



# Town of Windham

Town Offices  
8 School Road  
Windham, Maine

## Cover Sheet

File Number: TMP-0504

**Agenda Date:**

**Version:** 1

**Status:** Draft

**In Control:** Town Council

**File Type:** Temp

Wastewater Management Planning.

Done:

- RFQ for engineering support/planning services issued
- Statements of qualification received
- Qualifications reviewed, interviews conducted
- Wright-Pierce selected by the committee
- Work on draft initial scope of work for discussion with Council, meeting 11/4/2015
- Receipt of initial proposed scope and fee 11/30/2015
- Discuss initial scope and fee with Council 2/2/2016
- Council approval 2/23/2016, contract language to be finalized
- Wright-Pierce contract finalized and signed 3/1/2016; Ransom contract language has been exchanged, awaiting response from Ransom
- W-P preparing list of data needs for kickoff meeting
- Ransom contract finalized and signed 3/4/2016
- Kickoff meeting held 3/28/2016
- Refined project area mapping, worked on build-out scenarios.
- Reviewed build-out scenarios, water and wastewater volumes at meeting of 5/22/2016
- W-P working with Bob Gerber at Ransom Environmental on current, 20-, and 50-year flows and nitrogen loading, draft maps sent to committee 6/3/2016
- 8/24/2016 with W-P regarding Ransom Environmental additional effort required on task 2, clarification of task 4 and possible additional work
- Follow up with Ransom, no authorization on task 2 "overrun", task 4 per scope
- Received task 4 output from Ransom, W-P evaluating
- Technical memo on "order of magnitude" costs for WW collection and treatment to coordinate with 21st Century Downtown without foreclosing any particular option(s)
- Future wastewater projections, coordination with hydrogeologist to establish nitrate thresholds and groundwater impacts of future development
- Received draft needs assessment completing task 1
- Committee meeting 11/16/2016 to review draft needs assessment, finalize with W-P, schedule for completion of task 2

Next steps:

- Council discussion 12/20/2016: update from committee, needs assessment presentation and review, review of task 2 to identify wastewater management

alternatives



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File Number: TMP-0524

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Facilities Planning.

Done:

- Public works facility next steps
  - Discussion of a committee for the project tentatively scheduled for 6/21/2016
- Capital plan finance review - cost estimates. TBD
  - Update of costs in facilities master plan received from SMRT.
  - Updated estimate for public works facility received from Great Falls Construction via Allied Engineering.
  - Council discussion item 10/18/2016

Next steps:

- Council discussion item 1/17/2017 (tentative)



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File Number: TMP-0549

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South Windham Fire Station Project.

### Done:

- Schematic design with SMRT
- Design development
- Bidding & Contracting
- Council awarded contract to Hardypond 4/26/2016
- Construction phase kickoff meeting 5/11/2016
- Construction meeting 5/25/2016
- Demolition and construction started
- Construction meeting 6/8/2016
- Construction meeting 6/21/2016
- Construction meeting 7/6/2016
  - Evaporative trench drains poured; finish work to be done
  - Wall cuts, doors, some foam insulation done
  - Underfloor plumbing done and cuts poured
  - Change order for structural modifications in the works
  - Other minor changes to reuse door opener motors, other doors
- Construction meeting 7/20/2016
- Construction meeting 8/3/2016
- Construction meeting 8/17/2016 - paving to be discussed 8/31/2016
- Construction meeting 8/31/2016
  - Paving reviewed
  - Sketch circulated for approval and pricing
- Construction meeting 9/14/2016
  - Discussion of change orders for walkway paving, kitchen range hood, living quarter doors to match, other door swap/credit, pump station elevation/grading, extension of date for completion to the end of October
  - Structural steel completed, insulation going in, preparing for framing, plumbing, and electrical the week of 9/19
- Construction meeting 9/29/2016
  - Paving plan finalized in front of new station and other association buildings
- Construction meeting 10/12/2016
- Construction meeting 10/26/2016
- Construction meeting 11/8/2016

- Completion of overhead door, handicap access opener systems
- Update on progress, heating units, generator, etc.
- Base paving 11/10 and 11/11/2016
- Construction meeting 11/21/2016

Next steps;

- Construction meeting 12/7/2016
- Substantial completion, pending paving completion in Spring 2017
- Preliminary punch list
- Final punch list
- Project complete
- Relocate to new station



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File Number: TMP-0550

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Private Ways, Standards, Development.

### Done:

- Road reconditioning work on Bruschi Road.
  - Complete
- Update snowplow contact with Adam Copp.
  - Complete
- Council discussion of moratorium/private road development standards
  - 1/5/2016 special meeting
  - 2/9/2016 public hearing and vote on moratorium extension
  - Moratorium not extended, expires 2/22/2016
- Staff meeting with legal counsel to outline range of options from lesser impact to greater impact
  - Target date for Council discussion by mid-February
  - Council discussion item 2/16/2016
  - Bullet list of ordinance changes to work on being developed for discussion and agreement 3/1/2016
  - Conference calls and work week of 5/27/2016
- Staff draft memo issued 6/1/2016
- Council discussion item 6/21/2016
- Planning board consideration of amendments on private road standards, requiring engineering and approval of new or extensions of private roads at its meeting of 7/25/2016
- Staff work on grandfathering status ordinance language agreed by consensus of the Council in consultation with town attorney
- Draft received and circulating for comment
- Council discussion 7/26/2016
- Council discussion 8/9/2016
- Council discussion 9/20/2016 including review of planning board recommendation on engineering and site plan approval requirements for private ways
- Identified possible approach to grandfathering based on definition of “adequate” as meeting the town’s minor private road standard

### Next steps:

- Possible discussion item 1/31/2017
- Refer to planning board for review and recommendation on grandfathering

language

- Public hearing and vote on planning board recommendation on engineering and site plan approval requirements for private ways



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Anglers Road intersection alignment project.

### Done:

- Plan at Planning Board for site plan review at sketch plan
- Application for DEP permit under review
- Final land transfers from WEDC to Town being prepared
  - Council approved 12/22/2015
- Finalized agreement for demolition of blue building with abutter
- Final site plan approval granted
- Project out to bid 2/1/2016, pre-bid meeting 2/10/2016, bids due 2/25/2016
- Bids received and analyzed, contact with Portland Water District regarding its reimbursable share of the project and bidders
- Additional information request to two lowest bidders sent out 3/2/2016, due by 3/10/2016
- Bid review due diligence, award on 3/15/2016
- Notice of award sent to RJ Grondin, signed and returned
- RJ Grondin putting bonding in place
- Contract signed, performance and payment bonds received
- Pre-construction meeting held 5/2/2016
- Public notification of work beginning 5/8/2016
- Night work for utility upgrades, relocations night work began 5/8/2016
- Work on widening, other aspects began week of 5/27/2016
- Continuing field reports
- Base paving of new Anglers Road
- Curb cut and access for Bob's Seafood
- Temporary signals installed, traffic shifted to the new Anglers Road, closing off the old road, completing sidewalk and curbing
- Anglers Road and sidewalk finish paving
- Signal mast arm bases
- Paving and marking complete

### Next steps:

- Signal mast arms and signals
- Final punch list
- Project complete







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North Route 302 Improvements Project.

### Done:

- Meetings held with MDOT regarding 302/Enterprise Drive intersection, scope for 302 improvements west of Anglers Road.
- Core samples of pavement and gravels to determine whether shoulders will need to be built up or overlaid.
  - November 2015 - done
- Core sample results support heavy overlay, coordinated with MDOT, instead of box cut
- Traffic count results show Enterprise Drive intersection far from meeting warrants for signal
- Setting up meeting with MDOT through state traffic engineer to identify option for Route 302 improvements and Route 302/Enterprise Drive intersection.
- Reports sent to Council 2/11/2016
- MDOT follow up meeting 2/22/2016

### Next steps:

- Confirmation of scope of work following core sample analysis
- Specific proposal from developer to MDOT
- Outreach to overcome warrant threshold for signal at Enterprise Drive



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### 21st Century Downtown

#### Done:

- RFP issued
- Proposals received
- Proposals evaluated, interviews held
- Selected TY Lin and MRLD, contracts signed
- Project kickoff 11/23
- Beginning property owner/stakeholder meetings 12/2015
- Council consideration of supplemental improvements (underground utilities, storm water improvements, traffic signal modernization) 12/22/2015
- Council approval of added scope 3b items (underground utilities and street lighting, traffic signal modernization) 1/12/2016
- PACTS application for Boody's Corner pedestrian improvements submitted 1/22/2016
- Concept plan being readied for public meeting on 3/10/2016
- Public meeting held 3/10/2016, input to be evaluated and incorporated as appropriate
- Draft preliminary plan reviewed, key property owner meetings
- Council presentation and discussion 5/3/2016
- Council endorsement of PACTS sidewalk application (Basin Road to Boody's Corner) 5/10/2016
- Incorporated improvements into capital plans, budget for FY 2017 and beyond
  - \$25,000 for further development of public education and awareness materials and events
  - \$25,000 for work on zoning changes
- Final preliminary design report (PDR) reviewed with TY Lin, MRLD, and Wright-Pierce 5/25/2016

#### Next steps:

- Coordination of corridor improvements, zoning, and wastewater for a broader vision for the future of North Windham as the 21st Century Downtown.
- Discussion item 1/3/2017



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File Number: TMP-0578

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Solid Waste Alternatives Evaluation.

Done:

- Extension of contract with Pine Tree Waste
  - Discussion with Stu Axelrod, general manager 1/21/2016
  - Email/info to come regarding two year extension, term options with regard to annual adjustment, percentage, CPI, or fuel adjustment, possible automatic annual extensions thereafter

Next steps:

- Council contract extension vote 6/28/2016
- Define scope, identify and fund budget, and examine alternatives for curbside trash and recycling program, drop-off recycling, other classes of waste
  - Develop RFP
  - Issue RFP, receive and evaluate proposals
  - Conduct alternatives evaluation
- Select and, if necessary, develop implementation plan(s) for selected alternative(s)



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Windham Public Library Space Reconfiguration Project.

### Done:

- RFP issued
- Oak Point Associates selected
- Work with library staff
- Concepts developed and reviewed with staff and Council
- Direction to proceed with concept, estimated at about \$185,000
- 95% plans and specifications developed
- Estimate based on 95% plans at about \$206,000
- Grant applications continue, assemble available funding, consideration for fiscal 2017 budget
- Davis Family Foundation grant received; Stephen & Tabitha King Foundation grant application not approved
- Final documents received, estimate approximately \$232,000
- Incorporate funding in capital plan, budget for FY 2017

### Next steps:

- Finalize funding plans/sources
- Re-engage Oak Point for construction admin services
- Bid project
- Build project



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Labor negotiations - Paramedics

Done:

- Initial notice of intent to negotiate received 12/3/2015
- Response to set up initial meeting 12/10/2015
- Initial negotiation meeting 3/29/2016
- Executive session with Town Council regarding topics of negotiation, etc. 4/12/2016

Next steps:

- Negotiation, periodic check-in with Council
  - Check-in scheduled 12/13/2016



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File Number: TMP-0664

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Ordinance Development Professional Services.

**Done:**

- Discussion of ordinance work and resources needed for progress 1/26/2016
- Mainly focused on 21st Century Downtown, included \$50,000 as part of FY 2017 preliminary budget, reduced to \$25,000 as recommended by the finance committee
- Budget approval
- Draft scope of work developed
- Request for qualifications/proposals issued
- Received and evaluating proposal (1)
- Met with team submitting proposal, determine whether to proceed or develop another approach
- Revise and reissue RFP November/December 2016
- Revised and reissued RFP 11/4/2016
- Proposal received

**Next steps:**

- Review proposal, determine scope and work plan



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Record Preservation, Archiving.

Done:

- Scanning records for archiving and retrieval, link to GIS discussed at Council orientation 1/9/2016

Next step:

- Incorporate into FY 2017 work as capacity allows





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Petition process and format on web site.

Done:

- Discussed at Council orientation to add information regarding petition processes on the town web site 1/9/2016

Next step:

- Design/modify web page with information about how to petition for changes, access the process, etc.



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File Number: TMP-0692

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Constituent feedback, comment, complaint procedure and tracking system.

Done:

- Draft administrative complaint procedure, undergoing review

Next steps:

- Complete administrative complaint procedure review
- Develop constituent feedback, comment, complaint procedure and tracking system.
  - Evaluate modules in CivicPlus for online reporting and tracking - in process
- IT working on adding to citizen request tracker



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File Number: TMP-0779

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Labor negotiations - Police

Done:

- Initial notice received and response issued
- Initial meeting 3/25/2016
- Council executive session on labor negotiations 4/12/2016

Next steps:

- Negotiation, periodic check-in with Council
  - Check-in scheduled for 12/13/2016



# Town of Windham

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File Number: TMP-0864

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Skate Park condition assessment, repair, community meeting

**Done:**

- Structural engineer's report received 4/21/2016
- Follow up letter received 4/27/2016
- Community meeting held 5/2/2016
- Follow up community forum planned
- Identify critical issues and repairs for reopening the park by 5/6/2016 - in progress, consultations held with park designer and structural engineer
  - Follow up conference calls, meetings through 6/3/2016
- Plans in hand week of June 20, out to contractor for estimates for labor on those structures identified for repair
- *Pro bono* contractor identified
- Contractor started work late August
- Coordinating between town maintenance staff and contractor to complete work
- Work completed on new structures
- Council approved LWCF application 11/15/2016
- Submitted LWCF application 11/18/2016

**Next steps:**

- Await grant award announcements



# Town of Windham

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File Number: TMP-1114

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Code enforcement director search

Done:

- Meeting with staff to identify ways to keep work flowing and support them while short-handed

Next steps:

- Set up meetings, facilitated meetings with constituent groups, stakeholders
  - Meeting with one stakeholder group 10/11/2016; more to come
- Develop candidate profile based on internal and external community input
- Initiate search
- Form search/interview committee
- Receive and screen applications
- Conduct initial interviews
- Conduct follow-up interviews, identify finalist(s) for possible small group meetings, Council interaction
- Select candidate for appointment
- Appoint and confirm new director



# Town of Windham

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File Number: TMP-1193

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MUNIS Implementation.

Done:

- Kick-off conference call to begin implementation planning 11/10/2016

Next steps:

- Complete initial project planning packet
- Schedule project planning session
- Schedule internal stakeholder orientation/presentation
- Schedule chart of accounts analysis session