,405.22     | 228,000.00       | 228,000.00          | 222,500.00       | 222,500.00      | 222,500.00     | -2.4%         |
|                                          | GRAND TOTAL                  | 17,466,295.45  | 18,100,282.00    | 18,100,282.00       | 18,979,239.00    | 18,979,239.00   | 18,274,450.00  | 4.9%          |

\*\* END OF REPORT - Generated by Tony Plante \*\*

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR:  
RECREATION PROGRAM FUND

2017  
ACTUAL

2018  
ORIG BUD

2018  
REVISED BUD

2019  
FIN COMM

2019  
MANAGER

2019 PCT  
PRELIM CHANGE

| Sequence   | Field # | Total | Page | Break |
|------------|---------|-------|------|-------|
| Sequence 1 | 1       | Y     | Y    |       |
| Sequence 2 | 2       | Y     | Y    |       |
| Sequence 3 | 9       | Y     | N    |       |
| Sequence 4 | 0       | N     | N    |       |

Report title:  
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1354atplante NEXT YEAR BUDGET COMPARISON REPORT

P 6  
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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

Report type: 5  
Budget level: 3  
Budget level 2: 2  
Budget level 3: 1  
Percentage change calculation method: 1  
Print first or second year of budget requests: F  
Print revenue as credit: N  
Include cfwd in rev bud: N  
Include cfwd in actuals: N  
Print totals only: N  
Include segment code: N  
Include report grand totals by account type: N  
Print full GL account: N  
Double space: Y  
Suppress zero bdgt accts: N  
Print as worksheet: N  
Print percent change or comment: P  
Print text: N  
Amounts/totals exceed 999 million dollars: N  
Print five budget levels: N  
Report view: D

Find Criteria  
Field Name Field Value  
Org  
Object 3\*  
Project  
Account type  
Account status

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**Town of Windham**  
**NEXT YEAR BUDGET DETAIL REPORT**

**P**  
**1**  
**bgnyrpts**

**PROJECTION: 19001 FY 2019 PROPOSED**

**ACCOUNTS FOR:**  
**GENERAL FUND**

|      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | VENDOR | QUANTITY | UNIT COST     | 2019            | FIN COMM       |
|------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|----------|---------------|-----------------|----------------|
| 00   | UNDEFINED                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |        |          |               |                 |                |
| 1000 | GENERAL FUND BAL SHEET                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |        |          |               |                 |                |
| 1000 | 31100 - PROPERTY TAXES                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |        |          |               |                 |                |
|      | The projected levy increase is about 3.3%. The base levy plus the town's current municipal development (i.e. TIF) districts as proposed is estimated to be at the statutory limit.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |        | 1.00     | 10,198,138.00 | 10,198,138.00 * | -10,198,138.00 |
|      | Aside from the statutory property tax levy limit enacted by the Legislature in 2005 the amount of property tax revenue is a function of the budget approved, ultimately, by the voters at town meeting. That appropriation (the legal authorization to expend public funds) less the amount of revenue estimated from all revenues other than property taxes results in the amount of taxes to be raised. The amount raised for overlay, which pays for tax refunds or allows for reductions in property taxes due to abatements or other changes in value after the budget has been set, is not counted as a revenue for budgetary purposes. Any amount of overlay not used in the year in which it is raised contributes to fund balance at the end of the fiscal year. |        |          |               |                 |                |
| 1000 | 31110 - SUPPLEMENTAL TAXES                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |        |          |               |                 |                |
|      | Supplemental taxes assessed following annual commitment.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |        | 1.00     | .00           |                 | .00            |

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Town of Windham  
NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:  
GENERAL FUND

|      |                                                                                                                                                                                                                                                                     | VENDOR | QUANTITY | UNIT COST    | 2019 | FIN COMM       |
|------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|----------|--------------|------|----------------|
| 1000 | 31120 - PAYMENTS IN LIEU OF TAXES                                                                                                                                                                                                                                   |        | 1.00     | 29,247.00    |      | 29,247.00 *    |
|      | Payments in lieu of taxes on certain tax-exempt properties.                                                                                                                                                                                                         |        |          |              |      | -29,247.00     |
| 1000 | 31130 - INTEREST ON TAXES                                                                                                                                                                                                                                           |        | 1.00     | 100,000.00   |      | 100,000.00 *   |
|      | Interest accrued on outstanding property taxes, lien fees collected.                                                                                                                                                                                                |        |          |              |      | -100,000.00    |
| 1000 | 31140 - TAX LIEN FEES                                                                                                                                                                                                                                               |        | 1.00     | 15,000.00    |      | 15,000.00 *    |
|      | Fees collected on tax liens as they are paid.                                                                                                                                                                                                                       |        |          |              |      | -15,000.00     |
| 1000 | 31200 - EXCISE TAX                                                                                                                                                                                                                                                  |        | 1.00     | 3,700,000.00 |      | 3,700,000.00 * |
|      | Excise taxes, those paid at the time a motor vehicle is registered, represent the single largest source of revenue other than property taxes. It is also a revenue source over which the Town has no control, since excise tax rates are set by the State of Maine. |        |          |              |      | -3,700,000.00  |
| 1000 | 31210 - BOAT EXCISE                                                                                                                                                                                                                                                 |        | 1.00     | 25,000.00    |      | 25,000.00 *    |
|      | Boat excise taxes.                                                                                                                                                                                                                                                  |        |          |              |      | -25,000.00     |
| 1000 | 32110 - DOG LICENSES                                                                                                                                                                                                                                                |        | 1.00     | 9,000.00     |      | 12,500.00 *    |
|      | Dog licenses.                                                                                                                                                                                                                                                       |        |          |              |      | -9,000.00      |
|      | Adjust to correspond to FY 2017 actual.                                                                                                                                                                                                                             |        | 1.00     | 3,500.00     |      | -3,500.00      |

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Town of Windham  
NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:  
GENERAL FUND

|      |                                                                                                            | VENDOR | QUANTITY | UNIT COST  | 2019 | FIN COMM     |
|------|------------------------------------------------------------------------------------------------------------|--------|----------|------------|------|--------------|
| 1000 | 32120 - HUNTING & FISHING LICENSES                                                                         |        | 1.00     | 3,000.00   |      | 3,000.00 *   |
|      | Hunting and fishing license fees collected by the town as an agent for the state.                          |        |          |            |      | -3,000.00    |
| 1000 | 32210 - MOTOR VEHICLE REGISTRATIONS                                                                        |        | 1.00     | 50,000.00  |      | 50,000.00 *  |
|      | Motor vehicle agent fees.                                                                                  |        |          |            |      | -50,000.00   |
| 1000 | 32220 - SNOWMOBILE REGISTRATIONS                                                                           |        | 1.00     | 7,633.00   |      | 7,633.00 *   |
|      | Snowmobile registrations, recently used as the basis for support of the Windham Drifters in account 11500. |        |          |            |      | -7,633.00    |
| 1000 | 32230 - BOAT REGISTRATIONS                                                                                 |        | 1.00     | 1,000.00   |      | 1,000.00 *   |
|      | Boat registration fees payable to the town as the state's agent.                                           |        |          |            |      | -1,000.00    |
| 1000 | 32240 - ATV REGISTRATIONS                                                                                  |        | 1.00     | 400.00     |      | 400.00 *     |
|      | ATV registration fees payable to the town as the state's agent.                                            |        |          |            |      | -400.00      |
| 1000 | 32310 - BUILDING FEES                                                                                      |        | 1.00     | 150,000.00 |      | 150,000.00 * |
|      | Building fees, increasing and decreasing along with the economy and building activity.                     |        |          |            |      | -150,000.00  |
| 1000 | 32320 - PLUMBING FEES                                                                                      |        | 1.00     | 50,000.00  |      | 50,000.00 *  |
|      | Plumbing fees, increasing and decreasing along with the economy and building activity.                     |        |          |            |      | -50,000.00   |

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Town of Windham  
NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:  
GENERAL FUND

|      |                                                                                                                                                                                                                                                                                                                                                                       | VENDOR | QUANTITY | UNIT COST | 2019 | FIN COMM    |
|------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|----------|-----------|------|-------------|
| 1000 | 32330 - HOME OCCUPATION FEES                                                                                                                                                                                                                                                                                                                                          |        | 1.00     | .00       |      | .00         |
|      | Other permit fees.                                                                                                                                                                                                                                                                                                                                                    |        |          |           |      | .00         |
| 1000 | 32340 - ACCESSORY APARTMENT PERMITS                                                                                                                                                                                                                                                                                                                                   |        | 1.00     | .00       |      | .00         |
|      | Other permit fees.                                                                                                                                                                                                                                                                                                                                                    |        |          |           |      | .00         |
| 1000 | 32350 - CHANGE OF USE PERMIT                                                                                                                                                                                                                                                                                                                                          |        | 1.00     | .00       |      | .00         |
|      | Other permit fees.                                                                                                                                                                                                                                                                                                                                                    |        |          |           |      | .00         |
| 1000 | 32360 - SHORELAND CEO PERMIT                                                                                                                                                                                                                                                                                                                                          |        | 1.00     | 2,000.00  |      | 2,000.00 *  |
|      | Shoreland zoning permit fees.                                                                                                                                                                                                                                                                                                                                         |        |          |           |      | -2,000.00   |
| 1000 | 32370 - SUB-SURFACE REVIEW FEES                                                                                                                                                                                                                                                                                                                                       |        | 1.00     | 4,650.00  |      | 4,650.00 *  |
|      | Sub-surface review fees.                                                                                                                                                                                                                                                                                                                                              |        |          |           |      | -4,650.00   |
| 1000 | 32380 - AUTO JUNKYARD FEES                                                                                                                                                                                                                                                                                                                                            |        | 1.00     | 350.00    |      | 350.00 *    |
|      | Annual licensing of auto graveyards/junkyards grandfathered under state law.                                                                                                                                                                                                                                                                                          |        |          |           |      | -350.00     |
| 1000 | 32410 - BOARD OF APPEALS                                                                                                                                                                                                                                                                                                                                              |        | 1.00     | 1,500.00  |      | 1,500.00 *  |
|      | Board of appeals applications.                                                                                                                                                                                                                                                                                                                                        |        |          |           |      | -1,500.00   |
| 1000 | 32420 - SUBDIVISION/REVIEW FEES                                                                                                                                                                                                                                                                                                                                       |        | 1.00     | 60,000.00 |      | 60,000.00 * |
|      | Subdivision/review fees. For 2019, as was the case in 2018, this account includes \$55,000 in fees as revenue to offset the town engineer's position in account 17110. Previously, these were only accounted for on the balance sheet and not counted as revenue, since they have been paid out to third-party engineers conducting inspections on the town's behalf. |        |          |           |      | -60,000.00  |

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Town of Windham  
 NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:  
 GENERAL FUND

|      |                                                                                                                                                                                                                                                                                                                                                  | VENDOR | QUANTITY | UNIT COST | 2019 | FIN COMM   |
|------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|----------|-----------|------|------------|
| 1000 | 32430 - SUBDIVISION AMENDMENT                                                                                                                                                                                                                                                                                                                    |        |          |           |      | .00        |
|      | Subdivision amendment fees.                                                                                                                                                                                                                                                                                                                      |        | 1.00     | .00       |      | .00        |
| 1000 | 32440 - SITE PLAN FEES                                                                                                                                                                                                                                                                                                                           |        |          |           |      | 5,000.00 * |
|      | Site plan review application fees.                                                                                                                                                                                                                                                                                                               |        | 1.00     | 5,000.00  |      | -5,000.00  |
| 1000 | 32450 - GRAVEL PIT FEES                                                                                                                                                                                                                                                                                                                          |        |          |           |      | .00        |
|      | Gravel pit fees.                                                                                                                                                                                                                                                                                                                                 |        | 1.00     | .00       |      | .00        |
| 1000 | 32460 - ZONE CHANGE FEES                                                                                                                                                                                                                                                                                                                         |        |          |           |      | .00        |
|      | Zone change fees.                                                                                                                                                                                                                                                                                                                                |        | 1.00     | .00       |      | .00        |
| 1000 | 33100 - STATE REVENUE SHARING                                                                                                                                                                                                                                                                                                                    |        |          |           |      | .00        |
|      | Maine cities and towns receive a share of state sales and income tax revenue as a set-aside. In recent years the amount of revenue sharing has decreased and increased as the Administration and the Legislature seek ways to balance the state budget, creating considerable uncertainty and potential volatility in the town's budget process. |        | 1.00     | .00       |      | .00        |
|      | The manager's budget reduced estimated revenue sharing to zero in fiscal 2017 and continues that practice for 2019. Any revenue sharing actually received becomes part of fund balance at the end of the fiscal year and could be used to offset taxes or capital in future years in accordance with the Council's fund balance policy.          |        |          |           |      |            |

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Town of Windham  
NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:  
GENERAL FUND

|      |                                                                                                                                                                                                                                                             | VENDOR | QUANTITY | UNIT COST  | 2019 | FIN COMM     |
|------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|----------|------------|------|--------------|
| 1000 | 33110 - STATE OF MAINE TREE GROWTH                                                                                                                                                                                                                          |        | 1.00     | 20,000.00  |      | 20,000.00 *  |
|      | Tree growth payments from the State of Maine.                                                                                                                                                                                                               |        |          |            |      | -20,000.00   |
| 1000 | 33120 - LOCAL ROAD ASSISTANCE                                                                                                                                                                                                                               |        | 1.00     | 252,604.00 |      | 252,604.00 * |
|      | Local Road Assistance (until recently the Urban-Rural Initiative Program) payments are those from the Maine Department of Transportation for road improvements. This is considered to be an offset for the Town's road improvement program (account 19200). |        |          |            |      | -252,604.00  |
| 1000 | 33130 - GENERAL ASSISTANCE REVENUE                                                                                                                                                                                                                          |        | 1.00     | 28,000.00  |      | 28,000.00 *  |
|      | The Town receives reimbursement for 70% of its direct general assistance expenses from the State of Maine.                                                                                                                                                  |        |          |            |      | -28,000.00   |
| 1000 | 33140 - SSI RECOVERIES                                                                                                                                                                                                                                      |        | 1.00     | .00        |      | .00          |
|      | Recoveries of income from GA recipients who later are granted SSI.                                                                                                                                                                                          |        |          |            |      | .00          |
| 1000 | 34100 - TAX REPORTS                                                                                                                                                                                                                                         |        | 1.00     | .00        |      | .00          |
|      | Tax reports.                                                                                                                                                                                                                                                |        |          |            |      | .00          |
| 1000 | 34110 - TOWN CLERK FEES                                                                                                                                                                                                                                     |        | 1.00     | 45,000.00  |      | 45,000.00 *  |
|      | Town clerk fees on transactions as authorized by statute.                                                                                                                                                                                                   |        |          |            |      | -45,000.00   |

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**Town of Windham**  
**NEXT YEAR BUDGET DETAIL REPORT**

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**PROJECTION: 19001 FY 2019 PROPOSED**

**ACCOUNTS FOR:**  
**GENERAL FUND**

|      |                                                                                                                                                                                                                                                                                          | VENDOR | QUANTITY | UNIT COST  | 2019 | FIN COMM     |
|------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|----------|------------|------|--------------|
| 1000 | 34140 - PROOF OF INSURANCE FAX                                                                                                                                                                                                                                                           |        | 1.00     | .00        |      | .00          |
|      | Fees collected for incoming<br>faxes with proof of insurance<br>for motor vehicle<br>registrations.                                                                                                                                                                                      |        |          |            |      | .00          |
| 1000 | 34190 - PASSPORTS                                                                                                                                                                                                                                                                        |        | 1.00     | 20,000.00  |      | 20,000.00 *  |
|      | Passport fees collected by the<br>town as agent for the US State<br>Department.                                                                                                                                                                                                          |        |          |            |      | -20,000.00   |
| 1000 | 34200 - ASSESSOR'S FEES                                                                                                                                                                                                                                                                  |        | 1.00     | 500.00     |      | 500.00 *     |
|      | Assessor's fees, property<br>lists.                                                                                                                                                                                                                                                      |        |          |            |      | -500.00      |
| 1000 | 34280 - SEWER FEES                                                                                                                                                                                                                                                                       |        | 1.00     | .00        |      | .00          |
|      | Sewer user fees moved to the<br>sewer fund, account<br>22110-34280. Charges based on<br>water usage for sewer users in<br>South Windham. Revenue offset<br>to the annual Portland Water<br>District sewer assessment.                                                                    |        |          |            |      | .00          |
| 1000 | 34310 - DUNDEE PARK                                                                                                                                                                                                                                                                      |        | 1.00     | 49,000.00  |      | 49,000.00 *  |
|      | Dundee Park passes and fees.                                                                                                                                                                                                                                                             |        |          |            |      | -49,000.00   |
| 1000 | 34340 - RESCUE FEES                                                                                                                                                                                                                                                                      |        | 1.00     | .00        |      | .00          |
|      | Rescue report fees.                                                                                                                                                                                                                                                                      |        |          |            |      | .00          |
| 1000 | 34350 - RESCUE SERVICE REIMBURSEMENT                                                                                                                                                                                                                                                     |        | 1.00     | 705,000.00 |      | 705,000.00 * |
|      | Rescue fees are only partially<br>within the Town's control,<br>since they are dependent on the<br>number of calls, the<br>reimbursement rates under<br>Medicare and Medicaid, payments<br>from insurance companies, and<br>collections from individual<br>patients. The Town provides a |        |          |            |      | -705,000.00  |

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**Town of Windham**  
**NEXT YEAR BUDGET DETAIL REPORT**

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**bgnyrpts**

**PROJECTION: 19001 FY 2019 PROPOSED**

**ACCOUNTS FOR:**  
**GENERAL FUND**

|      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | VENDOR                                                                                                                                                                                                                                                                                           | QUANTITY | UNIT COST  | 2019         | FIN COMM    |
|------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|------------|--------------|-------------|
|      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | self-declared hardship waiver, and despite using a collection agency, still builds up substantial balances of uncollectible revenue. In order to more appropriately account for revenue, this account shows the gross amount of estimated billings with an offset for "bad debt" in 14100-48210. |          |            |              |             |
| 1000 | 34370 - SOLID WASTE FEES                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                  | 1.00     | 450,000.00 | 550,000.00 * | -450,000.00 |
|      | Revenues from the sale of Windham RECYCLES! trash bags pays for most of the cost of the Town's curbside trash collection, transportation, and disposal program (account 12900). This account also reflects the sale of recycling bins. It is important to note that Windham has chosen to pay for most of its program through user fees, while other communities charge less for their bags, but also subsidize their programs to a far greater degree than Windham does. |                                                                                                                                                                                                                                                                                                  | 1.00     | 100,000.00 | -100,000.00  |             |
|      | Adjusted to correspond to FY 2017 actual.                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                  |          |            |              |             |
| 1000 | 35100 - INTEREST ON INVESTMENTS                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                  | 1.00     | 75,000.00  | 75,000.00 *  | -75,000.00  |
|      | Investment income is a function of the Town's cash flow, cash balances, and interest rates. The Town follows investment policies which make protection of principal a top priority. As a result the Town invests in highly secure instruments that are either insured or (since the Town's available cash for investment exceeds insurance limits) collateralized (meaning that US government or agency securities are pledged as collateral). Interest income            |                                                                                                                                                                                                                                                                                                  |          |            |              |             |

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Town of Windham  
NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:  
GENERAL FUND

is low because of low interest  
rates and the focus on  
security.

VENDOR QUANTITY UNIT COST 2019 FIN COMM

|      |                                                                                                                                        |      |            |              |
|------|----------------------------------------------------------------------------------------------------------------------------------------|------|------------|--------------|
| 1000 | 35130 - RSU SERVICE PAYMENTS                                                                                                           | 1.00 | 45,000.00  | 45,000.00 *  |
|      | Payment from the<br>Windham-Raymond School District<br>(RSU 14) as roughly half the<br>cost of the school resource<br>officer program. |      |            | -45,000.00   |
| 1000 | 36210 - CATV FEES                                                                                                                      | 1.00 | 125,000.00 | 140,000.00 * |
|      | Franchise fees due to the town<br>by cable operators.                                                                                  |      |            | -125,000.00  |
|      | Adjusted to correspond to FY<br>2017 actual.                                                                                           | 1.00 | 15,000.00  | -15,000.00   |
| 1000 | 36230 - POLICE FEES                                                                                                                    | 1.00 | 4,000.00   | 4,000.00 *   |
|      | Police related fines and fees.                                                                                                         |      |            | -4,000.00    |
| 1000 | 36240 - COURT/WITNESS FEES                                                                                                             | 1.00 | .00        | .00          |
|      | Court fees.                                                                                                                            |      |            | .00          |
| 1000 | 36250 - FIRE/RESCUE FINES & FEES                                                                                                       | 1.00 | .00        | .00          |
|      | Fire/rescue fines and fees.                                                                                                            |      |            | .00          |
| 1000 | 36260 - MECHANICAL SYSTEMS                                                                                                             | 1.00 | 10,000.00  | 10,000.00 *  |
|      | Mechanical systems fees charged<br>by code enforcement.                                                                                |      |            | -10,000.00   |
| 1000 | 36270 - LIBRARY FINES & FEES                                                                                                           | 1.00 | 7,500.00   | 7,500.00 *   |
|      | Library fines and fees.                                                                                                                |      |            | -7,500.00    |

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Town of Windham  
NEXT YEAR BUDGET DETAIL REPORT

P 10  
bgnyrpts

PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:  
GENERAL FUND

|      |                                                                                                                                                                                                                                                                                                | VENDOR | QUANTITY | UNIT COST  | 2019 | FIN COMM     |
|------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|----------|------------|------|--------------|
| 1000 | 36280 - ROAD CONSTRUCTION FEES                                                                                                                                                                                                                                                                 |        | 1.00     | 5,000.00   |      | 5,000.00 *   |
|      | Road and driveway permit fees.                                                                                                                                                                                                                                                                 |        |          |            |      | -5,000.00    |
| 1000 | 36300 - SALE OF TOWN PROPERTY                                                                                                                                                                                                                                                                  |        | 1.00     | .00        |      | .00          |
|      | Sale of town property, both real estate and personal property.                                                                                                                                                                                                                                 |        |          |            |      | .00          |
| 1000 | 36310 - TOWN GARAGE LEASE                                                                                                                                                                                                                                                                      |        | 1.00     | 75,000.00  |      | 75,000.00 *  |
|      | Transition from lease of the current facility to the new shared maintenance facility expected to be occupied in early 2019. Includes 25% share in interest for the SMF, plus one half of the annual lease prior to occupancy, plus 25% of operating costs for the second half of FY 2019.      |        |          |            |      | -75,000.00   |
| 1000 | 36320 - BUILDING/SPACE RENTAL                                                                                                                                                                                                                                                                  |        | 1.00     | .00        |      | .00          |
|      | Use of town facilities by outside groups/users.                                                                                                                                                                                                                                                |        |          |            |      | .00          |
| 1000 | 36400 - CASH-UP SHORT/OVER                                                                                                                                                                                                                                                                     |        | 1.00     | .00        |      | .00          |
|      | To account for daily cash-up variances.                                                                                                                                                                                                                                                        |        |          |            |      | .00          |
| 1000 | 36900 - MISCELLANEOUS REVENUES                                                                                                                                                                                                                                                                 |        | 1.00     | 115,000.00 |      | 115,000.00 * |
|      | Miscellaneous revenue accounts for revenue from an agreement with the Town of Gorham to provide general assistance administration services (see account 18100), half of a the stormwater compliance officer's position (see account 12100) and other revenues not accounted for anywhere else. |        |          |            |      | -115,000.00  |

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Town of Windham  
NEXT YEAR BUDGET DETAIL REPORT

P 11  
bgnyrpts

PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:  
GENERAL FUND

|      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | VENDOR | QUANTITY | UNIT COST  | 2019 | FIN COMM     |
|------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|----------|------------|------|--------------|
| 1000 | 37110 - CEMETERY TRUST FUND FEES                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |        | 1.00     | 2,800.00   |      | 2,800.00 *   |
|      | Cemetery trust fund income to offset cemetery maintenance.                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |        |          |            |      | -2,800.00    |
| 1000 | 37120 - CHAFFIN POND PRESERVE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |        | 1.00     | .00        |      | .00          |
|      | Chaffin Pond preserve.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |        |          |            |      | .00          |
| 1000 | 37130 - TIF TRANSFERS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |        | 1.00     | 400,000.00 |      | 450,000.00 * |
|      | Funds from the Town's municipal development, or "TIF," districts, used to offset expenses in the operating budget (see the fiscal note in account 10). They are called "TIF" districts because they operate by tax increment financing - using the incremental value to generate tax revenue and capture it for certain purposes, and realizing financial benefits by sheltering value from the action of state formulas governing the distribution of municipal revenue sharing, state school aid, and the town's share of county tax. |        |          |            |      | -400,000.00  |
|      | Adjusted to reflect prior years' funding levels, uses of TIF funding.                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |        | 1.00     | 50,000.00  |      | -50,000.00   |
| 1000 | 37140 - RECREATION IMPACT FEES                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |        | 1.00     | 75,000.00  |      | 75,000.00 *  |
|      | Recreation impact fee funds are shown here as an offset to expenses in account 19400 for the continued development of Lippman Park, as well as assessment, planning, and capital improvements to the skate park.                                                                                                                                                                                                                                                                                                                        |        |          |            |      | -75,000.00   |

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**Town of Windham**  
**NEXT YEAR BUDGET DETAIL REPORT**

**P 12**  
**bgnyrpts**

**PROJECTION: 19001 FY 2019 PROPOSED**

**ACCOUNTS FOR:**  
**GENERAL FUND**

1000 37150 - FUND BALANCE

| VENDOR | QUANTITY | UNIT COST  | 2019           | FIN COMM    |
|--------|----------|------------|----------------|-------------|
|        | 1.00     | 750,000.00 | 1,286,289.00 * | -750,000.00 |
|        | 1.00     | 536,289.00 |                | -536,289.00 |

Fund balance is used to offset \$450,000 of the tax levy, . The remaining \$300,000 offsets the town's two contingency funds (19910 and 19920).

Within the amount permitted under Council fund balance policy to offset levy increases, capital.

TOTAL GENERAL FUND BAL SHEET

TOTAL UNDEFINED

TOTAL GENERAL FUND

18,376,111.00

18,376,111.00

18,376,111.00

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Town of Windham  
 NEXT YEAR BUDGET DETAIL REPORT

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 bgnyrpts

PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:  
 SEWER FUND

|       |                                                                                                                            | VENDOR | QUANTITY | UNIT COST  | 2019 | FIN COMM     |
|-------|----------------------------------------------------------------------------------------------------------------------------|--------|----------|------------|------|--------------|
| 00    | UNDEFINED                                                                                                                  |        |          |            |      |              |
| 22110 | SEWER FUND                                                                                                                 |        |          |            |      |              |
| 22110 | 34280 - SEWER PLANT REVENUES                                                                                               |        |          |            |      |              |
|       |                                                                                                                            |        | 1.00     | 380,628.00 |      | 380,628.00 * |
|       |                                                                                                                            |        |          |            |      | -380,628.00  |
|       | Sewer user fee revenue moved to<br>this account from 1000-34280 to<br>more accurately reflect fund<br>accounting practice. |        |          |            |      |              |
|       | TOTAL SEWER FUND                                                                                                           |        |          |            |      | 380,628.00   |
|       | TOTAL UNDEFINED                                                                                                            |        |          |            |      | 380,628.00   |
|       | TOTAL SEWER FUND                                                                                                           |        |          |            |      |              |
|       |                                                                                                                            |        |          |            |      | 380,628.00   |

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Town of Windham  
 NEXT YEAR BUDGET DETAIL REPORT

P 14  
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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:  
 RECREATION PROGRAM FUND

|                               | VENDOR                                                                                                                                          | QUANTITY | UNIT COST  | 2019          | FIN COMM    |
|-------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|----------|------------|---------------|-------------|
| 00                            | UNDEFINED                                                                                                                                       |          |            |               |             |
| 22120                         | RECREATION PROGRAM FUND                                                                                                                         |          |            |               |             |
| 22120                         | 34360 - REC PROGRAM REVENUE                                                                                                                     | 1.00     | 222,500.00 | 222,500.00 *  | -222,500.00 |
|                               | Offset of Parks and Recreation Programming Fund, plus an estimated amount to account for administrative overhead required to offer programming. |          |            |               |             |
| 22120                         | 34361 - REC PROGRAM REVENUE REFUNDS                                                                                                             |          |            |               | .00         |
| TOTAL RECREATION PROGRAM FUND |                                                                                                                                                 |          |            | 222,500.00    |             |
| TOTAL UNDEFINED               |                                                                                                                                                 |          |            | 222,500.00    |             |
| TOTAL RECREATION PROGRAM FUND |                                                                                                                                                 |          |            | 222,500.00    |             |
| GRAND TOTAL                   |                                                                                                                                                 |          |            | 18,979,239.00 |             |

\*\* END OF REPORT - Generated by Tony Plante \*\*

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Town of Windham  
NEXT YEAR BUDGET DETAIL REPORT

P 15  
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PROJECTION: 19001 FY 2019 PROPOSED

ACCOUNTS FOR:

RECREATION PROGRAM FUND

| Field #    | Total | Page | Break |
|------------|-------|------|-------|
| Sequence 1 | 1     | Y    | Y     |
| Sequence 2 | 2     | Y    | Y     |
| Sequence 3 | 9     | Y    | N     |
| Sequence 4 | 0     | N    | N     |

VENDOR QUANTITY UNIT COST 2019 FIN COMM

Report title:

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Town of Windham  
NEXT YEAR BUDGET DETAIL REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

|                                                |   |   |
|------------------------------------------------|---|---|
| Report type:                                   | 3 |   |
| Include employee with benefit detail:          | N |   |
| Budget level:                                  | 1 | 3 |
| Percentage change calculation method:          | B |   |
| Print detail lines:                            | F |   |
| Print first or second year of budget requests: | N |   |
| Print revenue as credit:                       | N |   |
| Include cfwd in rev bud:                       | N |   |
| Include cfwd in actuals:                       | N |   |
| Print totals only:                             | N |   |
| Include segment code:                          | N |   |
| Include report grand totals by account type:   | N |   |
| Print full GL account:                         | N |   |
| Double space:                                  | N |   |
| Suppress zero bdgt accts:                      | N |   |
| Print as worksheet:                            | N |   |
| Print percent change or comment:               | C |   |
| Print text:                                    | N |   |
| Amounts/totals exceed 999 million dollars:     | N |   |
| Print five budget levels:                      | N |   |
| Report view:                                   | D |   |

Find Criteria

| Field Name | Field Value |
|------------|-------------|
|------------|-------------|

|                |    |
|----------------|----|
| Org            |    |
| Object         | 3* |
| Project        |    |
| Account type   |    |
| Account status |    |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |                           | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|---------------------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 10                            | GENERAL GOVERNMENT        |                |                  |                     |                  |                 |                |               |
| 11100                         | TOWN COUNCIL              |                |                  |                     |                  |                 |                |               |
| 11100                         | 41110 REG FT              | 8,365.00       | 13,230.00        | 13,230.00           | 13,230.00        | 13,230.00       | 13,230.00      | .0%           |
| 11100                         | 44200 LEGAL SVCS          | 80,294.65      | 80,000.00        | 80,000.00           | 100,000.00       | 100,000.00      | 100,000.00     | 25.0%         |
| 11100                         | 44300 AUDIT SVCS          | 16,250.00      | 19,300.00        | 19,300.00           | 19,000.00        | 19,000.00       | 19,000.00      | -1.6%         |
| 11100                         | 46410 TRV EXP             | 430.50         | 250.00           | 250.00              | 2,000.00         | 2,000.00        | 2,000.00       | 700.0%        |
| 11100                         | 46910 TRNG/CONF           | 520.00         | 500.00           | 500.00              | 1,000.00         | 1,000.00        | 1,000.00       | 100.0%        |
| 11100                         | 46920 MMBR DUES           | 47,255.00      | 45,972.00        | 45,972.00           | 57,563.00        | 57,563.00       | 57,563.00      | 25.2%         |
|                               | TOTAL TOWN COUNCIL        | 153,115.15     | 159,252.00       | 159,252.00          | 192,793.00       | 192,793.00      | 192,793.00     | 21.1%         |
| 11200                         | TOWN MANAGEMENT           |                |                  |                     |                  |                 |                |               |
| 11200                         | 41110 REG FT              | 427,762.97     | 432,199.00       | 432,199.00          | 461,647.00       | 461,647.00      | 479,194.00     | 6.8%          |
| 11200                         | 41120 REG PT              | 2,325.00       | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 11200                         | 41210 OT-REG              | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 11200                         | 43100 SUPP & MTL          | 6,187.16       | 7,500.00         | 7,500.00            | 8,000.00         | 8,000.00        | 8,000.00       | 6.7%          |
| 11200                         | 43610 BOOKS MAPS          | 3,243.99       | 3,700.00         | 3,700.00            | 4,000.00         | 4,000.00        | 4,000.00       | 8.1%          |
| 11200                         | 43710 POSTAGE             | 4,882.36       | 5,500.00         | 5,500.00            | 6,000.00         | 6,000.00        | 6,000.00       | 9.1%          |
| 11200                         | 44400 PROF SVCS           | 26,488.39      | 25,000.00        | 25,000.00           | 30,000.00        | 30,000.00       | 30,000.00      | 20.0%         |
| 11200                         | 45330 EQ MT SVCS          | .00            | 55.00            | 55.00               | 75.00            | 75.00           | 75.00          | 36.4%         |
| 11200                         | 46210 TEL-LAND            | 9,299.03       | 7,800.00         | 7,800.00            | 8,000.00         | 8,000.00        | 8,000.00       | 2.6%          |
| 11200                         | 46310 ADVRTSNG            | 6,081.87       | 6,000.00         | 6,000.00            | 6,000.00         | 6,000.00        | 6,000.00       | .0%           |
| 11200                         | 46410 TRV EXP             | 6,491.21       | 5,500.00         | 5,500.00            | 7,500.00         | 7,500.00        | 7,500.00       | 36.4%         |
| 11200                         | 46510 PRINTING            | 232.50         | 500.00           | 500.00              | 500.00           | 500.00          | 500.00         | .0%           |
| 11200                         | 46520 COPY SVCS           | 3,057.71       | 2,500.00         | 2,500.00            | 3,000.00         | 3,000.00        | 3,000.00       | 20.0%         |
| 11200                         | 46910 TRNG/CONF           | 2,019.60       | 2,000.00         | 2,000.00            | 3,000.00         | 3,000.00        | 3,000.00       | 50.0%         |
| 11200                         | 46920 MMBR DUES           | 1,837.00       | 2,000.00         | 2,000.00            | 2,500.00         | 2,500.00        | 2,500.00       | 25.0%         |
| 11200                         | 47430 OTHR EQP            | .00            | .00              | .00                 | 1,500.00         | 1,500.00        | 1,500.00       | .0%           |
|                               | TOTAL TOWN MANAGEMENT     | 499,908.79     | 500,254.00       | 500,254.00          | 541,722.00       | 541,722.00      | 559,269.00     | 8.3%          |
| 11300                         | COLLECTION & REGISTRATION |                |                  |                     |                  |                 |                |               |
| 11300                         | 41110 REG FT              | 195,112.63     | 202,430.00       | 202,430.00          | 198,213.00       | 198,213.00      | 198,213.00     | -2.1%         |
| 11300                         | 41120 REG PT              | 144.58         | 25,000.00        | 25,000.00           | 23,708.00        | 23,708.00       | 23,708.00      | -5.2%         |
| 11300                         | 41210 OT-REG              | 682.22         | 750.00           | 750.00              | 1,500.00         | 1,500.00        | 1,500.00       | 100.0%        |
| 11300                         | 43100 SUPP & MTL          | 2,139.97       | 3,750.00         | 3,750.00            | 4,500.00         | 4,500.00        | 4,500.00       | 20.0%         |
| 11300                         | 43610 BOOKS MAPS          | 245.00         | 800.00           | 800.00              | 1,600.00         | 1,600.00        | 1,600.00       | 100.0%        |
| 11300                         | 43710 POSTAGE             | 8,858.12       | 19,000.00        | 19,000.00           | 20,000.00        | 20,000.00       | 20,000.00      | 5.3%          |
| 11300                         | 44400 PROF SVCS           | 15,974.61      | 23,000.00        | 23,000.00           | 25,000.00        | 25,000.00       | 25,000.00      | 8.7%          |
| 11300                         | 45330 EQ MT SVCS          | 300.00         | 500.00           | 500.00              | 500.00           | 500.00          | 500.00         | .0%           |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts 2

PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |                       |            | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|-----------------------|------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 11300                         | 46210                 | TEL-LAND   | 206.33         | 300.00           | 300.00              | 300.00           | 300.00          | 300.00         | .0%           |
| 11300                         | 46310                 | ADVRTSNG   | 189.12         | 300.00           | 300.00              | 300.00           | 300.00          | 300.00         | .0%           |
| 11300                         | 46410                 | TRV EXP    | 910.79         | 1,000.00         | 1,000.00            | 1,000.00         | 1,000.00        | 1,000.00       | .0%           |
| 11300                         | 46910                 | TRNG/CONF  | .00            | 250.00           | 250.00              | 250.00           | 250.00          | 250.00         | .0%           |
| 11300                         | 47430                 | OTHR EQP   | 920.86         | 2,000.00         | 2,000.00            | 2,000.00         | 2,000.00        | 2,000.00       | .0%           |
| TOTAL COLLECTION & REGISTRAT  |                       |            | 225,684.23     | 279,080.00       | 279,080.00          | 278,871.00       | 278,871.00      | 278,871.00     | -.1%          |
| 11400                         | INFORMATION SERVICES  |            |                |                  |                     |                  |                 |                |               |
| 11400                         | 41110                 | REG FT     | 107,429.60     | 112,076.00       | 112,076.00          | 120,556.00       | 120,556.00      | 120,556.00     | 7.6%          |
| 11400                         | 41120                 | REG PT     | .00            | .00              | .00                 | 3,840.00         | 3,840.00        | 3,840.00       | .0%           |
| 11400                         | 41210                 | OT-REG     | 1,230.30       | 2,000.00         | 2,000.00            | 1,500.00         | 1,500.00        | 1,500.00       | -25.0%        |
| 11400                         | 43100                 | SUPP & MTL | 149.90         | 500.00           | 500.00              | 500.00           | 500.00          | 500.00         | .0%           |
| 11400                         | 43610                 | BOOKS MAPS | .00            | 200.00           | 200.00              | 200.00           | 200.00          | 200.00         | .0%           |
| 11400                         | 44400                 | PROF SVCS  | .00            | 1,000.00         | 1,000.00            | 3,000.00         | 3,000.00        | 3,000.00       | 200.0%        |
| 11400                         | 45330                 | EQ MT SVCS | 35,618.54      | 131,421.00       | 131,421.00          | 139,551.00       | 139,551.00      | 136,341.00     | 6.2%          |
| 11400                         | 46210                 | TEL-LAND   | 34,579.88      | 20,736.00        | 20,736.00           | 20,196.00        | 20,196.00       | 20,196.00      | -2.6%         |
| 11400                         | 46410                 | TRV EXP    | 238.08         | 300.00           | 300.00              | 300.00           | 300.00          | 300.00         | .0%           |
| 11400                         | 46910                 | TRNG/CONF  | 32.80          | 250.00           | 250.00              | 160.00           | 160.00          | 160.00         | -36.0%        |
| 11400                         | 46920                 | MMBR DUES  | 298.95         | 200.00           | 200.00              | 200.00           | 200.00          | 200.00         | .0%           |
| TOTAL INFORMATION SERVICES    |                       |            | 179,578.05     | 268,683.00       | 268,683.00          | 290,003.00       | 290,003.00      | 286,793.00     | 7.9%          |
| 11500                         | BOARDS & COMMISSIONS  |            |                |                  |                     |                  |                 |                |               |
| 11500                         | 41110                 | REG FT     | 1,225.00       | 6,370.00         | 6,370.00            | 13,440.00        | 13,440.00       | 13,440.00      | 111.0%        |
| 11500                         | 41120                 | REG PT     | 595.00         | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 11500                         | 43100                 | SUPP & MTL | .00            | 1,500.00         | 1,500.00            | 1,500.00         | 1,500.00        | 1,500.00       | .0%           |
| 11500                         | 43610                 | BOOKS MAPS | .00            | 500.00           | 500.00              | 500.00           | 500.00          | 500.00         | .0%           |
| 11500                         | 46410                 | TRV EXP    | 138.80         | 500.00           | 500.00              | 500.00           | 500.00          | 500.00         | .0%           |
| 11500                         | 46910                 | TRNG/CONF  | .00            | 200.00           | 200.00              | 200.00           | 200.00          | 200.00         | .0%           |
| 11500                         | 46920                 | MMBR DUES  | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 11500                         | 46930                 | CT AGENCY  | 52,534.69      | 68,452.00        | 68,452.00           | 77,117.00        | 77,117.00       | 77,117.00      | 12.7%         |
| TOTAL BOARDS & COMMISSIONS    |                       |            | 54,493.49      | 77,522.00        | 77,522.00           | 93,257.00        | 93,257.00       | 93,257.00      | 20.3%         |
| 11600                         | COMMUNICATION & E-GOV |            |                |                  |                     |                  |                 |                |               |
| 11600                         | 41120                 | REG PT     | 6,305.55       | 10,658.00        | 10,658.00           | 11,700.00        | 11,700.00       | 11,700.00      | 9.8%          |
| 11600                         | 43100                 | SUPP & MTL | 10.00          | 300.00           | 300.00              | 300.00           | 300.00          | 300.00         | .0%           |
| 11600                         | 44400                 | PROF SVCS  | 32,595.89      | 39,815.00        | 39,815.00           | 39,815.00        | 39,815.00       | 39,815.00      | .0%           |
| 11600                         | 45330                 | EQ MT SVCS | 1,297.17       | 1,500.00         | 1,500.00            | 6,000.00         | 6,000.00        | 6,000.00       | 300.0%        |
| 11600                         | 46210                 | TEL-LAND   | 130.00         | 600.00           | 600.00              | 600.00           | 600.00          | 600.00         | .0%           |
| 11600                         | 46310                 | ADVRTSNG   | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 11600                         | 46410                 | TRV EXP    | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |                   |            | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|-------------------|------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 11600                         | 46910             | TRNG/CONF  | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 11600                         | 46920             | MMBR DUES  | 100.00         | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 11600                         | 47430             | OTHR EQP   | .00            | 3,000.00         | 3,000.00            | 3,000.00         | 3,000.00        | 3,000.00       | .0%           |
| TOTAL COMMUNICATION & E-GOV   |                   |            | 40,438.61      | 55,873.00        | 55,873.00           | 61,415.00        | 61,415.00       | 61,415.00      | 9.9%          |
| 11700                         | TOWN CLERK        |            |                |                  |                     |                  |                 |                |               |
| 11700                         | 41110             | REG FT     | 106,342.40     | 107,629.00       | 107,629.00          | 118,432.00       | 118,432.00      | 118,432.00     | 10.0%         |
| 11700                         | 41120             | REG PT     | 52,771.60      | 56,227.00        | 56,227.00           | 57,535.00        | 57,535.00       | 57,535.00      | 2.3%          |
| 11700                         | 41210             | OT-REG     | 3,231.84       | .00              | .00                 | 2,000.00         | 2,000.00        | 2,000.00       | .0%           |
| 11700                         | 43100             | SUPP & MTL | 3,289.03       | 3,000.00         | 3,000.00            | 3,000.00         | 3,000.00        | 3,000.00       | .0%           |
| 11700                         | 43610             | BOOKS MAPS | 2,464.99       | 2,500.00         | 2,500.00            | 2,500.00         | 2,500.00        | 2,500.00       | .0%           |
| 11700                         | 43710             | POSTAGE    | 2,328.81       | 1,100.00         | 1,100.00            | 2,100.00         | 2,100.00        | 2,100.00       | 90.9%         |
| 11700                         | 44400             | PROF SVCS  | 4,055.23       | 6,270.00         | 6,270.00            | 6,270.00         | 6,270.00        | 6,270.00       | .0%           |
| 11700                         | 45330             | EQ MT SVCS | .00            | 900.00           | 900.00              | 900.00           | 900.00          | 900.00         | .0%           |
| 11700                         | 46210             | TEL-LAND   | 1,243.85       | 1,300.00         | 1,300.00            | 1,300.00         | 1,300.00        | 1,300.00       | .0%           |
| 11700                         | 46310             | ADVRTSNG   | 4,486.58       | 3,300.00         | 3,300.00            | 3,800.00         | 3,800.00        | 3,800.00       | 15.2%         |
| 11700                         | 46410             | TRV EXP    | 1,728.25       | 2,200.00         | 2,200.00            | 2,500.00         | 2,500.00        | 2,500.00       | 13.6%         |
| 11700                         | 46510             | PRINTING   | 4,370.05       | 4,000.00         | 4,000.00            | 5,000.00         | 5,000.00        | 5,000.00       | 25.0%         |
| 11700                         | 46910             | TRNG/CONF  | 180.00         | 750.00           | 750.00              | 750.00           | 750.00          | 750.00         | .0%           |
| 11700                         | 46920             | MMBR DUES  | 145.00         | 175.00           | 175.00              | 260.00           | 260.00          | 260.00         | 48.6%         |
| 11700                         | 47430             | OTHR EQP   | .00            | .00              | .00                 | 14,734.00        | 14,734.00       | 14,734.00      | .0%           |
| TOTAL TOWN CLERK              |                   |            | 186,637.63     | 189,351.00       | 189,351.00          | 221,081.00       | 221,081.00      | 221,081.00     | 16.8%         |
| 11800                         | INSURANCE         |            |                |                  |                     |                  |                 |                |               |
| 11800                         | 42610             | SFTY PGMS  | 3,296.00       | 5,000.00         | 5,000.00            | 7,500.00         | 7,500.00        | 7,500.00       | 50.0%         |
| 11800                         | 46110             | PROP INS   | 38,471.50      | 22,340.00        | 22,340.00           | 25,000.00        | 25,000.00       | 25,000.00      | 11.9%         |
| 11800                         | 46130             | PL INS     | 27,185.00      | 46,660.00        | 46,660.00           | 50,000.00        | 50,000.00       | 50,000.00      | 7.2%          |
| 11800                         | 46140             | AUTO INS   | 52,509.00      | 57,850.00        | 57,850.00           | 60,000.00        | 60,000.00       | 60,000.00      | 3.7%          |
| TOTAL INSURANCE               |                   |            | 121,461.50     | 131,850.00       | 131,850.00          | 142,500.00       | 142,500.00      | 142,500.00     | 8.1%          |
| 11900                         | EMPLOYEE BENEFITS |            |                |                  |                     |                  |                 |                |               |
| 11900                         | 42110             | HLTH INS   | 935,253.81     | 987,552.00       | 987,552.00          | 1,150,762.00     | 1,150,762.00    | 1,200,000.00   | 16.5%         |
| 11900                         | 42130             | ST DIS     | 5,439.59       | 8,000.00         | 8,000.00            | 6,000.00         | 6,000.00        | 6,000.00       | -25.0%        |
| 11900                         | 42140             | LT DIS     | 6,356.22       | 6,500.00         | 6,500.00            | 6,500.00         | 6,500.00        | 6,500.00       | .0%           |
| 11900                         | 42150             | GTL        | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 11900                         | 42210             | SOC SEC    | 512,286.70     | 541,105.00       | 541,105.00          | 548,335.00       | 548,335.00      | 560,305.00     | 1.3%          |
| 11900                         | 42310             | DEF COMP   | 135,894.90     | 140,000.00       | 140,000.00          | 155,088.00       | 155,088.00      | 160,000.00     | 10.8%         |
| 11900                         | 42320             | MAINE PERS | 176,663.78     | 200,912.00       | 200,912.00          | 288,156.00       | 288,156.00      | 295,000.00     | 43.4%         |
| 11900                         | 42410             | WRKRS COMP | 202,558.21     | 224,289.00       | 224,289.00          | 211,056.00       | 211,056.00      | 220,000.00     | -5.9%         |
| 11900                         | 42510             | UNEMP COMP | 3,699.48       | 5,000.00         | 5,000.00            | 10,000.00        | 10,000.00       | 10,000.00      | 100.0%        |

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Town of Windham  
 NEXT YEAR BUDGET COMPARISON REPORT

P  
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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |       |           | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|-------|-----------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 11900                         | 42710 | TUITION   | 742.50         | 5,000.00         | 5,000.00            | 5,000.00         | 5,000.00        | 5,000.00       | .0%           |
| 11900                         | 42720 | CLASS PLN | .00            | .00              | .00                 | 10,000.00        | 10,000.00       | 10,000.00      | .0%           |
| TOTAL EMPLOYEE BENEFITS       |       |           | 1,978,895.19   | 2,118,358.00     | 2,118,358.00        | 2,390,897.00     | 2,390,897.00    | 2,472,805.00   | 12.9%         |
| TOTAL GENERAL GOVERNMENT      |       |           | 3,440,212.64   | 3,780,223.00     | 3,780,223.00        | 4,212,539.00     | 4,212,539.00    | 4,308,784.00   | 11.4%         |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts 5

PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |                              | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|------------------------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 20                            | PUBLIC WORKS                 |                |                  |                     |                  |                 |                |               |
| 12100                         | PUBLIC WORKS ADMINISTRATION  |                |                  |                     |                  |                 |                |               |
| 12100                         | 41110 REG FT                 | 163,516.65     | 182,889.00       | 182,889.00          | 244,420.00       | 244,420.00      | 244,420.00     | 33.6%         |
| 12100                         | 41120 REG PT                 | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 12100                         | 41210 OT-REG                 | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 12100                         | 43100 SUPP & MTL             | 3,199.76       | 3,000.00         | 3,000.00            | 3,000.00         | 3,000.00        | 3,000.00       | .0%           |
| 12100                         | 43610 BOOKS MAPS             | .00            | 250.00           | 250.00              | 250.00           | 250.00          | 250.00         | .0%           |
| 12100                         | 43710 POSTAGE                | 62.82          | 400.00           | 400.00              | 400.00           | 400.00          | 400.00         | .0%           |
| 12100                         | 44400 PROF SVCS              | 25,874.93      | 21,935.00        | 21,935.00           | 26,885.00        | 26,885.00       | 26,885.00      | 22.6%         |
| 12100                         | 45330 EQ MT SVCS             | 4,750.14       | 2,500.00         | 2,500.00            | 2,500.00         | 2,500.00        | 2,500.00       | .0%           |
| 12100                         | 45400 RENTALS                | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 12100                         | 46210 TEL-LAND               | 5,240.04       | 5,400.00         | 5,400.00            | 6,000.00         | 6,000.00        | 6,000.00       | 11.1%         |
| 12100                         | 46310 ADVRTSNG               | 1,028.77       | 1,000.00         | 1,000.00            | 1,000.00         | 1,000.00        | 1,000.00       | .0%           |
| 12100                         | 46410 TRV EXP                | 1,387.45       | 3,000.00         | 3,000.00            | 3,000.00         | 3,000.00        | 3,000.00       | .0%           |
| 12100                         | 46910 TRNG/CONF              | 2,583.16       | 3,000.00         | 3,000.00            | 3,000.00         | 3,000.00        | 3,000.00       | .0%           |
| 12100                         | 46920 MMBR DUES              | 178.00         | 500.00           | 500.00              | 500.00           | 500.00          | 500.00         | .0%           |
| 12100                         | 47430 OTHR EQP               | 971.14         | 9,000.00         | 9,000.00            | 6,000.00         | 6,000.00        | 6,000.00       | -33.3%        |
|                               | TOTAL PUBLIC WORKS ADMINISTR | 208,792.86     | 232,874.00       | 232,874.00          | 296,955.00       | 296,955.00      | 296,955.00     | 27.5%         |
| 12200                         | HIGHWAY MAINTENANCE          |                |                  |                     |                  |                 |                |               |
| 12200                         | 41110 REG FT                 | 432,284.28     | 472,040.00       | 472,040.00          | 497,762.00       | 497,762.00      | 551,615.00     | 5.4%          |
| 12200                         | 41120 REG PT                 | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 12200                         | 41210 OT-REG                 | 52,691.31      | 58,600.00        | 58,600.00           | 66,000.00        | 66,000.00       | 66,000.00      | 12.6%         |
| 12200                         | 43320 RD MNT MAT             | 32,272.33      | 65,000.00        | 65,000.00           | 65,000.00        | 65,000.00       | 65,000.00      | .0%           |
| 12200                         | 43720 CLOTHING               | 7,398.01       | 9,310.00         | 9,310.00            | 9,310.00         | 9,310.00        | 9,310.00       | .0%           |
| 12200                         | 46910 TRNG/CONF              | 662.32         | 500.00           | 500.00              | 500.00           | 500.00          | 500.00         | .0%           |
| 12200                         | 46990 OT CONT SV             | 60,474.78      | 72,750.00        | 72,750.00           | 74,700.00        | 74,700.00       | 74,700.00      | 2.7%          |
| 12200                         | 47430 OTHR EQP               | 480.25         | 3,000.00         | 3,000.00            | 3,000.00         | 3,000.00        | 3,000.00       | .0%           |
| 12200                         | 47450 TOOLS                  | 674.12         | 2,500.00         | 2,500.00            | 2,500.00         | 2,500.00        | 2,500.00       | .0%           |
|                               | TOTAL HIGHWAY MAINTENANCE    | 586,937.40     | 683,700.00       | 683,700.00          | 718,772.00       | 718,772.00      | 772,625.00     | 5.1%          |
| 12300                         | TRAFFIC SAFETY               |                |                  |                     |                  |                 |                |               |
| 12300                         | 41110 REG FT                 | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 12300                         | 41210 OT-REG                 | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 12300                         | 43210 ELECTRIC               | 72,031.75      | 73,000.00        | 73,000.00           | 73,000.00        | 73,000.00       | 73,000.00      | .0%           |
| 12300                         | 43320 RD MNT MAT             | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 12300                         | 43330 TRFFC SGNS             | 4,708.00       | 10,000.00        | 10,000.00           | 10,000.00        | 10,000.00       | 10,000.00      | .0%           |
| 12300                         | 45330 EQ MT SVCS             | 18,191.35      | 10,000.00        | 10,000.00           | 10,000.00        | 10,000.00       | 10,000.00      | .0%           |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts 6

PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |                      |            | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|----------------------|------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 12300                         | 46990                | OT CONT SV | 44,525.09      | 50,500.00        | 99,775.00           | 93,986.00        | 93,986.00       | 93,986.00      | 86.1%         |
| TOTAL TRAFFIC SAFETY          |                      |            | 139,456.19     | 143,500.00       | 192,775.00          | 186,986.00       | 186,986.00      | 186,986.00     | 30.3%         |
| 12400                         | SNOW REMOVAL         |            |                |                  |                     |                  |                 |                |               |
| 12400                         | 41110                | REG FT     | -312.39        | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 12400                         | 41120                | REG PT     | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 12400                         | 41210                | OT-REG     | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 12400                         | 43320                | RD MNT MAT | 25,480.95      | 33,000.00        | 33,000.00           | 37,500.00        | 37,500.00       | 37,500.00      | 13.6%         |
| 12400                         | 43340                | CHEMICALS  | 212,642.67     | 209,000.00       | 209,000.00          | 209,000.00       | 209,000.00      | 209,000.00     | .0%           |
| 12400                         | 44400                | PROF SVCS  | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 12400                         | 45330                | EQ MT SVCS | 39,700.78      | 40,000.00        | 40,000.00           | 40,000.00        | 40,000.00       | 40,000.00      | .0%           |
| 12400                         | 46970                | PLOW CNTRC | 147,013.70     | 154,910.00       | 154,910.00          | 163,516.00       | 163,516.00      | 163,516.00     | 5.6%          |
| TOTAL SNOW REMOVAL            |                      |            | 424,525.71     | 436,910.00       | 436,910.00          | 450,016.00       | 450,016.00      | 450,016.00     | 3.0%          |
| 12500                         | BUILDING MAINTENANCE |            |                |                  |                     |                  |                 |                |               |
| 12500                         | 41110                | REG FT     | 230,978.74     | 280,251.00       | 280,251.00          | 222,111.00       | 222,111.00      | 240,619.00     | -20.7%        |
| 12500                         | 41120                | REG PT     | 7,701.90       | 20,000.00        | 20,000.00           | .00              | .00             | .00            | -100.0%       |
| 12500                         | 41210                | OT-REG     | 16,002.85      | 13,212.00        | 13,212.00           | 16,500.00        | 16,500.00       | 16,500.00      | 24.9%         |
| 12500                         | 43210                | ELECTRIC   | 78,444.73      | 75,000.00        | 75,000.00           | 85,000.00        | 85,000.00       | 85,000.00      | 13.3%         |
| 12500                         | 43250                | HEAT OIL   | 47,506.66      | 70,000.00        | 70,000.00           | 70,000.00        | 70,000.00       | 70,000.00      | .0%           |
| 12500                         | 43310                | BL MNT MAT | 28,089.80      | 30,000.00        | 30,000.00           | 30,000.00        | 30,000.00       | 30,000.00      | .0%           |
| 12500                         | 43720                | CLOTHING   | 2,762.41       | 3,200.00         | 3,200.00            | 3,200.00         | 3,200.00        | 3,200.00       | .0%           |
| 12500                         | 45110                | WTR/SWR    | 4,760.33       | 4,000.00         | 4,000.00            | 4,550.00         | 4,550.00        | 4,550.00       | 13.8%         |
| 12500                         | 45210                | WST DISP   | 14,358.86      | 13,000.00        | 13,000.00           | 13,000.00        | 13,000.00       | 13,000.00      | .0%           |
| 12500                         | 45310                | BL MT SVCS | 63,099.34      | 65,000.00        | 65,000.00           | 65,000.00        | 65,000.00       | 65,000.00      | .0%           |
| 12500                         | 45400                | RENTALS    | 1,111.98       | 1,200.00         | 1,200.00            | 2,000.00         | 2,000.00        | 2,000.00       | 66.7%         |
| 12500                         | 46210                | TEL-LAND   | 51.67          | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 12500                         | 46410                | TRV EXP    | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 12500                         | 46910                | TRNG/CONF  | .00            | 300.00           | 300.00              | 300.00           | 300.00          | 300.00         | .0%           |
| 12500                         | 47440                | ELECTR EQP | 6,084.21       | 7,050.00         | 7,050.00            | 9,000.00         | 9,000.00        | 9,000.00       | 27.7%         |
| TOTAL BUILDING MAINTENANCE    |                      |            | 500,953.48     | 582,213.00       | 582,213.00          | 520,661.00       | 520,661.00      | 539,169.00     | -10.6%        |
| 12600                         | GROUNDS MAINTENANCE  |            |                |                  |                     |                  |                 |                |               |
| 12600                         | 41110                | REG FT     | -139.96        | .00              | .00                 | 76,219.00        | 76,219.00       | 76,219.00      | .0%           |
| 12600                         | 41120                | REG PT     | .00            | .00              | .00                 | 20,000.00        | 20,000.00       | 20,000.00      | .0%           |
| 12600                         | 41210                | OT-REG     | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 12600                         | 43100                | SUPP & MTL | 2,318.81       | 2,000.00         | 2,000.00            | 2,000.00         | 2,000.00        | 2,000.00       | .0%           |
| 12600                         | 43740                | EMP H&S    | .00            | 400.00           | 400.00              | 400.00           | 400.00          | 400.00         | .0%           |
| 12600                         | 45110                | WTR/SWR    | 433.80         | 300.00           | 300.00              | 300.00           | 300.00          | 300.00         | .0%           |
| 12600                         | 45330                | EQ MT SVCS | 1,657.42       | 2,500.00         | 2,500.00            | 2,500.00         | 2,500.00        | 2,500.00       | .0%           |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnrpts

PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |                     |             | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|---------------------|-------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 12600                         | 46990               | OT CONT SV  | 3,332.82       | 6,000.00         | 6,000.00            | 6,000.00         | 6,000.00        | 6,000.00       | .0%           |
| 12600                         | 47430               | OTHR EQP    | 1,521.58       | 2,400.00         | 2,400.00            | 2,400.00         | 2,400.00        | 2,400.00       | .0%           |
| TOTAL GROUNDS MAINTENANCE     |                     |             | 9,124.47       | 13,600.00        | 13,600.00           | 109,819.00       | 109,819.00      | 109,819.00     | 707.5%        |
| 12700                         | PWD VEH MAINTENANCE |             |                |                  |                     |                  |                 |                |               |
| 12700                         | 41110               | REG FT      | 130,040.99     | 166,199.00       | 166,199.00          | 178,891.00       | 178,891.00      | 178,891.00     | 7.6%          |
| 12700                         | 41120               | REG PT      | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 12700                         | 41210               | OT-REG      | 7,626.81       | 6,860.00         | 6,860.00            | 6,980.00         | 6,980.00        | 6,980.00       | 1.7%          |
| 12700                         | 43100               | SUPP & MTL  | 146.00         | 400.00           | 400.00              | 400.00           | 400.00          | 400.00         | .0%           |
| 12700                         | 43220               | FUEL GAS    | 25,591.88      | 16,800.00        | 16,800.00           | 21,400.00        | 21,400.00       | 21,400.00      | 27.4%         |
| 12700                         | 43230               | FUEL DIESEL | 57,475.26      | 66,000.00        | 66,000.00           | 81,900.00        | 81,900.00       | 81,900.00      | 24.1%         |
| 12700                         | 43420               | FLUIDS ETC  | 9,587.71       | 11,000.00        | 11,000.00           | 11,000.00        | 11,000.00       | 11,000.00      | .0%           |
| 12700                         | 43430               | TIRES       | 16,928.23      | 18,000.00        | 18,000.00           | 18,000.00        | 18,000.00       | 18,000.00      | .0%           |
| 12700                         | 43440               | STEEL       | 1,756.34       | 2,000.00         | 2,000.00            | 2,000.00         | 2,000.00        | 2,000.00       | .0%           |
| 12700                         | 43720               | CLOTHING    | 1,546.09       | 2,000.00         | 2,000.00            | 2,500.00         | 2,500.00        | 2,500.00       | 25.0%         |
| 12700                         | 45320               | VE MT SVCS  | 141,811.70     | 125,000.00       | 90,000.00           | 100,000.00       | 100,000.00      | 100,000.00     | -20.0%        |
| 12700                         | 45330               | OUTVEMAIN   | .00            | .00              | 35,000.00           | 35,000.00        | 35,000.00       | 35,000.00      | .0%           |
| 12700                         | 45400               | RENTALS     | 1,757.60       | 2,500.00         | 2,500.00            | 2,500.00         | 2,500.00        | 2,500.00       | .0%           |
| 12700                         | 46410               | TRV EXP     | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 12700                         | 46910               | TRNG/CONF   | .00            | 1,000.00         | 1,000.00            | 1,000.00         | 1,000.00        | 1,000.00       | .0%           |
| 12700                         | 47450               | TOOLS       | 9,980.13       | 10,000.00        | 10,000.00           | 10,000.00        | 10,000.00       | 10,000.00      | .0%           |
| TOTAL PWD VEH MAINTENANCE     |                     |             | 404,248.74     | 427,759.00       | 427,759.00          | 471,571.00       | 471,571.00      | 471,571.00     | 10.2%         |
| 12900                         | WASTE MANAGEMENT    |             |                |                  |                     |                  |                 |                |               |
| 12900                         | 44400               | PROF SVCS   | 59,677.93      | 54,540.00        | 54,540.00           | 56,918.00        | 56,918.00       | 56,918.00      | 4.4%          |
| 12900                         | 45210               | WST DISP    | 167,114.49     | 158,625.00       | 158,625.00          | 167,085.00       | 167,085.00      | 167,085.00     | 5.3%          |
| 12900                         | 46990               | OT CONT SV  | 610,850.98     | 633,030.00       | 633,030.00          | 649,030.00       | 649,030.00      | 649,030.00     | 2.5%          |
| TOTAL WASTE MANAGEMENT        |                     |             | 837,643.40     | 846,195.00       | 846,195.00          | 873,033.00       | 873,033.00      | 873,033.00     | 3.2%          |
| TOTAL PUBLIC WORKS            |                     |             | 3,111,682.25   | 3,366,751.00     | 3,416,026.00        | 3,627,813.00     | 3,627,813.00    | 3,700,174.00   | 7.8%          |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |                             | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|-----------------------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 30                            | POLICE & SAFETY             |                |                  |                     |                  |                 |                |               |
| 13100                         | POLICE ADMINISTRATION       |                |                  |                     |                  |                 |                |               |
| 13100                         | 41110 REG FT                | 1,578,550.86   | 1,694,199.00     | 1,694,199.00        | 1,760,722.00     | 1,760,722.00    | 1,783,936.00   | 3.9%          |
| 13100                         | 41120 REG PT                | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 13100                         | 41210 OT-REG                | 235,053.67     | 239,500.00       | 239,500.00          | 239,500.00       | 239,500.00      | 239,500.00     | .0%           |
| 13100                         | 41220 OT-COURT              | 12,631.60      | 18,000.00        | 18,000.00           | 16,000.00        | 16,000.00       | 16,000.00      | -11.1%        |
| 13100                         | 43100 SUPP & MTL            | 19,980.64      | 21,000.00        | 21,000.00           | 26,000.00        | 26,000.00       | 26,000.00      | 23.8%         |
| 13100                         | 43610 BOOKS MAPS            | 1,456.00       | 1,800.00         | 1,800.00            | 2,000.00         | 2,000.00        | 2,000.00       | 11.1%         |
| 13100                         | 43710 POSTAGE               | 1,580.91       | 1,200.00         | 1,200.00            | 1,200.00         | 1,200.00        | 1,200.00       | .0%           |
| 13100                         | 43720 CLOTHING              | 28,389.59      | 33,000.00        | 33,900.00           | 33,000.00        | 33,000.00       | 33,000.00      | .0%           |
| 13100                         | 44400 PROF SVCS             | 15,293.14      | 11,000.00        | 11,000.00           | 13,000.00        | 13,000.00       | 13,000.00      | 18.2%         |
| 13100                         | 45330 EQ MT SVCS            | 1,506.59       | 3,300.00         | 3,300.00            | 3,300.00         | 3,300.00        | 3,300.00       | .0%           |
| 13100                         | 46310 ADVRTSNG              | 30.00          | 700.00           | 700.00              | 700.00           | 700.00          | 700.00         | .0%           |
| 13100                         | 46410 TRV EXP               | 8,499.97       | 11,000.00        | 11,000.00           | 11,000.00        | 11,000.00       | 11,000.00      | .0%           |
| 13100                         | 46910 TRNG/CONF             | 21,995.14      | 25,500.00        | 25,500.00           | 26,000.00        | 26,000.00       | 26,000.00      | 2.0%          |
| 13100                         | 46920 MMBR DUES             | 1,624.00       | 1,850.00         | 1,850.00            | 1,850.00         | 1,850.00        | 1,850.00       | .0%           |
| 13100                         | 47430 OTHR EQP              | 22,239.89      | 35,000.00        | 35,000.00           | 35,000.00        | 35,000.00       | 35,000.00      | .0%           |
|                               | TOTAL POLICE ADMINISTRATION | 1,948,832.00   | 2,097,049.00     | 2,097,949.00        | 2,169,272.00     | 2,169,272.00    | 2,192,486.00   | 3.4%          |
| 13400                         | COMMUNICATIONS              |                |                  |                     |                  |                 |                |               |
| 13400                         | 41110 REG FT                | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 13400                         | 41120 REG PT                | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 13400                         | 41210 OT-REG                | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 13400                         | 43100 SUPP & MTL            | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 13400                         | 43610 BOOKS MAPS            | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 13400                         | 44400 PROF SVCS             | 15,815.56      | 16,000.00        | 16,000.00           | 17,900.00        | 17,900.00       | 17,900.00      | 11.9%         |
| 13400                         | 45330 EQ MT SVCS            | 7,365.81       | 8,000.00         | 8,000.00            | 8,000.00         | 8,000.00        | 8,000.00       | .0%           |
| 13400                         | 46210 TEL-LAND              | 20,102.29      | 20,000.00        | 20,000.00           | 20,000.00        | 20,000.00       | 20,000.00      | .0%           |
| 13400                         | 46410 TRV EXP               | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 13400                         | 46910 TRNG/CONF             | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 13400                         | 46990 OT CONT SV            | 339,000.00     | 349,200.00       | 349,200.00          | 359,742.00       | 359,742.00      | 359,742.00     | 3.0%          |
| 13400                         | 47430 OTHR EQP              | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
|                               | TOTAL COMMUNICATIONS        | 382,283.66     | 393,200.00       | 393,200.00          | 405,642.00       | 405,642.00      | 405,642.00     | 3.2%          |
| 13500                         | ANIMAL CONTROL              |                |                  |                     |                  |                 |                |               |
| 13500                         | 41110 REG FT                | 37,316.81      | 38,663.00        | 38,663.00           | 40,423.00        | 40,423.00       | 40,423.00      | 4.6%          |
| 13500                         | 41210 OT-REG                | 241.74         | 750.00           | 750.00              | 750.00           | 750.00          | 750.00         | .0%           |
| 13500                         | 43100 SUPP & MTL            | 498.00         | 600.00           | 600.00              | 600.00           | 600.00          | 600.00         | .0%           |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |                         |            | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|-------------------------|------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 13500                         | 44400                   | PROF SVCS  | 23,833.95      | 27,000.00        | 27,000.00           | 27,000.00        | 27,000.00       | 27,000.00      | .0%           |
| TOTAL ANIMAL CONTROL          |                         |            | 61,890.50      | 67,013.00        | 67,013.00           | 68,773.00        | 68,773.00       | 68,773.00      | 2.6%          |
| 13700                         | POL VEHICLE MAINTENANCE |            |                |                  |                     |                  |                 |                |               |
| 13700                         | 41110                   | REG FT     | 13,615.00      | 16,437.00        | 16,437.00           | 17,693.00        | 17,693.00       | 17,693.00      | 7.6%          |
| 13700                         | 41210                   | OT-REG     | .00            | 500.00           | 500.00              | 500.00           | 500.00          | 500.00         | .0%           |
| 13700                         | 43220                   | FUEL GAS   | 43,994.55      | 44,000.00        | 44,000.00           | 51,360.00        | 51,360.00       | 51,360.00      | 16.7%         |
| 13700                         | 43420                   | FLUIDS ETC | .00            | .00              | .00                 | 3,700.00         | 3,700.00        | 3,700.00       | .0%           |
| 13700                         | 43430                   | TIRES      | 7,499.69       | 7,900.00         | 7,900.00            | 7,500.00         | 7,500.00        | 7,500.00       | -5.1%         |
| 13700                         | 45320                   | VE MT SVCS | 29,019.13      | 33,000.00        | 20,000.00           | 16,500.00        | 16,500.00       | 16,500.00      | -50.0%        |
| 13700                         | 45330                   | OUTSIDE VM | .00            | .00              | 13,000.00           | 13,000.00        | 13,000.00       | 13,000.00      | .0%           |
| TOTAL POL VEHICLE MAINTENANC  |                         |            | 94,128.37      | 101,837.00       | 101,837.00          | 110,253.00       | 110,253.00      | 110,253.00     | 8.3%          |
| TOTAL POLICE & SAFETY         |                         |            | 2,487,134.53   | 2,659,099.00     | 2,659,999.00        | 2,753,940.00     | 2,753,940.00    | 2,777,154.00   | 3.6%          |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |                              | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|------------------------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 40                            | FIRE-RESCUE & EMERGENCY MGT  |                |                  |                     |                  |                 |                |               |
| 14100                         | FIRE-RESCUE ADMINISTRATION   |                |                  |                     |                  |                 |                |               |
| 14100                         | 41110 REG FT                 | 390,806.98     | 495,000.00       | 495,000.00          | 619,122.00       | 619,122.00      | 652,005.00     | 25.1%         |
| 14100                         | 41120 REG PT                 | 728,070.05     | 821,826.00       | 821,826.00          | 797,411.00       | 797,411.00      | 797,411.00     | -3.0%         |
| 14100                         | 41130 TRAIN COMP             | 77,426.73      | 86,842.00        | 86,842.00           | 80,572.00        | 80,572.00       | 80,572.00      | -7.2%         |
| 14100                         | 41210 OT-REG                 | 89,019.75      | 80,904.00        | 80,904.00           | 85,690.00        | 85,690.00       | 85,690.00      | 5.9%          |
| 14100                         | 43100 SUPP & MTL             | 6,549.85       | 6,000.00         | 6,000.00            | 6,000.00         | 6,000.00        | 6,000.00       | .0%           |
| 14100                         | 43340 CHEMICALS              | 2,375.00       | 2,000.00         | 2,000.00            | 2,300.00         | 2,300.00        | 2,300.00       | 15.0%         |
| 14100                         | 43510 MED SUPP               | 43,056.56      | 41,905.00        | 41,905.00           | 44,605.00        | 44,605.00       | 44,605.00      | 6.4%          |
| 14100                         | 43710 POSTAGE                | 530.23         | 400.00           | 400.00              | 400.00           | 400.00          | 400.00         | .0%           |
| 14100                         | 43720 CLOTHING               | 13,484.24      | 12,000.00        | 12,000.00           | 14,560.00        | 14,560.00       | 14,560.00      | 21.3%         |
| 14100                         | 44400 PROF SVCS              | 101,669.04     | 93,314.00        | 93,314.00           | 81,129.00        | 81,129.00       | 81,129.00      | -13.1%        |
| 14100                         | 45330 EQ MT SVCS             | 7,967.14       | 5,660.00         | 5,660.00            | 23,563.00        | 23,563.00       | 23,563.00      | 316.3%        |
| 14100                         | 46210 TEL-LAND               | 10,187.50      | 9,500.00         | 9,500.00            | 10,560.00        | 10,560.00       | 10,560.00      | 11.2%         |
| 14100                         | 46310 ADVRTSNG               | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 14100                         | 46410 TRV EXP                | 1,353.58       | 2,600.00         | 2,600.00            | 2,800.00         | 2,800.00        | 2,800.00       | 7.7%          |
| 14100                         | 46510 PRINTING               | 450.93         | 500.00           | 500.00              | 400.00           | 400.00          | 400.00         | -20.0%        |
| 14100                         | 46910 TRNG/CONF              | 22,027.21      | 25,115.00        | 25,115.00           | 24,785.00        | 24,785.00       | 24,785.00      | -1.3%         |
| 14100                         | 46920 MMBR DUES              | 4,378.00       | 5,275.00         | 5,275.00            | 5,406.00         | 5,406.00        | 5,406.00       | 2.5%          |
| 14100                         | 46930 CT AGNCY               | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 14100                         | 47430 OTHR EQP               | 89,826.45      | 73,271.00        | 73,271.00           | 62,424.00        | 62,424.00       | 62,424.00      | -14.8%        |
| 14100                         | 48210 BAD DEBTS              | 101,575.91     | 105,000.00       | 105,000.00          | 107,100.00       | 107,100.00      | 107,100.00     | 2.0%          |
|                               | TOTAL FIRE-RESCUE ADMINISTRA | 1,690,755.15   | 1,867,112.00     | 1,867,112.00        | 1,968,827.00     | 1,968,827.00    | 2,001,710.00   | 5.4%          |
| 14200                         | FIRE-RESCUE SERVICES         |                |                  |                     |                  |                 |                |               |
| 14200                         | 45110 WTR/SWR                | 102,171.68     | 95,772.00        | 95,772.00           | 99,412.00        | 99,412.00       | 99,412.00      | 3.8%          |
|                               | TOTAL FIRE-RESCUE SERVICES   | 102,171.68     | 95,772.00        | 95,772.00           | 99,412.00        | 99,412.00       | 99,412.00      | 3.8%          |
| 14300                         | EMERGENCY MANAGEMENT         |                |                  |                     |                  |                 |                |               |
| 14300                         | 41120 REG PT                 | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 14300                         | 43100 SUPP & MTL             | 391.90         | 1,480.00         | 1,480.00            | 1,400.00         | 1,400.00        | 1,400.00       | -5.4%         |
|                               | TOTAL EMERGENCY MANAGEMENT   | 391.90         | 1,480.00         | 1,480.00            | 1,400.00         | 1,400.00        | 1,400.00       | -5.4%         |
| 14700                         | FIRE VEHICLE MAINTENANCE     |                |                  |                     |                  |                 |                |               |
| 14700                         | 41110 REG FT                 | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 14700                         | 41120 REG PT                 | .00            | 2,000.00         | 2,000.00            | 3,000.00         | 3,000.00        | 3,000.00       | 50.0%         |
| 14700                         | 43220 FUEL GAS               | 8,665.52       | 16,380.00        | 16,380.00           | 16,692.00        | 16,692.00       | 16,692.00      | 1.9%          |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |       |             | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|-------|-------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 14700                         | 43230 | FUEL DIESEL | 23,543.13      | 11,880.00        | 11,880.00           | 14,976.00        | 14,976.00       | 14,976.00      | 26.1%         |
| 14700                         | 43410 | PARTS       | 25,357.73      | 30,000.00        | 30,000.00           | 30,000.00        | 30,000.00       | 30,000.00      | .0%           |
| 14700                         | 43420 | FLUIDS ETC  | 413.04         | 2,500.00         | 2,500.00            | 2,000.00         | 2,000.00        | 2,000.00       | -20.0%        |
| 14700                         | 43430 | TIRES       | 4,894.56       | 8,000.00         | 8,000.00            | 6,000.00         | 6,000.00        | 6,000.00       | -25.0%        |
| 14700                         | 44400 | PROF SVCS   | 33,547.99      | 37,142.00        | 37,142.00           | 37,885.00        | 37,885.00       | 37,885.00      | 2.0%          |
| 14700                         | 45320 | VE MT SVCS  | 37,975.50      | 24,000.00        | 24,000.00           | 28,000.00        | 28,000.00       | 28,000.00      | 16.7%         |
| 14700                         | 45330 | EQ MT SVCS  | 504.04         | 4,000.00         | 4,000.00            | 5,000.00         | 5,000.00        | 5,000.00       | 25.0%         |
| 14700                         | 47430 | OTHR EQP    | .00            | 2,500.00         | 2,500.00            | 2,500.00         | 2,500.00        | 2,500.00       | .0%           |
| 14700                         | 47450 | TOOLS       | 822.72         | 2,000.00         | 2,000.00            | 2,000.00         | 2,000.00        | 2,000.00       | .0%           |
| TOTAL FIRE VEHICLE MAINTENAN  |       |             | 135,724.23     | 140,402.00       | 140,402.00          | 148,053.00       | 148,053.00      | 148,053.00     | 5.4%          |
| TOTAL FIRE-RESCUE & EMERGENC  |       |             | 1,929,042.96   | 2,104,766.00     | 2,104,766.00        | 2,217,692.00     | 2,217,692.00    | 2,250,575.00   | 5.4%          |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |                              | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|------------------------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 50                            | RECREATION & CULTURE         |                |                  |                     |                  |                 |                |               |
| 15110                         | PARKS & RECREATION ADMIN     |                |                  |                     |                  |                 |                |               |
| 15110                         | 41110 REG FT                 | 149,832.34     | 153,583.00       | 153,583.00          | 158,677.00       | 158,677.00      | 158,677.00     | 3.3%          |
| 15110                         | 41120 REG PT                 | 12,613.65      | 17,628.00        | 17,628.00           | 18,432.00        | 18,432.00       | 18,432.00      | 4.6%          |
| 15110                         | 41210 OT-REG                 | 102.41         | 1,000.00         | 1,000.00            | 1,000.00         | 1,000.00        | 1,000.00       | .0%           |
| 15110                         | 43100 SUPP & MTL             | 4,534.28       | 2,000.00         | 2,000.00            | 2,500.00         | 2,500.00        | 2,500.00       | 25.0%         |
| 15110                         | 43610 BOOKS MAPS             | .00            | 2,000.00         | 2,000.00            | 2,000.00         | 2,000.00        | 2,000.00       | .0%           |
| 15110                         | 43710 POSTAGE                | 297.87         | 300.00           | 300.00              | 400.00           | 400.00          | 400.00         | 33.3%         |
| 15110                         | 44400 PROF SVCS              | 3,458.18       | 4,200.00         | 4,200.00            | 4,260.00         | 4,260.00        | 4,260.00       | 1.4%          |
| 15110                         | 46210 TEL-LAND               | 924.03         | 1,200.00         | 1,200.00            | 1,200.00         | 1,200.00        | 1,200.00       | .0%           |
| 15110                         | 46310 ADVRTSNG               | 2,867.55       | 1,000.00         | 1,000.00            | 3,000.00         | 3,000.00        | 3,000.00       | 200.0%        |
| 15110                         | 46410 TRV EXP                | 958.89         | 1,400.00         | 1,400.00            | 1,600.00         | 1,600.00        | 1,600.00       | 14.3%         |
| 15110                         | 46910 TRNG/CONF              | 1,693.00       | 2,500.00         | 2,500.00            | 2,500.00         | 2,500.00        | 2,500.00       | .0%           |
| 15110                         | 46920 MMBR DUES              | 351.00         | 450.00           | 450.00              | 475.00           | 475.00          | 475.00         | 5.6%          |
| 15110                         | 46990 OT CONT SV             | 1,997.66       | 1,000.00         | 1,000.00            | 1,000.00         | 1,000.00        | 1,000.00       | .0%           |
|                               | TOTAL PARKS & RECREATION ADM | 179,630.86     | 188,261.00       | 188,261.00          | 197,044.00       | 197,044.00      | 197,044.00     | 4.7%          |
| 15210                         | DUNDEE PARK                  |                |                  |                     |                  |                 |                |               |
| 15210                         | 41110 REG FT                 | 1,384.81       | .00              | .00                 | 29,109.00        | 29,109.00       | 29,109.00      | .0%           |
| 15210                         | 41120 REG PT                 | 83,285.31      | 68,000.00        | 68,000.00           | 68,000.00        | 68,000.00       | 68,000.00      | .0%           |
| 15210                         | 41210 OT-REG                 | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 15210                         | 43100 SUPP & MTL             | 12,308.00      | 9,000.00         | 9,000.00            | 9,000.00         | 9,000.00        | 9,000.00       | .0%           |
| 15210                         | 43210 ELECTRIC               | 2,404.27       | 2,000.00         | 2,000.00            | 2,500.00         | 2,500.00        | 2,500.00       | 25.0%         |
| 15210                         | 43220 FUEL GAS               | 2,631.16       | 2,500.00         | 2,500.00            | 2,800.00         | 2,800.00        | 2,800.00       | 12.0%         |
| 15210                         | 44400 PROF SVCS              | 5,759.41       | 5,000.00         | 5,000.00            | 6,000.00         | 6,000.00        | 6,000.00       | 20.0%         |
| 15210                         | 45110 WTR/SWR                | 986.04         | 2,000.00         | 2,000.00            | 1,000.00         | 1,000.00        | 1,000.00       | -50.0%        |
| 15210                         | 45210 WST DISP               | 318.89         | 400.00           | 400.00              | 500.00           | 500.00          | 500.00         | 25.0%         |
| 15210                         | 45310 BL MT SVCS             | 1,587.82       | 5,000.00         | 5,000.00            | 5,000.00         | 5,000.00        | 5,000.00       | .0%           |
| 15210                         | 45320 VE MT SVCS             | 1,308.22       | 1,500.00         | 1,500.00            | 2,000.00         | 2,000.00        | 2,000.00       | 33.3%         |
| 15210                         | 45400 RENTALS                | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 15210                         | 46210 TEL-LAND               | 906.00         | 850.00           | 850.00              | 1,050.00         | 1,050.00        | 1,050.00       | 23.5%         |
|                               | TOTAL DUNDEE PARK            | 112,879.93     | 96,250.00        | 96,250.00           | 126,959.00       | 126,959.00      | 126,959.00     | 31.9%         |
| 15220                         | SKATE/COMMUNITY PARK         |                |                  |                     |                  |                 |                |               |
| 15220                         | 41120 REG PT                 | 1,605.00       | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 15220                         | 43100 SUPP & MTL             | 4,948.10       | 900.00           | 900.00              | 200.00           | 200.00          | 200.00         | -77.8%        |
| 15220                         | 43210 ELECTRIC               | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 15220                         | 46210 TEL-LAND               | 176.30         | .00              | .00                 | .00              | .00             | .00            | .0%           |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

P 13  
bgnyrpts

PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |                |            | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|----------------|------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 15220                         | 46990          | OT CONT SV | 578.30         | 700.00           | 700.00              | 450.00           | 450.00          | 450.00         | -35.7%        |
| TOTAL SKATE/COMMUNITY PARK    |                |            | 7,307.70       | 1,600.00         | 1,600.00            | 650.00           | 650.00          | 650.00         | -59.4%        |
| 15330                         | SUMMERFEST     |            |                |                  |                     |                  |                 |                |               |
| 15330                         | 43100          | SUPP & MTL | .00            | 5,000.00         | 5,000.00            | 8,600.00         | 8,600.00        | 8,600.00       | 72.0%         |
| TOTAL SUMMERFEST              |                |            | .00            | 5,000.00         | 5,000.00            | 8,600.00         | 8,600.00        | 8,600.00       | 72.0%         |
| 15500                         | PUBLIC LIBRARY |            |                |                  |                     |                  |                 |                |               |
| 15500                         | 41110          | REG FT     | 276,150.11     | 304,504.00       | 304,504.00          | 314,673.00       | 314,673.00      | 314,673.00     | 3.3%          |
| 15500                         | 41120          | REG PT     | 54,885.64      | 68,830.00        | 68,830.00           | 93,651.00        | 93,651.00       | 93,651.00      | 36.1%         |
| 15500                         | 41210          | OT-REG     | .00            | .00              | .00                 | 500.00           | 500.00          | 500.00         | .0%           |
| 15500                         | 43100          | SUPP & MTL | 3,965.67       | 4,500.00         | 4,500.00            | 4,500.00         | 4,500.00        | 4,500.00       | .0%           |
| 15500                         | 43610          | BOOKS MAPS | 27,424.86      | 28,500.00        | 28,500.00           | 29,500.00        | 29,500.00       | 29,500.00      | 3.5%          |
| 15500                         | 43620          | NON PRINT  | 16,790.24      | 18,500.00        | 18,500.00           | 18,500.00        | 18,500.00       | 18,500.00      | .0%           |
| 15500                         | 43710          | POSTAGE    | 1,064.35       | 1,500.00         | 1,500.00            | 1,200.00         | 1,200.00        | 1,200.00       | -20.0%        |
| 15500                         | 44400          | PROF SVCS  | 9,103.75       | 10,700.00        | 46,200.00           | 12,175.00        | 12,175.00       | 12,175.00      | 13.8%         |
| 15500                         | 45330          | EQ MT SVCS | 1,139.85       | 1,650.00         | 1,650.00            | 1,200.00         | 1,200.00        | 1,200.00       | -27.3%        |
| 15500                         | 46210          | TEL-LAND   | 2,347.07       | 2,250.00         | 2,250.00            | 2,500.00         | 2,500.00        | 2,500.00       | 11.1%         |
| 15500                         | 46410          | TRV EXP    | 1,893.37       | 2,500.00         | 2,500.00            | 4,500.00         | 4,500.00        | 4,500.00       | 80.0%         |
| 15500                         | 46510          | PRINTING   | 1,103.05       | 1,400.00         | 1,400.00            | 1,200.00         | 1,200.00        | 1,200.00       | -14.3%        |
| 15500                         | 46910          | TRNG/CONF  | 803.00         | 1,000.00         | 1,000.00            | 2,000.00         | 2,000.00        | 2,000.00       | 100.0%        |
| 15500                         | 46920          | MMBR DUES  | 485.00         | 500.00           | 500.00              | 500.00           | 500.00          | 500.00         | .0%           |
| 15500                         | 46990          | PROGRMING  | 896.37         | 1,000.00         | 1,000.00            | 1,000.00         | 1,000.00        | 1,000.00       | .0%           |
| 15500                         | 47430          | OTHR EQP   | 987.76         | 12,000.00        | 43,200.00           | 9,500.00         | 9,500.00        | 9,500.00       | -20.8%        |
| TOTAL PUBLIC LIBRARY          |                |            | 399,040.09     | 459,334.00       | 526,034.00          | 497,099.00       | 497,099.00      | 497,099.00     | 8.2%          |
| TOTAL RECREATION & CULTURE    |                |            | 698,858.58     | 750,445.00       | 817,145.00          | 830,352.00       | 830,352.00      | 830,352.00     | 10.6%         |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |                               | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|-------------------------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 60                            | PROPERTY & INSPECTION         |                |                  |                     |                  |                 |                |               |
| 16110                         | CODE ENFORCEMENT              |                |                  |                     |                  |                 |                |               |
| 16110                         | 41110 REG FT                  | 233,665.14     | 232,544.00       | 219,544.00          | 234,520.00       | 234,520.00      | 244,995.00     | .8%           |
| 16110                         | 41120 REG PT                  | 441.00         | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 16110                         | 41210 OT-REG                  | 291.80         | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 16110                         | 43100 SUPP & MTL              | 347.27         | 700.00           | 700.00              | 2,700.00         | 2,700.00        | 2,700.00       | 285.7%        |
| 16110                         | 43220 FUEL GAS                | 1,734.62       | 1,890.00         | 1,890.00            | 2,140.00         | 2,140.00        | 2,140.00       | 13.2%         |
| 16110                         | 43610 BOOKS MAPS              | 469.85         | 500.00           | 500.00              | 1,000.00         | 1,000.00        | 1,000.00       | 100.0%        |
| 16110                         | 43710 POSTAGE                 | 746.92         | 1,500.00         | 1,500.00            | 1,500.00         | 1,500.00        | 1,500.00       | .0%           |
| 16110                         | 44400 PROF SVCS               | 9,900.00       | 13,000.00        | 13,000.00           | 13,000.00        | 13,000.00       | 13,000.00      | .0%           |
| 16110                         | 45330 EQ MT SVCS              | .00            | 200.00           | 200.00              | 200.00           | 200.00          | 200.00         | .0%           |
| 16110                         | 46210 TEL-LAND                | 3,184.26       | 3,900.00         | 3,900.00            | 4,017.00         | 4,017.00        | 4,017.00       | 3.0%          |
| 16110                         | 46310 ADVRTSNG                | 1,063.10       | 1,500.00         | 1,500.00            | 1,500.00         | 1,500.00        | 1,500.00       | .0%           |
| 16110                         | 46410 TRV EXP                 | 199.26         | 2,000.00         | 2,000.00            | 2,000.00         | 2,000.00        | 2,000.00       | .0%           |
| 16110                         | 46510 PRINTING                | 69.55          | 200.00           | 200.00              | 200.00           | 200.00          | 200.00         | .0%           |
| 16110                         | 46520 COPY SVCS               | 626.23         | 500.00           | 500.00              | 900.00           | 900.00          | 900.00         | 80.0%         |
| 16110                         | 46910 TRNG/CONF               | 1,359.75       | 3,000.00         | 3,000.00            | 3,500.00         | 3,500.00        | 3,500.00       | 16.7%         |
| 16110                         | 46920 MMBR DUES               | 205.00         | 390.00           | 390.00              | 425.00           | 425.00          | 425.00         | 9.0%          |
| 16110                         | 47430 OTHR EQP                | 2,873.19       | 2,000.00         | 2,000.00            | 3,000.00         | 3,000.00        | 3,000.00       | 50.0%         |
|                               | TOTAL CODE ENFORCEMENT        | 257,176.94     | 263,824.00       | 250,824.00          | 270,602.00       | 270,602.00      | 281,077.00     | 2.6%          |
| 16510                         | ASSESSING                     |                |                  |                     |                  |                 |                |               |
| 16510                         | 41110 REG FT                  | 248,718.52     | 266,259.00       | 266,259.00          | 285,595.00       | 285,595.00      | 285,595.00     | 7.3%          |
| 16510                         | 41210 OT-REG                  | .00            | .00              | 13,000.00           | .00              | .00             | .00            | .0%           |
| 16510                         | 43100 SUPP & MTL              | 2,408.23       | 2,200.00         | 2,200.00            | 2,200.00         | 2,200.00        | 2,200.00       | .0%           |
| 16510                         | 43220 FUEL GAS                | 332.91         | 1,114.00         | 1,114.00            | 1,147.00         | 1,147.00        | 1,147.00       | 3.0%          |
| 16510                         | 43610 BOOKS MAPS              | 3,059.00       | 3,320.00         | 3,320.00            | 3,500.00         | 3,500.00        | 3,500.00       | 5.4%          |
| 16510                         | 43710 POSTAGE                 | 1,404.10       | 2,753.00         | 2,753.00            | 3,000.00         | 3,000.00        | 3,000.00       | 9.0%          |
| 16510                         | 44400 PROF SVCS               | 4,965.83       | 67,600.00        | 67,600.00           | 25,000.00        | 25,000.00       | 25,000.00      | -63.0%        |
| 16510                         | 45330 EQ MT SVCS              | 15,200.55      | 12,675.00        | 12,675.00           | 27,700.00        | 27,700.00       | 27,700.00      | 118.5%        |
| 16510                         | 46210 TEL-LAND                | 2,013.35       | 2,464.00         | 2,464.00            | 2,985.00         | 2,985.00        | 2,985.00       | 21.1%         |
| 16510                         | 46310 ADVRTSNG                | 420.02         | 800.00           | 800.00              | 2,000.00         | 2,000.00        | 2,000.00       | 150.0%        |
| 16510                         | 46410 TRV EXP                 | 1,005.98       | 2,720.00         | 2,720.00            | 2,740.00         | 2,740.00        | 2,740.00       | .7%           |
| 16510                         | 46510 PRINTING                | 97.60          | 500.00           | 500.00              | 500.00           | 500.00          | 500.00         | .0%           |
| 16510                         | 46910 TRNG/CONF               | 1,742.39       | 1,655.00         | 1,655.00            | 2,502.00         | 2,502.00        | 2,502.00       | 51.2%         |
| 16510                         | 46920 MMBR DUES               | 355.00         | 505.00           | 505.00              | 475.00           | 475.00          | 475.00         | -5.9%         |
| 16510                         | 47430 OTHR EQP                | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
|                               | TOTAL ASSESSING               | 281,723.48     | 364,565.00       | 377,565.00          | 359,344.00       | 359,344.00      | 359,344.00     | -1.4%         |
| 16520                         | GEOGRAPHIC INFORMATION SYTEMS |                |                  |                     |                  |                 |                |               |
| 16520                         | 41120 REG PT                  | .00            | 6,600.00         | 6,600.00            | 6,000.00         | 6,000.00        | 6,000.00       | -9.1%         |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |            |            | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|------------|------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 16520                         | 43100      | SUPP & MTL | 3,469.89       | 3,500.00         | 3,500.00            | 3,500.00         | 3,500.00        | 3,500.00       | .0%           |
| 16520                         | 43610      | BOOKS MAPS | 514.75         | 500.00           | 500.00              | 500.00           | 500.00          | 500.00         | .0%           |
| 16520                         | 44400      | PROF SVCS  | .00            | 4,000.00         | 4,000.00            | 4,000.00         | 4,000.00        | 4,000.00       | .0%           |
| 16520                         | 45330      | EQ MT SVCS | 4,271.73       | 5,175.00         | 5,175.00            | 4,785.00         | 4,785.00        | 4,785.00       | -7.5%         |
| 16520                         | 46910      | TRNG/CONF  | 25.00          | 1,200.00         | 1,200.00            | 1,200.00         | 1,200.00        | 1,200.00       | .0%           |
| 16520                         | 47430      | OTHR EQP   | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| TOTAL GEOGRAPHIC INFORMATION  |            |            | 8,281.37       | 20,975.00        | 20,975.00           | 19,985.00        | 19,985.00       | 19,985.00      | -4.7%         |
| 16530                         | ABATEMENTS |            |                |                  |                     |                  |                 |                |               |
| 16530                         | 48220      | ABATE      | 12,216.46      | .00              | .00                 | .00              | .00             | .00            | .0%           |
| TOTAL ABATEMENTS              |            |            | 12,216.46      | .00              | .00                 | .00              | .00             | .00            | .0%           |
| TOTAL PROPERTY & INSPECTION   |            |            | 559,398.25     | 649,364.00       | 649,364.00          | 649,931.00       | 649,931.00      | 660,406.00     | .1%           |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 70 DEVELOPMENT & CONSERVATION |                |                  |                     |                  |                 |                |               |
| 17110 PLANNING SERVICES       |                |                  |                     |                  |                 |                |               |
| 17110 41110 REG FT            | 231,889.25     | 265,762.00       | 265,762.00          | 279,049.00       | 279,049.00      | 279,049.00     | 5.0%          |
| 17110 41210 OT - REG          | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 17110 43100 SUPP & MTL        | 755.80         | 1,500.00         | 1,500.00            | 1,500.00         | 1,500.00        | 1,500.00       | .0%           |
| 17110 43220 FUEL GAS          | 136.56         | 300.00           | 300.00              | 150.00           | 150.00          | 150.00         | -50.0%        |
| 17110 43610 BOOKS MAPS        | 143.00         | 600.00           | 600.00              | 600.00           | 600.00          | 600.00         | .0%           |
| 17110 43710 POSTAGE           | 1,005.81       | 1,200.00         | 1,200.00            | 1,200.00         | 1,200.00        | 1,200.00       | .0%           |
| 17110 44400 PROF SVCS         | 34,369.63      | 40,000.00        | 40,000.00           | 40,000.00        | 40,000.00       | 40,000.00      | .0%           |
| 17110 45330 EQ MT SVCS        | .00            | 500.00           | 500.00              | 500.00           | 500.00          | 500.00         | .0%           |
| 17110 46210 TEL-LAND          | 2,035.03       | 2,100.00         | 2,100.00            | 2,100.00         | 2,100.00        | 2,100.00       | .0%           |
| 17110 46310 ADVRTSNG          | 8,409.43       | 7,500.00         | 7,500.00            | 7,500.00         | 7,500.00        | 7,500.00       | .0%           |
| 17110 46410 TRV EXP           | 3,915.96       | 3,000.00         | 3,000.00            | 3,000.00         | 3,000.00        | 3,000.00       | .0%           |
| 17110 46510 PRINTING          | 78.60          | 1,000.00         | 1,000.00            | 1,000.00         | 1,000.00        | 1,000.00       | .0%           |
| 17110 46520 COPY SVCS         | 648.23         | 500.00           | 500.00              | 500.00           | 500.00          | 500.00         | .0%           |
| 17110 46910 TRNG/CONF         | 1,418.81       | 3,000.00         | 3,000.00            | 3,000.00         | 3,000.00        | 3,000.00       | .0%           |
| 17110 46920 MMBR DUES         | 1,146.49       | 1,700.00         | 1,700.00            | 1,800.00         | 1,800.00        | 1,800.00       | 5.9%          |
| 17110 47430 OTHR EQP          | 1,243.22       | 500.00           | 500.00              | 700.00           | 700.00          | 700.00         | 40.0%         |
| TOTAL PLANNING SERVICES       | 287,195.82     | 329,162.00       | 329,162.00          | 342,599.00       | 342,599.00      | 342,599.00     | 4.1%          |
| 17120 COMPREHENSIVE PLANNING  |                |                  |                     |                  |                 |                |               |
| 17120 44400 PROF SVCS         | 3,668.57       | 25,000.00        | 53,431.00           | 30,000.00        | 30,000.00       | 30,000.00      | 20.0%         |
| TOTAL COMPREHENSIVE PLANNING  | 3,668.57       | 25,000.00        | 53,431.00           | 30,000.00        | 30,000.00       | 30,000.00      | 20.0%         |
| 17210 WEDC                    |                |                  |                     |                  |                 |                |               |
| 17210 41110 REG FT            | 377.48         | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 17210 43100 SUPP & MTL        | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 17210 43220 FUEL GAS          | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 17210 43610 BOOKS MAPS        | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 17210 43710 POSTAGE           | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 17210 44400 PROF SVCS         | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 17210 46210 TEL-LAND          | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 17210 46310 ADVRTSNG          | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 17210 46410 TRV EXP           | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 17210 46510 PRINTING          | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 17210 46520 COPY SVCS         | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 17210 46910 TRNG/CONF         | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 17210 46920 MMBR DUES         | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |

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**Town of Windham**  
**NEXT YEAR BUDGET COMPARISON REPORT**

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**bgnyrpts**  
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**PROJECTION: 19001 FY 2019 PROPOSED**

**FOR PERIOD 99**

| ACCOUNTS FOR:<br>GENERAL FUND |       |            | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|-------|------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 17210                         | 46930 | CT AGENCY  | 186,468.00     | 184,490.00       | 184,490.00          | 198,312.00       | 198,312.00      | 198,312.00     | 7.5%          |
| 17210                         | 46999 | WEDC OFFST | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 17210                         | 47430 | OTHR EQP   | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| TOTAL WEDC                    |       |            | 186,845.48     | 184,490.00       | 184,490.00          | 198,312.00       | 198,312.00      | 198,312.00     | 7.5%          |
| TOTAL DEVELOPMENT & CONSERVA  |       |            | 477,709.87     | 538,652.00       | 567,083.00          | 570,911.00       | 570,911.00      | 570,911.00     | 6.0%          |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |                               | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|-------------------------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 80                            | HEALTH & WELFARE              |                |                  |                     |                  |                 |                |               |
| 18100                         | SOCIAL SERVICES               |                |                  |                     |                  |                 |                |               |
| 18100                         | 41110 REG FT                  | 93,557.36      | 96,747.00        | 96,747.00           | 99,420.00        | 99,420.00       | 99,420.00      | 2.8%          |
| 18100                         | 43100 SUPP & MTL              | 1,000.00       | 500.00           | 500.00              | 1,500.00         | 1,500.00        | 1,500.00       | 200.0%        |
| 18100                         | 43220 FUEL GAS                | .00            | 500.00           | 500.00              | 500.00           | 500.00          | 500.00         | .0%           |
| 18100                         | 43710 POSTAGE                 | 121.19         | 200.00           | 200.00              | 200.00           | 200.00          | 200.00         | .0%           |
| 18100                         | 44400 PROF SVCS               | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 18100                         | 46210 TEL-LAND                | 487.32         | 700.00           | 700.00              | 700.00           | 700.00          | 700.00         | .0%           |
| 18100                         | 46410 TRV EXP                 | .00            | 350.00           | 350.00              | 350.00           | 350.00          | 350.00         | .0%           |
| 18100                         | 46910 TRNG/CONF               | 95.00          | 375.00           | 375.00              | 375.00           | 375.00          | 375.00         | .0%           |
| 18100                         | 46920 MMBR DUES               | 90.00          | 120.00           | 120.00              | 150.00           | 150.00          | 150.00         | 25.0%         |
| 18100                         | 46940 GEN ASST                | 16,698.31      | 40,000.00        | 40,000.00           | 40,000.00        | 40,000.00       | 40,000.00      | .0%           |
| 18100                         | 46950 SCHLRSHPS               | 8,215.00       | 10,000.00        | 10,000.00           | 12,000.00        | 12,000.00       | 12,000.00      | 20.0%         |
|                               | TOTAL SOCIAL SERVICES         | 120,264.18     | 149,492.00       | 149,492.00          | 155,195.00       | 155,195.00      | 155,195.00     | 3.8%          |
| 18200                         | SOCIAL SERVICES AGENCY FUNDIN |                |                  |                     |                  |                 |                |               |
| 18200                         | 46930 CT AGENCY               | 22,050.00      | 22,675.00        | 22,675.00           | 24,000.00        | 24,000.00       | 24,000.00      | 5.8%          |
|                               | TOTAL SOCIAL SERVICES AGENC   | 22,050.00      | 22,675.00        | 22,675.00           | 24,000.00        | 24,000.00       | 24,000.00      | 5.8%          |
|                               | TOTAL HEALTH & WELFARE        | 142,314.18     | 172,167.00       | 172,167.00          | 179,195.00       | 179,195.00      | 179,195.00     | 4.1%          |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |                               | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|-------------------------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 90                            | CAPITAL, DEBT & OTHER         |                |                  |                     |                  |                 |                |               |
| 19100                         | CAPITAL EQUIPMENT             |                |                  |                     |                  |                 |                |               |
| 19100                         | 47430 OTHR EQP                | 452,175.32     | 725,000.00       | 725,000.00          | 725,000.00       | 725,000.00      | 725,000.00     | .0%           |
|                               | TOTAL CAPITAL EQUIPMENT       | 452,175.32     | 725,000.00       | 725,000.00          | 725,000.00       | 725,000.00      | 725,000.00     | .0%           |
| 19200                         | ROAD IMPROVEMENTS             |                |                  |                     |                  |                 |                |               |
| 19200                         | 41120 REG PT                  | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 19200                         | 46990 OT CONT SV              | 577,441.72     | 1,250,000.00     | 1,768,674.00        | 1,150,000.00     | 1,150,000.00    | 1,150,000.00   | -8.0%         |
| 19200                         | 47310 OTHR IMP                | 405,897.20     | .00              | .00                 | .00              | .00             | .00            | .0%           |
|                               | TOTAL ROAD IMPROVEMENTS       | 983,338.92     | 1,250,000.00     | 1,768,674.00        | 1,150,000.00     | 1,150,000.00    | 1,150,000.00   | -8.0%         |
| 19300                         | BUILDING & FACILITIES IMPRVMT |                |                  |                     |                  |                 |                |               |
| 19300                         | 44400 PROF SVCS               | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 19300                         | 46990 OT CONT SV              | -14,353.00     | 300,000.00       | 1,086,463.00        | 150,000.00       | 150,000.00      | 150,000.00     | -50.0%        |
| 19300                         | 47430 OTHR EQP                | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 19300                         | 48100 XFR TIF                 | 443,029.61     | 445,665.00       | 445,665.00          | 445,665.00       | 445,665.00      | 445,665.00     | .0%           |
|                               | TOTAL BUILDING & FACILITIES   | 428,676.61     | 745,665.00       | 1,532,128.00        | 595,665.00       | 595,665.00      | 595,665.00     | -20.1%        |
| 19400                         | LAND & FACILITIES IMPRVMT     |                |                  |                     |                  |                 |                |               |
| 19400                         | 46990 OT CONT SV              | .00            | .00              | .00                 | 90,000.00        | 90,000.00       | 162,500.00     | .0%           |
| 19400                         | 47110 LAND ACQ                | 15,747.70      | 75,000.00        | 204,026.00          | .00              | .00             | 162,500.00     | -100.0%       |
|                               | TOTAL LAND & FACILITIES IMPR  | 15,747.70      | 75,000.00        | 204,026.00          | 90,000.00        | 90,000.00       | 325,000.00     | 20.0%         |
| 19500                         | DEBT SERVICE                  |                |                  |                     |                  |                 |                |               |
| 19500                         | 47510 DEBT-PRIN               | 150,000.00     | 233,400.00       | 233,400.00          | 233,400.00       | 233,400.00      | 233,400.00     | .0%           |
| 19500                         | 47520 DEBT-INT                | 83,015.50      | 80,488.00        | 80,488.00           | 239,673.00       | 239,673.00      | 239,673.00     | 197.8%        |
|                               | TOTAL DEBT SERVICE            | 233,015.50     | 313,888.00       | 313,888.00          | 473,073.00       | 473,073.00      | 473,073.00     | 50.7%         |
| 19700                         | SEWER                         |                |                  |                     |                  |                 |                |               |
| 19700                         | 46960 PWD ASSMT               | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
|                               | TOTAL SEWER                   | .00            | .00              | .00                 | .00              | .00             | .00            | .0%           |
| 19910                         | GENERAL CONTINGENCY           |                |                  |                     |                  |                 |                |               |
| 19910                         | 43100 SUPP & MTL              | .00            | 150,000.00       | 200,000.00          | 150,000.00       | 150,000.00      | 150,000.00     | .0%           |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>GENERAL FUND |                             | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-------------------------------|-----------------------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| TOTAL GENERAL CONTINGENCY     |                             | .00            | 150,000.00       | 200,000.00          | 150,000.00       | 150,000.00      | 150,000.00     | .0%           |
| 19920                         | ENERGY & WEATHER EMERG FUND |                |                  |                     |                  |                 |                |               |
| 19920                         | 43100 SUPP & MTL            | .00            | 150,000.00       | 150,000.00          | 150,000.00       | 150,000.00      | 150,000.00     | .0%           |
| TOTAL ENERGY & WEATHER EMERG  |                             | .00            | 150,000.00       | 150,000.00          | 150,000.00       | 150,000.00      | 150,000.00     | .0%           |
| TOTAL CAPITAL, DEBT & OTHER   |                             | 2,112,954.05   | 3,409,553.00     | 4,893,716.00        | 3,333,738.00     | 3,333,738.00    | 3,568,738.00   | -2.2%         |
| TOTAL GENERAL FUND            |                             | 14,959,307.31  | 17,431,020.00    | 19,060,489.00       | 18,376,111.00    | 18,376,111.00   | 18,846,289.00  | 5.4%          |

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**Town of Windham**  
**NEXT YEAR BUDGET COMPARISON REPORT**

**P**  
**bgnyrpts**

**PROJECTION: 19001 FY 2019 PROPOSED**

**FOR PERIOD 99**

| ACCOUNTS FOR:<br>SEWER FUND |            |            | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|-----------------------------|------------|------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 00 UNDEFINED                |            |            |                |                  |                     |                  |                 |                |               |
| 22110                       | SEWER FUND |            |                |                  |                     |                  |                 |                |               |
| 22110                       | 46960      | PWD ASSMT  | 356,873.00     | 362,962.00       | 362,962.00          | 380,628.00       | 380,628.00      | 380,628.00     | 4.9%          |
| 22110                       | 46990      | OT CONT SV | .00            | 90,000.00        | 90,000.00           | .00              | .00             | .00            | -100.0%       |
| TOTAL SEWER FUND            |            |            | 356,873.00     | 452,962.00       | 452,962.00          | 380,628.00       | 380,628.00      | 380,628.00     | -16.0%        |
| TOTAL UNDEFINED             |            |            | 356,873.00     | 452,962.00       | 452,962.00          | 380,628.00       | 380,628.00      | 380,628.00     | -16.0%        |
| TOTAL SEWER FUND            |            |            | 356,873.00     | 452,962.00       | 452,962.00          | 380,628.00       | 380,628.00      | 380,628.00     | -16.0%        |

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

| ACCOUNTS FOR:<br>RECREATION PROGRAM FUND |                              | 2017<br>ACTUAL | 2018<br>ORIG BUD | 2018<br>REVISED BUD | 2019<br>FIN COMM | 2019<br>MANAGER | 2019<br>PRELIM | PCT<br>CHANGE |
|------------------------------------------|------------------------------|----------------|------------------|---------------------|------------------|-----------------|----------------|---------------|
| 00                                       | UNDEFINED                    |                |                  |                     |                  |                 |                |               |
| 22120                                    | RECREATION PROGRAM FUND      |                |                  |                     |                  |                 |                |               |
| 22120                                    | 41120 REG PT                 | 83,661.80      | 94,500.00        | 94,500.00           | 94,500.00        | 94,500.00       | 94,500.00      | .0%           |
| 22120                                    | 42220 PAY TAX                | 9,362.00       | 10,000.00        | 10,000.00           | 10,000.00        | 10,000.00       | 10,000.00      | .0%           |
| 22120                                    | 43100 DAYCMPSUPP             | 6,625.02       | 9,500.00         | 5,000.00            | 5,000.00         | 5,000.00        | 5,000.00       | -47.4%        |
| 22120                                    | 43101 SUPPOTH                | .00            | .00              | 4,500.00            | 7,000.00         | 7,000.00        | 7,000.00       | .0%           |
| 22120                                    | 43220 FUEL GAS               | 1,680.04       | 2,500.00         | 2,500.00            | 2,500.00         | 2,500.00        | 2,500.00       | .0%           |
| 22120                                    | 44400 PROF SVCS              | 7,198.23       | 4,000.00         | 4,000.00            | 4,000.00         | 4,000.00        | 4,000.00       | .0%           |
| 22120                                    | 45320 VE MT SVCS             | 270.26         | 1,800.00         | 1,800.00            | 2,500.00         | 2,500.00        | 2,500.00       | 38.9%         |
| 22120                                    | 46989 CNTSVSDAY              | .00            | .00              | 32,000.00           | 32,000.00        | 32,000.00       | 32,000.00      | .0%           |
| 22120                                    | 46990 OT CONT SV             | 65,145.72      | 80,000.00        | 48,000.00           | 48,000.00        | 48,000.00       | 48,000.00      | -40.0%        |
| 22120                                    | 46991 COMM EVT               | 6,164.11       | 8,000.00         | 8,000.00            | 10,000.00        | 10,000.00       | 10,000.00      | 25.0%         |
| 22120                                    | 46992 SR PROGRAM             | 6,184.94       | 6,000.00         | 6,000.00            | 7,000.00         | 7,000.00        | 7,000.00       | 16.7%         |
|                                          | TOTAL RECREATION PROGRAM FUN | 186,292.12     | 216,300.00       | 216,300.00          | 222,500.00       | 222,500.00      | 222,500.00     | 2.9%          |
|                                          | TOTAL UNDEFINED              | 186,292.12     | 216,300.00       | 216,300.00          | 222,500.00       | 222,500.00      | 222,500.00     | 2.9%          |
|                                          | TOTAL RECREATION PROGRAM FUN | 186,292.12     | 216,300.00       | 216,300.00          | 222,500.00       | 222,500.00      | 222,500.00     | 2.9%          |
|                                          | GRAND TOTAL                  | 15,502,472.43  | 18,100,282.00    | 19,729,751.00       | 18,979,239.00    | 18,979,239.00   | 19,449,417.00  | 4.9%          |

\*\* END OF REPORT - Generated by Tony Plante \*\*

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Town of Windham  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

ACCOUNTS FOR:  
RECREATION PROGRAM FUND

2017  
ACTUAL

2018  
ORIG BUD

2018  
REVISED BUD

2019  
FIN COMM

2019  
MANAGER

2019 PCT  
PRELIM CHANGE

|            | Field # | Total | Page | Break |
|------------|---------|-------|------|-------|
| Sequence 1 | 1       | Y     | Y    |       |
| Sequence 2 | 2       | Y     | Y    |       |
| Sequence 3 | 9       | Y     | N    |       |
| Sequence 4 | 0       | N     | N    |       |

Report title:  
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1354atplante NEXT YEAR BUDGET COMPARISON REPORT

P 23  
bgnyrpts

PROJECTION: 19001 FY 2019 PROPOSED

FOR PERIOD 99

Report type: 5  
Budget level: 3  
Budget level 2: 2  
Budget level 3: 1  
Percentage change calculation method: 3  
Print first or second year of budget requests: F  
Print revenue as credit: N  
Include cfwd in rev bud: N  
Include cfwd in actuals: N  
Print totals only: N  
Include segment code: N  
Include report grand totals by account type: N  
Print full GL account: N  
Double space: N  
Suppress zero bdgt accts: N  
Print as worksheet: N  
Print percent change or comment: P  
Print text: N  
Amounts/totals exceed 999 million dollars: N  
Print five budget levels: N  
Report view: D

Find Criteria  
Field Name Field Value  
Org  
Object 4\*  
Project  
Account type  
Account status