

TOWN of WINDHAM

FY2017-2018 MUNICIPAL BUDGET

STRATEGIC PLAN-BASED BUDGET PROJECTIONS

The following spreadsheets are built upon the manager's proposed budget for FY 2018, including requests based both in the strategic plan adopted by the Council in October 2015 and other requests based on issues and needs identified since then, as well as capital and other plans adopted by the Council.

The budget projection itself is based on a series of assumptions. For specific accounts in the budget projection spreadsheet these assumptions are listed in the columns labeled "projection factor." These are dollar amounts, or percentages, a comment, or may refer to another account. For example, for revenue account R0416, "Recreation Fees," this is an offset of expenses in appropriation account 5111.

Of projections and their value it has been said, "All projections are wrong; some are useful." The point of these budget projections is to provide a sense of the longer-term consequences of actions, or inactions, as a way of informing the decisions that we make.

TOWN of WINDHAM
FY 2016-2017 MUNICIPAL BUDGET

SUMMARY PROJECTION 2019-2023

SUMMARY STATEMENT OF ESTIMATED REVENUES AND PROPOSED APPROPRIATIONS

Budget Proposal	FY 2017 Approved	FY 2018 Preliminary	FY 2018 Manager	FY 2018 Council	FY 2019 projection	FY 2020 projection	FY 2021 projection	FY 2022 projection	FY 2023 projection
Estimated Revenues	\$ 16,802,027	\$ 17,646,273	\$ 17,613,282	\$ -	\$ 17,804,514	\$ 18,208,245	\$ 18,620,839	\$ 19,017,513	\$ 19,423,492
Operating Appropriations	\$ 13,404,179	\$ 14,801,732	\$ 14,090,767	\$ -	\$ 15,359,087	\$ 15,893,080	\$ 16,377,921	\$ 16,851,333	\$ 17,339,385
Non-Operating Appropriations	\$ 3,397,848	\$ 3,622,515	\$ 3,522,515	\$ -	\$ 3,592,292	\$ 3,808,024	\$ 4,019,571	\$ 4,035,854	\$ 4,052,137
Total Appropriations	\$ 16,802,027	\$ 18,424,247	\$ 17,613,282	\$ -	\$ 18,951,380	\$ 19,701,104	\$ 20,397,492	\$ 20,887,187	\$ 21,391,522
Net Surplus/(Deficit)	\$ (0)	\$ (777,974)	\$ 0	\$ -	\$ (1,146,866)	\$ (1,492,859)	\$ (1,776,653)	\$ (1,869,674)	\$ (1,968,030)
Amount Below/(Above) Levy Limit	\$ 290,914	\$ 84,134	\$ 95,125	\$ 9,914,085					

TOWN of WINDHAM

FY 2016-2017 MUNICIPAL BUDGET

REVENUE PROJECTION 2019-2023

STATEMENT OF ESTIMATED REVENUES

acct	description	FY 2016 actual	FY 2017 estimate	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	FY 2018 council	FY 2019 projection	FY 2020 projection	FY 2021 projection	FY 2022 projection	FY 2023 projection	projection factor
0400	Property Taxes	\$ 8,761,966	\$ 9,514,632	\$ 9,329,558	\$ 9,829,951	\$ 9,818,960		10,015,339	10,215,646	10,419,959	10,628,358	10,840,925	2%
0401	Supplemental Taxes	35,390		1,860									
0402	Payments in Lieu of Taxes	-	29,247	7,215	29,247	29,247		3,250	3,250	3,250	3,250	3,250	flat
0403	Cashup/Shortages-Overages	41	-	(85)	-	-							
0405	Tax Reports	42	-	181	-	-							
0407	Interest on Taxes	114,467	100,000	62,170	100,000	100,000		102,000	104,040	106,121	108,243	110,408	2%
0408	Tax Lien Fees	20,888	15,000	15,061	15,000	15,000		15,300	15,606	15,918	16,236	16,561	2%
0409	Excise Taxes	3,329,039	3,250,000	1,851,184	3,350,000	3,350,000		3,450,500	3,554,015	3,660,635	3,770,455	3,883,568	3%
0410	Town Clerk Fees	36,651	45,000	22,222	45,000	45,000		45,000	45,000	45,000	45,000	45,000	flat
0411	Building Fees	140,882	125,000	84,250	125,000	150,000		153,000	156,060	159,181	162,365	165,612	2%
0412	Plumbing Fees - Town	48,651	40,000	32,385	40,000	50,000		51,000	52,020	53,060	54,122	55,204	2%
0413	Boat Excise Tax	35,904	25,000	3,807	25,000	25,000		26,000	27,000	28,000	29,000	30,000	1,000
0414	Proof of Insurance Fax	171	-	18	-	-							
0415	Dundee Park	49,234	37,000	31,685	49,000	49,000		49,980	50,980	51,999	53,039	54,100	2%
0416	Recreation Fees	-	210,665	-	228,000	228,000		180,961	185,749	190,668	195,722	200,914	5111
0417	Snowmobile Reg - Town	7,152	7,132	716	7,132	7,132		7,275	7,420	7,569	7,720	7,874	2%
0418	Boat Registration - Town	1,732	1,000	311	1,000	1,000		1,100	1,200	1,300	1,400	1,500	100
0419	ATV Registration - Town	618	400	307	400	400		400	400	400	400	400	flat
0420	Mail-In ReRegistrations	-	-	-	-	-							
0421	CATV Fees	118,909	115,000	-	115,000	115,000		120,000	120,000	120,000	120,000	120,000	flat
0422	Police Fines & Fees	4,615	4,000	2,785	4,000	4,000		2,000	2,000	2,000	2,000	2,000	flat
0424	Court/Witness Fees	307	-	50	-	-							
0425	Animal Control Fines & Fees	250	-	90	-	-							
0427	Passports	23,015	12,500	13,060	12,500	12,500		13,000	13,500	14,000	14,500	15,000	500
0430	State Revenue Sharing	721,722	-	340,885	-	-		-	-	-	-	-	zeroed out
0431	State of Maine	20,671	20,000	19,527	20,000	20,000		25,000	25,000	25,000	25,000	25,000	flat
0432	User Permit	-	-	-	-	-							
0433	Mechanical Systems	10,636	-	9,677	-	-							
0434	Library Fines and Fees	8,434	7,500	4,555	7,500	7,500		8,000	8,500	9,000	9,500	10,000	500
0435	Local Road Assistance	250,876	250,000	248,636	250,000	250,000		250,000	250,000	250,000	250,000	250,000	
0438	Cell Tower Colocations	-	-	-	-	-							
0440	Assessor's Fees	588	500	240	500	500		500	500	500	500	500	flat
0441	Dog Licenses - Town	10,228	9,000	4,445	9,000	9,000		9,000	9,000	9,000	9,000	9,000	flat
0442	Hunting & Fishing - Town	2,369	3,000	1,074	3,000	3,000		3,000	3,000	3,000	3,000	3,000	flat
0443	Registration Fees - Town	53,000	50,000	25,943	50,000	50,000		50,000	50,000	50,000	50,000	50,000	flat
0444	Board of Appeals	2,800	1,500	400	1,500	1,500		1,500	1,500	1,500	1,500	1,500	flat
0445	Subdivision/Review Fees	21,050	60,000	9,900	60,000	60,000		5,000	5,000	5,000	5,000	5,000	flat
0446	Road Construction Fees	1,788	-	1,757	-	-							

TOWN of WINDHAM

FY 2016-2017 MUNICIPAL BUDGET

REVENUE PROJECTION 2019-2023

STATEMENT OF ESTIMATED REVENUES

acct	description	FY 2016 actual	FY 2017 estimate	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	FY 2018 council	FY 2019 projection	FY 2020 projection	FY 2021 projection	FY 2022 projection	FY 2023 projection	projection factor
0447	Accessory Apt. Permit	200	-	100	-	-							
0448	Site Plan Fees	9,925	5,000	8,075	5,000	5,000		2,500	2,500	2,500	2,500	2,500	flat
0449	Sewer Application Fees	-	-	-	-	-		-	-	-	-	-	flat
0450	Sewer Fees	128	351,756	-	362,962	362,962		367,766	371,443	375,158	378,909	382,698	2%
0451	Cemetery Trust Fund	2,800	2,800	2,800	2,800	2,800		2,800	2,800	2,800	2,800	2,800	flat
0452	Change of Use Permit	250	-	350	-	-							
0453	Shoreland Review Fees	-	-	-	-	-							
0454	Subdivision Amendment	2,450	-	1,400	-	-							
0455	Auto Junkyard Fee	391	350	391	350	350		350	350	350	350	350	flat
0456	Gravel Pit Fees	650	-	-	-	-							
0457	Shoreland CEO Permit	3,900	2,000	2,000	2,000	2,000		1,250	1,500	1,750	2,000	2,250	250
0458	Sub-Surface Review Fees	4,080	2,000	2,670	2,000	2,000		1,250	1,500	1,750	2,000	2,250	250
0460	Recyclable Revenue	-	-	-	-	-							

TOWN of WINDHAM

FY 2016-2017 MUNICIPAL BUDGET

REVENUE PROJECTION 2019-2023

STATEMENT OF ESTIMATED REVENUES

acct	description	FY 2016 actual	FY 2017 estimate	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	FY 2018 council	FY 2019 projection	FY 2020 projection	FY 2021 projection	FY 2022 projection	FY 2023 projection	projection factor
0470	Solid Waste Fees	526,741	450,000	148,934	450,000	450,000		500,000	500,000	500,000	500,000	500,000	flat
0471	Chaffin Pond Preserve	19	-	-	-	-							
0474	Rescue Misc Fees	365	-	230	-	-							
0475	Rescue Service Fees	610,400	620,000	345,172	620,000	675,000		688,500	702,270	716,315	730,642	745,255	2%
0476	Fire/Rescue Fines & Fees	303	-	1,059	-	-							
0480	Interest on Investments	37,596	25,000	22,671	25,000	25,000		21,000	22,000	23,000	24,000	25,000	1,000
0481	Town Garage Lease	9,416	9,416	9,416	9,416	9,416		25,000	50,000	75,000	75,000	75,000	lease
0482	General Assistance	3,985	28,000	-	28,000	28,000		28,560	29,131	29,714	30,308	30,914	2%
0483	Zone Change Fees	(300)	-	-	-	-							
0484	Miscellaneous Revenue	56,115	97,000	24,045	97,000	110,000		72,000	72,000	72,000	72,000	72,000	flat
0485	Sale of Town Property	500	-	80,000	-	-		1,600	1,600	1,600	1,600	1,600	flat
0486	Building/Space Rental	-	-	-	-	-							
0487	SSI Recoveries	-	-	-	-	-							
0495	Fund Balance	-	763,927	-	1,133,901	1,008,901		1,039,168	1,070,343	1,102,453	1,135,527	1,169,593	flat
0497	Impact Fees	-	75,000	-	75,000	75,000							
0498	TIF Transfers	327,868	395,602	-	410,114	410,114		418,316	426,683	435,216	443,921	452,799	2%
0499	RSU Service Payments	45,000	41,100	-	45,000	45,000		46,350	47,741	49,173	50,648	52,167	3%
0600	Bond Proceeds	-	-	-	-	-							
Total Non-Property Tax Revenues		6,679,512	7,287,395	3,443,765	7,816,322	7,794,322	-	7,789,175	7,992,600	8,200,881	8,389,156	8,582,568	
Total Revenues, All Sources		\$ 15,476,867	\$ 16,802,027	\$ 12,775,183	\$ 17,646,273	\$ 17,613,282	\$ -	\$ 17,804,514	\$ 18,208,246	\$ 18,620,839	\$ 19,017,514	\$ 19,423,493	

TOWN of WINDHAM
FY 2017-2018 MUNICIPAL BUDGET

APPROPRIATION PROJECTION 2019-2023
BY OBJECT ACCOUNT

dept	acct	description	FY 2016 actual	FY 2017 approved	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	Δ%	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	FY 2023 projected	projection factor
1110	41010	Compensation	8,295	13,230	3,465	13,230	13,230	0.00%	13,230	13,230	13,230	13,230	13,230	0.00%
1120	41010	Compensation	401,842	418,181	209,436	481,656	432,199	3.35%	536,974	568,340	585,391	602,952	621,041	sp +3.00%
1130	41010	Compensation	194,583	197,967	95,025	202,430	202,430	2.25%	208,503	214,758	221,201	227,837	234,672	3.00%
1140	41010	Compensation	102,502	106,788	52,253	112,076	112,076	4.95%	115,439	118,902	122,469	126,143	129,927	3.00%
1150	41010	Compensation	-	6,370	735	6,370	6,370		6,561	6,758	6,961	7,169	7,385	3.00%
2110	41010	Compensation	132,973	169,888	75,286	182,889	182,889	7.65%	188,376	194,027	199,848	205,843	212,018	3.00%
2120	41010	Compensation	422,997	468,626	214,324	543,845	472,040	0.73%	630,796	676,090	722,743	744,425	766,758	sp +3.00%
2210	41010	Compensation	258,996	268,044	111,459	280,251	280,251	4.55%	288,658	297,318	306,238	315,425	324,888	3.00%
2510	41010	Compensation	127,790	133,596	70,356	175,298	166,199	24.40%	180,557	185,974	191,553	197,300	203,219	3.00%
3110	41010	Compensation	1,500,612	1,616,246	772,020	1,742,273	1,694,199	4.82%	1,794,542	1,848,378	1,903,829	1,960,944	2,019,772	3.00%
3120	41010	Compensation	-	-	-	-	-		-	-	-	-	-	3.00%
3140	41010	Compensation	29,751	37,160	17,977	38,663	38,663	4.04%	39,823	41,018	42,249	43,516	44,822	3.00%
3210	41010	Compensation	12,905	12,319	-	17,337	16,437	33.42%	17,857	18,393	18,945	19,513	20,099	3.00%
4110	41010	Compensation	373,720	455,020	167,231	622,157	495,000	8.79%	660,316	730,396	752,308	774,877	798,123	sp +3.00%
5110	41010	Compensation	149,244	149,785	73,673	153,582	153,582	2.53%	158,189	162,935	167,823	172,858	178,044	3.00%
5510	41010	Compensation	252,068	275,764	128,353	304,504	304,504	10.42%	335,157	345,212	355,568	366,235	377,222	sp +3.00%
6110	41010	Compensation	220,360	231,579	114,074	232,543	232,543	0.42%	239,520	246,705	254,106	261,730	269,581	3.00%
6120	41010	Compensation	179,549	230,590	104,461	265,762	265,762	15.25%	273,735	281,947	290,405	299,118	308,091	3.00%
6510	41010	Compensation	220,579	236,918	114,998	266,259	266,259	12.38%	274,247	282,474	290,949	299,677	308,667	3.00%
7510	41010	Compensation	105,074	101,528	52,519	107,629	107,629	6.01%	110,858	114,184	117,609	121,137	124,771	3.00%
8110	41010	Compensation	91,235	93,039	45,929	96,747	96,747	3.99%	99,650	102,639	105,718	108,890	112,156	3.00%
41010 Total			4,785,075	5,222,640	2,423,575	5,845,503	5,539,011		6,172,989	6,449,678	6,669,142	6,868,819	7,074,487	
1130	41020	Overtime Compensation	-	150	506	750	750	400.00%	773	796	820	844	869	3.00%
1140	41020	Overtime Compensation	1,360	2,000	544	2,000	2,000	0.00%	2,060	2,122	2,185	2,251	2,319	3.00%
2120	41020	Overtime Compensation	23,659	58,600	7,669	58,600	58,600	0.00%	60,358	62,169	64,034	65,955	67,933	3.00%
2210	41020	Overtime Compensation	8,508	13,212	5,374	13,212	13,212	0.00%	13,608	14,017	14,437	14,870	15,316	3.00%
2510	41020	Overtime Compensation	2,696	6,860	825	6,860	6,860	0.00%	7,066	7,278	7,496	7,721	7,953	3.00%
3110	41020	Premium Compensation	212,184	220,000	120,399	239,500	239,500	8.86%	246,685	254,086	261,708	269,559	277,646	3.00%
3120	41020	Premium Compensation	-	-	-	-	-		-	-	-	-	-	3.00%
3140	41020	Overtime Compensation	306	750	67	750	750	0.00%	773	796	820	844	869	3.00%
3210	41020	Overtime Compensation	-	400	536	500	500	25.00%	515	530	546	563	580	3.00%
4110	41020	Overtime Compensation	50,908	47,479	55,571	80,904	80,904	70.40%	83,331	85,831	88,406	91,058	93,790	3.00%
5110	41020	Overtime Compensation	56	1,000	36	1,000	1,000	0.00%	1,030	1,061	1,093	1,126	1,159	3.00%
6110	41020	Overtime Compensation	-	-	292	-	-		-	-	-	-	-	
7510	41020	Overtime Compensation	-	1,200	2,835	-	-	-100.00%	-	-	-	-	-	3.00%
41020 Total			299,676	351,651	194,655	404,076	404,076		416,198	428,684	441,545	454,791	468,435	
1120	41030	Part-time Compensation	647	-	-	-	-		-	-	-	-	-	3.00%
1130	41030	Part-time Compensation	412	-	-	33,550	-		34,556	35,593	36,660	37,760	38,893	3.00%
1160	41030	Part-time Compensation	9,187	10,843	2,851	10,658	10,658	-1.70%	10,978	11,307	11,646	11,996	12,356	3.00%
2210	41030	Part-time Compensation	12,165	20,000	4,755	20,000	20,000	0.00%	20,600	21,218	21,855	22,510	23,185	3.00%
3110	41030	Part-time Compensation	-	-	-	-	-		-	-	-	-	-	3.00%
3120	41030	Part-time Compensation	-	-	-	-	-		-	-	-	-	-	3.00%
4110	41030	Part-time Compensation	702,507	815,618	351,872	821,826	821,826	0.76%	846,481	871,875	898,031	924,972	952,722	3.00%
4210	41030	Part-time Compensation	-	2,000	-	2,000	2,000	0.00%	2,060	2,122	2,185	2,251	2,319	3.00%
5110	41030	Part-time Compensation	16,519	15,810	3,983	17,628	17,628	11.50%	18,157	18,702	19,263	19,841	20,436	3.00%
5111	41030	Part-time Compensation	80,725	94,500	65,336	94,500	94,500	0.00%	97,335	100,255	103,263	106,361	109,551	3.00%
5120	41030	Part-time Compensation	62,337	69,054	48,996	68,000	68,000	-1.53%	70,040	72,141	74,305	76,535	78,831	3.00%
5130	41030	Part-time Compensation	986	14,000	-	-	-	-100.00%	-	-	-	-	-	3.00%
5510	41030	Part-time Compensation	51,264	63,492	28,625	87,153	68,830	8.41%	89,768	92,461	95,235	98,092	101,035	3.00%
6110	41030	Part-time Compensation	2,345	-	441	-	-		-	-	-	-	-	3.00%
6520	41030	Part-time Compensation	-	-	-	6,600	6,600		6,600	6,798	7,002	7,212	7,428	
7510	41030	Part-time Compensation	31,277	59,980	26,109	56,227	56,227	-6.26%	57,914	59,652	61,441	63,285	65,183	3.00%

dept	acct	description	FY 2016 actual	FY 2017 approved	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	Δ%	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	FY 2023 projected	projection factor
	41030	Total	970,370	1,165,297	532,968	1,218,143	1,166,270		1,254,489	1,292,124	1,330,887	1,370,814	1,411,938	
1220	41060	Social Security	483,082	522,843	255,038	571,373	541,105	3.49%	588,514	606,170	624,355	643,085	662,378	3.00%
	41060	Total	483,082	522,843	255,038	571,373	541,105		588,514	606,170	624,355	643,085	662,378	
1220	41070	Health & Dental	819,428	856,231	348,458	1,223,461	987,552	15.34%	1,278,516	1,336,050	1,396,172	1,458,999	1,524,654	4.50%
	41070	Total	819,428	856,231	348,458	1,223,461	987,552		1,278,516	1,336,050	1,396,172	1,458,999	1,524,654	
1220	41080	Deferred Compensation	137,130	137,000	65,627	158,699	140,000	2.19%	163,460	168,364	173,415	178,617	183,976	3.00%
	41080	Total	137,130	137,000	65,627	158,699	140,000		163,460	168,364	173,415	178,617	183,976	
1220	41090	Tuition Reimbursement	743	5,000	743	5,000	5,000	0.00%	5,150	5,305	5,464	5,628	5,796	3.00%
	41090	Total	743	5,000	743	5,000	5,000		5,150	5,305	5,464	5,628	5,796	
3110	41100	Compensation for Court time	12,222	18,000	3,856	18,000	18,000	0.00%	18,540	19,096	19,669	20,259	20,867	3.00%
	41100	Total	12,222	18,000	3,856	18,000	18,000		18,540	19,096	19,669	20,259	20,867	
1220	41110	Classification Plan	-	-	-	-	-		-	-	-	-	-	3.00%
5111	41110	Payroll Tax	8,548	10,000	-	10,000	10,000	0.00%	10,300	10,609	10,927	11,255	11,593	3.00%
	41110	Total	8,548	10,000	-	10,000	10,000		10,300	10,609	10,927	11,255	11,593	
1220	41120	MPERS Contributions	162,710	186,740	85,151	247,910	200,912	7.59%	255,347	263,008	270,898	279,025	287,396	3.00%
	41120	Total	162,710	186,740	85,151	247,910	200,912		255,347	263,008	270,898	279,025	287,396	
4110	41130	Training Compensation	87,016	88,218	30,791	86,842	86,842	-1.56%	89,447	92,131	94,895	97,741	100,674	3.00%
	41130	Total	87,016	88,218	30,791	86,842	86,842		89,447	92,131	94,895	97,741	100,674	
1220	41140	Income Protection	5,707	7,200	(1,611)	8,000	8,000	11.11%	8,360	8,736	9,129	9,540	9,969	4.50%
	41140	Total	5,707	7,200	(1,611)	8,000	8,000		8,360	8,736	9,129	9,540	9,969	
1220	41150	Long Term Disability	6,171	6,500	3,160	6,500	6,500	0.00%	6,793	7,098	7,418	7,751	8,100	4.50%
	41150	Total	6,171	6,500	3,160	6,500	6,500		6,793	7,098	7,418	7,751	8,100	
		Total Wages & Benefits	7,777,877	8,577,320	3,942,411	9,803,506	9,113,268		10,268,104	10,687,052	11,053,915	11,406,326	11,770,263	
1110	42010	Legal Services	110,358	80,000	33,220	80,000	80,000	0.00%	84,000	88,200	92,610	97,241	102,103	5.00%
	42010	Total	110,358	80,000	33,220	80,000	80,000		84,000	88,200	92,610	97,241	102,103	
1110	42020	Audit Fees	18,050	19,300	12,500	19,300	19,300	0.00%	20,265	21,278	22,342	23,459	24,632	5.00%
	42020	Total	18,050	19,300	12,500	19,300	19,300		20,265	21,278	22,342	23,459	24,632	
1120	42030	Professional Services	15,229	25,000	3,825	25,000	25,000	0.00%	25,500	26,010	26,530	27,061	27,602	2.00%
1130	42030	Professional Services	14,360	22,500	12,942	23,000	23,000	2.22%	23,460	23,929	24,408	24,896	25,394	2.00%
1140	42030	Professional Services	118	1,000	-	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
1160	42030	Professional Services	37,285	39,815	24,249	39,815	39,815	0.00%	40,611	41,424	42,252	43,097	43,959	2.00%
1230	42030	Professional Services	-	-	-	-	-		-	-	-	-	-	2.00%
2110	42030	Professional Services	42,197	31,630	19,226	21,935	21,935	-30.65%	22,374	22,821	23,278	23,743	24,218	2.00%
2910	42030	Professional Services	12,235	53,432	3,020	54,540	54,540	2.07%	55,631	56,743	57,878	59,036	60,217	2.00%
3110	42030	Professional Services	10,230	9,000	7,082	11,000	11,000	22.22%	11,220	11,444	11,673	11,907	12,145	2.00%
3120	42030	Professional Services	13,300	13,500	3,614	14,000	14,000	3.70%	14,280	14,566	14,857	15,154	15,457	2.00%
3140	42030	Professional Services	24,656	26,500	11,841	27,000	27,000	1.89%	27,540	28,091	28,653	29,226	29,810	2.00%
4110	42030	Professional Services	45,388	44,628	24,781	47,314	47,314	6.02%	48,260	49,225	50,210	51,214	52,238	2.00%
4210	42030	Professional Services	33,178	36,414	6,245	37,142	37,142	2.00%	37,885	38,643	39,415	40,204	41,008	2.00%
5110	42030	Professional Services	2,966	3,000	-	4,200	4,200	40.00%	4,284	4,370	4,457	4,546	4,637	2.00%

dept	acct	description	FY 2016 actual	FY 2017 approved	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	Δ%	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	FY 2023 projected	projection factor
5111	42030	Professional Services	1,511	3,995	1,528	4,000	4,000	0.13%	4,080	4,162	4,245	4,330	4,416	2.00%
5120	42030	Professional Services	1,439	5,000	1,154	5,000	5,000	0.00%	5,100	5,202	5,306	5,412	5,520	2.00%
5510	42030	Professional Services	19,684	11,400	5,544	10,700	10,700	-6.14%	10,914	11,132	11,355	11,582	11,814	2.00%
6110	42030	Professional Services	9,000	12,960	4,500	13,000	13,000	0.31%	13,260	13,525	13,796	14,072	14,353	2.00%
6120	42030	Professional Services	-	60,000	2,759	40,000	40,000	-33.33%	40,800	41,616	42,448	43,297	44,163	2.00%
6121	42030	Professional Services	3,929	-	2,293	-	25,000		25,000	25,000	25,000	25,000	25,000	2.00%
6510	42030	Professional Services	893	17,600	200	17,600	17,600	0.00%	17,952	18,311	18,677	19,051	19,432	2.00%
6520	42030	Professional Services	-	6,500	-	4,000	4,000	-38.46%	4,080	4,162	4,245	4,330	4,416	2.00%
7510	42030	Professional Services	4,018	6,270	3,810	6,270	6,270	0.00%	6,395	6,523	6,654	6,787	6,923	2.00%
8110	42030	Professional Services	-	-	-	-	-		-	-	-	-	-	2.00%
9130	42030	Professional Services	-	-	-	-	-		-	-	-	-	-	2.00%
42030 Total			291,613	430,144	138,613	406,516	431,516		439,646	447,939	456,398	465,026	473,827	
1120	42040	Print Services	-	500	-	500	500	0.00%	510	520	531	541	552	2.00%
4110	42040	Print Services	283	-	451	500	500	#DIV/0!	510	520	531	541	552	2.00%
5510	42040	Print Services	-	1,100	1,075	1,100	1,400	27.27%	1,122	1,144	1,167	1,191	1,214	2.00%
6110	42040	Print Services	156	200	-	200	200	0.00%	204	208	212	216	221	2.00%
6120	42040	Print Services	-	1,000	79	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
6510	42040	Print Services	405	500	79	500	500	0.00%	510	520	531	541	552	2.00%
7510	42040	Print Services	3,919	5,000	3,954	4,000	4,000	-20.00%	4,080	4,162	4,245	4,330	4,416	2.00%
42040 Total			4,763	8,300	5,637	7,800	8,100		7,956	8,115	8,277	8,443	8,612	
1120	42050	Equipment Maintenance	55	55	-	55	55		56	57	58	60	61	2.00%
1130	42050	Equipment Maintenance	-	300	-	500	500	66.67%	510	520	531	541	552	2.00%
1140	42050	Equipment Maintenance	36,907	40,000	29,659	131,421	131,421	228.55%	134,049	136,730	139,465	142,254	145,099	2.00%
5510	42050	Equipment Maintenance	1,645	1,650	596	1,650	1,650	0.00%	1,683	1,717	1,751	1,786	1,822	2.00%
6110	42050	Equipment Maintenance	465	500	-	200	200	-60.00%	204	208	212	216	221	2.00%
6120	42050	Equipment Maintenance	-	500	-	500	500	0.00%	510	520	531	541	552	2.00%
6510	42050	Equipment Maintenance	10,661	14,035	3,301	12,675	12,675	-9.69%	12,929	13,187	13,451	13,720	13,994	2.00%
6520	42050	Equipment Maintenance	3,747	3,750	747	5,175	5,175	38.00%	5,279	5,384	5,492	5,602	5,714	2.00%
7510	42050	Equipment Maintenance	1,754	900	-	900	900	0.00%	918	936	955	974	994	2.00%
42050 Total			55,235	61,690	34,302	153,076	153,076		156,138	159,260	162,445	165,694	169,008	
1120	42060	Telephone	7,930	7,500	3,813	7,800	7,800	4.00%	7,956	8,115	8,277	8,443	8,612	2.00%
1130	42060	Telephone	100	300	75	300	300	0.00%	306	312	318	325	331	2.00%
1140	42060	Telephone/Data Lines	18,048	19,776	14,868	20,736	20,736	4.85%	21,151	21,574	22,005	22,445	22,894	2.00%
1160	42060	Telephone	80	600	60	600	600	0.00%	612	624	637	649	662	2.00%
2110	42060	Telephone	3,139	4,200	2,357	5,400	5,400	28.57%	5,508	5,618	5,731	5,845	5,962	2.00%
3120	42060	Telephone	15,458	25,200	11,112	22,000	22,000	-12.70%	22,440	22,889	23,347	23,814	24,290	2.00%
4110	42060	Telephone	8,629	9,000	4,318	9,500	9,500	5.56%	9,690	9,884	10,081	10,283	10,489	2.00%
5110	42060	Telephone	846	1,000	390	1,200	1,200	20.00%	1,224	1,248	1,273	1,299	1,325	2.00%
5120	42060	Telephone	578	400	409	850	850	112.50%	867	884	902	920	938	2.00%
5130	42060	Telephone	264	500	170	-	-	-100.00%	-	-	-	-	-	2.00%
5510	42060	Telephone	1,962	2,250	1,122	2,250	2,250	0.00%	2,295	2,341	2,388	2,435	2,484	2.00%
6110	42060	Telephone	3,901	3,900	1,450	3,900	3,900	0.00%	3,978	4,058	4,139	4,221	4,306	2.00%
6120	42060	Telephone	1,298	2,100	897	2,100	2,100	0.00%	2,142	2,185	2,229	2,273	2,319	2.00%
6510	42060	Telephone	1,064	2,464	876	2,464	2,464	0.00%	2,513	2,564	2,615	2,667	2,720	2.00%
7510	42060	Telephone	1,069	1,300	570	1,300	1,300	0.00%	1,326	1,353	1,380	1,407	1,435	2.00%
8110	42060	Telephone	494	700	176	700	700	0.00%	714	728	743	758	773	2.00%
42060 Total			64,860	81,190	42,664	81,100	81,100		82,722	84,376	86,064	87,785	89,541	
1120	42070	Advertising	4,117	2,500	2,724	6,000	6,000	140.00%	6,120	6,242	6,367	6,495	6,624	2.00%
1130	42070	Advertising	216	300	(20)	300	300	0.00%	306	312	318	325	331	2.00%
2110	42070	Advertising	2,177	1,000	205	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%

TOWN of WINDHAM
FY 2017-2018 MUNICIPAL BUDGET

APPROPRIATION PROJECTION 2019-2023
BY OBJECT ACCOUNT

dept	acct	description	FY 2016 actual	FY 2017 approved	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	Δ%	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	FY 2023 projected	projection factor
3110	42070	Advertising	-	750	30	700	700	-6.67%	714	728	743	758	773	2.00%
4110	42070	Advertising	-	-	-	-	-		-	-	-	-	-	2.00%
5110	42070	Advertising	549	1,000	1,251	1,000	1,000		1,020	1,040	1,061	1,082	1,104	2.00%
6110	42070	Advertising	1,479	1,500	273	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
6120	42070	Advertising	6,858	5,000	3,302	7,500	7,500	50.00%	7,650	7,803	7,959	8,118	8,281	2.00%
6510	42070	Advertising	104	800	-	800	800	0.00%	816	832	849	866	883	2.00%
7510	42070	Advertising	3,330	3,300	2,383	3,300	3,300	0.00%	3,366	3,433	3,502	3,572	3,643	2.00%
42070 Total			18,830	16,150	10,148	22,100	22,100		22,542	22,993	23,453	23,922	24,400	
1120	42080	Postage	4,932	5,500	2,400	5,500	5,500	0.00%	5,610	5,722	5,837	5,953	6,072	2.00%
1130	42080	Postage	11,298	18,500	8,026	19,000	19,000	2.70%	19,380	19,768	20,163	20,566	20,978	2.00%
2110	42080	Postage	236	400	38	400	400	0.00%	408	416	424	433	442	2.00%
3110	42080	Postage	530	1,000	360	1,200	1,200	20.00%	1,224	1,248	1,273	1,299	1,325	2.00%
4110	42080	Postage	634	400	242	400	400	0.00%	408	416	424	433	442	2.00%
5110	42080	Postage	301	300	100	300	300	0.00%	306	312	318	325	331	2.00%
5510	42080	Postage	1,235	1,000	601	1,500	1,500	50.00%	1,530	1,561	1,592	1,624	1,656	2.00%
6110	42080	Postage	1,509	1,500	477	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
6120	42080	Postage	1,689	1,200	481	1,200	1,200	0.00%	1,224	1,248	1,273	1,299	1,325	2.00%
6510	42080	Postage	1,265	2,753	386	2,753	2,753	0.00%	2,808	2,864	2,922	2,980	3,040	2.00%
7510	42080	Postage	1,494	2,000	1,834	1,100	1,100	-45.00%	1,122	1,144	1,167	1,191	1,214	2.00%
8110	42080	Postage	69	200	72	200	200	0.00%	204	208	212	216	221	2.00%
42080 Total			25,193	34,753	15,017	35,053	35,053		35,754	36,469	37,199	37,942	38,701	
1110	42090	Training/Conferences	17	500	-	500	500	0.00%	510	520	531	541	552	2.00%
1120	42090	Training/Conferences	797	2,000	1,450	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
1130	42090	Training/Conferences	-	250	-	250	250	0.00%	255	260	265	271	276	2.00%
1140	42090	Training/Conferences	1,107	500	-	250	250	-50.00%	255	260	265	271	276	2.00%
1150	42090	Training/Conferences	-	200	-	200	200	0.00%	204	208	212	216	221	2.00%
2110	42090	Training/Conferences	198	2,000	2,073	3,000	3,000	50.00%	3,060	3,121	3,184	3,247	3,312	2.00%
2120	42090	Training/Conferences	255	500	-	500	500	0.00%	510	520	531	541	552	2.00%
2210	42090	Training/Conferences	175	300	260	300	300	0.00%	306	312	318	325	331	2.00%
2510	42090	Training/Conferences	-	1,000	-	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
3110	42090	Training/Conferences	13,422	23,000	12,098	25,500	25,500	10.87%	26,010	26,530	27,061	27,602	28,154	2.00%
3120	42090	Training/Conferences	-	-	-	-	-		-	-	-	-	-	2.00%
4110	42090	Training/Conferences	26,893	20,000	9,685	25,115	25,115	25.58%	25,617	26,130	26,652	27,185	27,729	2.00%
5110	42090	Training/Conferences	588	2,500	352	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
5510	42090	Training/Conferences	1,200	1,000	350	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
6110	42090	Training/Conferences	2,321	3,000	823	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
6120	42090	Training/Conferences	1,164	3,000	115	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
6510	42090	Training/Conferences	935	1,655	1,522	1,655	1,655	0.00%	1,688	1,722	1,756	1,791	1,827	2.00%
6520	42090	Training/Conferences	-	1,200	25	1,200	1,200	0.00%	1,224	1,248	1,273	1,299	1,325	2.00%
7510	42090	Training/Conferences	170	750	-	750	750	0.00%	765	780	796	812	828	2.00%
8110	42090	Training/Conferences	260	375	-	375	375	0.00%	383	390	398	406	414	2.00%
42090 Total			49,501	63,730	28,752	72,095	72,095		73,537	75,008	76,508	78,038	79,599	
1110	42100	Travel/Meals	231	250	431	250	250	0.00%	255	260	265	271	276	2.00%
1120	42100	Travel/Meals	5,153	4,500	4,159	5,500	5,500	22.22%	5,610	5,722	5,837	5,953	6,072	2.00%
1130	42100	Travel/Meals	611	900	558	1,000	1,000	11.11%	1,020	1,040	1,061	1,082	1,104	2.00%
1140	42100	Travel/Meals	174	300	163	300	300	0.00%	306	312	318	325	331	2.00%
1150	42100	Travel/Meals	-	500	139	500	500	0.00%	510	520	531	541	552	2.00%
1160	42100	Travel/Meals	-	-	-	-	-		-	-	-	-	-	2.00%
2110	42100	Travel/Meals	1,243	1,500	1,231	3,000	3,000	100.00%	3,060	3,121	3,184	3,247	3,312	2.00%
2510	42100	Travel/Meals	-	-	-	-	-		-	-	-	-	-	2.00%
3110	42100	Travel/Meals	7,381	9,200	5,925	11,000	11,000	19.57%	11,220	11,444	11,673	11,907	12,145	2.00%

TOWN of WINDHAM
FY 2017-2018 MUNICIPAL BUDGET

APPROPRIATION PROJECTION 2019-2023
BY OBJECT ACCOUNT

dept	acct	description	FY 2016 actual	FY 2017 approved	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	Δ%	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	FY 2023 projected	projection factor
3120	42100	Travel/Meals	-	-	-	-	-	#DIV/0!	-	-	-	-	-	2.00%
4110	42100	Travel/Meals	2,466	2,600	797	2,600	2,600	0.00%	2,652	2,705	2,759	2,814	2,871	2.00%
5110	42100	Travel/Meals	1,276	1,000	282	1,400	1,400	40.00%	1,428	1,457	1,486	1,515	1,546	2.00%
5510	42100	Travel/Meals	1,758	2,500	962	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
6110	42100	Travel/Meals	1,838	2,000	199	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
6120	42100	Travel/Meals	479	3,000	1,344	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
6510	42100	Travel/Meals	1,486	1,780	302	2,720	2,720	52.81%	2,774	2,830	2,886	2,944	3,003	2.00%
7510	42100	Travel/Meals	1,571	2,440	301	2,200	2,200	-9.84%	2,244	2,289	2,335	2,381	2,429	2.00%
8110	42100	Travel/Meals	285	350	-	350	350	0.00%	357	364	371	379	386	2.00%
42100 Total			25,951	32,820	16,792	38,320	38,320		39,086	39,868	40,665	41,479	42,308	
1110	42110	Memberships	44,365	45,000	22,329	45,971	45,971	2.16%	46,890	47,828	48,785	49,760	50,756	2.00%
1120	42110	Memberships	1,695	2,000	1,533	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
1140	42110	Memberships	272	300	-	200	200	-33.33%	204	208	212	216	221	2.00%
1150	42110	Memberships	-	-	-	-	-		-	-	-	-	-	2.00%
1160	42110	Memberships	-	-	10	-	-		-	-	-	-	-	2.00%
2110	42110	Memberships	259	250	(116)	500	500	100.00%	510	520	531	541	552	2.00%
3110	42110	Memberships	1,124	1,850	814	1,850	1,850	0.00%	1,887	1,925	1,963	2,002	2,043	2.00%
4110	42110	Memberships	4,836	5,275	3,915	5,275	5,275	0.00%	5,381	5,488	5,598	5,710	5,824	2.00%
5110	42110	Memberships	246	350	276	450	450	28.57%	459	468	478	487	497	2.00%
5510	42110	Memberships	484	500	70	500	500	0.00%	510	520	531	541	552	2.00%
6110	42110	Memberships	250	500	70	390	390	-22.00%	398	406	414	422	431	2.00%
6120	42110	Memberships	541	1,400	786	1,700	1,700	21.43%	1,734	1,769	1,804	1,840	1,877	2.00%
6510	42110	Memberships	295	505	295	505	505	0.00%	515	525	536	547	558	2.00%
7510	42110	Memberships	110	140	75	175	175	25.00%	179	182	186	189	193	2.00%
8110	42110	Memberships	50	200	90	120	120	-40.00%	122	125	127	130	132	2.00%
42110 Total			54,527	58,270	30,147	59,636	59,636		60,829	62,045	63,286	64,552	65,843	
2210	42120	Rentals	320	1,200	479	1,200	1,200	0.00%	1,224	1,248	1,273	1,299	1,325	2.00%
2510	42120	Rentals	1,584	2,500	742	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
42120 Total			1,904	3,700	1,221	3,700	3,700		3,774	3,849	3,926	4,005	4,085	
2210	42150	Refuse Pickup	13,734	13,000	5,705	13,000	13,000	0.00%	13,260	13,525	13,796	14,072	14,353	2.00%
5120	42150	Refuse Pickup	304	400	319	400	400	0.00%	408	416	424	433	442	2.00%
42150 Total			14,038	13,400	6,024	13,400	13,400		13,668	13,941	14,220	14,505	14,795	
2130	42190	Contracted Services	32,671	50,500	44,525	50,500	50,500	0.00%	51,510	52,540	53,591	54,663	55,756	2.00%
9120	42190	Contracted Services	370,723	850,000	451,658	1,000,000	1,000,000	17.65%	1,150,000	1,300,000	1,500,000	1,500,000	1,500,000	0.00%
42190 Total			403,394	900,500	496,184	1,050,500	1,050,500		1,201,510	1,352,540	1,553,591	1,554,663	1,555,756	
2510	42200	Outside Vehicle Maintenance	14,470	35,000	23,240	35,000	35,000	0.00%	35,700	36,414	37,142	37,885	38,643	2.00%
3210	42200	Outside Vehicle Maintenance	7,712	13,000	3,001	13,000	13,000	0.00%	13,260	13,525	13,796	14,072	14,353	2.00%
4210	42200	Outside Vehicle Maintenance	19,221	24,000	4,782	24,000	24,000	0.00%	24,480	24,970	25,469	25,978	26,498	2.00%
5111	42200	Outside Vehicle Maintenance	-	-	199	300	300		306	312	318	325	331	2.00%
42200 Total			41,403	72,000	31,222	72,300	72,300		73,746	75,221	76,725	78,260	79,825	
1160	42210	Electrical Equipment Maintenanc	1,344	1,500	150	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
2110	42210	Electrical Equipment Maintenanc	2,211	2,500	3,490	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
2130	42210	Electrical Equipment Maintenanc	4,090	10,000	3,814	10,000	10,000	0.00%	10,200	10,404	10,612	10,824	11,041	2.00%
2510	42210	Electrical Equipment Maintenanc	-	-	-	-	-		-	-	-	-	-	2.00%
3110	42210	Electrical Equipment Maintenanc	1,692	3,100	99	3,300	3,300	6.45%	3,366	3,433	3,502	3,572	3,643	2.00%
3120	42210	Electrical Equipment Maintenanc	4,340	8,000	3,991	8,000	8,000	0.00%	8,160	8,323	8,490	8,659	8,833	2.00%
3210	42210	Electrical Equipment Maintenanc	-	-	-	-	-		-	-	-	-	-	2.00%
4110	42210	Electrical Equipment Maintenanc	9,254	4,440	4,081	5,660	5,660	27.48%	5,773	5,889	6,006	6,127	6,249	2.00%

TOWN of WINDHAM
FY 2017-2018 MUNICIPAL BUDGET

APPROPRIATION PROJECTION 2019-2023
BY OBJECT ACCOUNT

dept	acct	description	FY 2016 actual	FY 2017 approved	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	Δ%	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	FY 2023 projected	projection factor
4210	42210	Electrical Equipment Maintenanc	6,535	4,000	(116)	4,000	4,000	0.00%	4,080	4,162	4,245	4,330	4,416	2.00%
	42210 Total		29,467	33,540	15,510	34,960	34,960		35,659	36,372	37,100	37,842	38,599	
2130	42220	Electricity	64,417	65,000	35,522	65,000	65,000	0.00%	66,300	67,626	68,979	70,358	71,765	2.00%
2210	42220	Electricity	70,329	75,000	31,543	75,000	75,000	0.00%	76,500	78,030	79,591	81,182	82,806	2.00%
5120	42220	Electricity	1,808	2,000	900	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
5130	42220	Electricity	-	500	-	-	-	-100.00%	-	-	-	-	-	2.00%
	42220 Total		136,554	142,500	67,966	142,000	142,000		144,840	147,737	150,692	153,705	156,779	
2210	42230	Water Supply	4,323	4,000	1,956	4,000	4,000	0.00%	4,080	4,162	4,245	4,330	4,416	2.00%
2220	42230	Water Supply	456	300	(140)	300	300	0.00%	306	312	318	325	331	2.00%
5120	42230	Water Supply	2,103	2,500	662	2,000	2,000	-20.00%	2,040	2,081	2,122	2,165	2,208	2.00%
	42230 Total		6,882	6,800	2,478	6,300	6,300		6,426	6,555	6,686	6,819	6,956	
4150	42240	Water Main Charges	98,963	94,730	42,709	95,772	95,772	1.10%	97,687	99,641	101,634	103,667	105,740	2.00%
	42240 Total		98,963	94,730	42,709	95,772	95,772		97,687	99,641	101,634	103,667	105,740	
2210	42250	Building Maintenance Services	58,032	65,000	21,778	65,000	65,000	0.00%	66,300	67,626	68,979	70,358	71,765	2.00%
5120	42250	Building Services	5,488	4,500	878	5,000	5,000	11.11%	5,100	5,202	5,306	5,412	5,520	2.00%
	42250 Total		63,520	69,500	22,656	70,000	70,000		71,400	72,828	74,285	75,770	77,286	
2120	42260	Contracted Services	65,106	72,750	28,560	72,750	72,750	0.00%	74,205	75,689	77,203	78,747	80,322	2.00%
2220	42260	Contracted Services	4,434	6,000	-	6,000	6,000	0.00%	6,120	6,242	6,367	6,495	6,624	2.00%
2910	42260	Contracted Services	617,378	633,030	253,420	633,030	633,030	0.00%	645,691	658,604	671,777	685,212	698,916	2.00%
3120	42260	Contracted Services	329,139	339,014	-	349,200	349,200	3.00%	356,184	363,308	370,574	377,985	385,545	2.00%
4110	42260	Contracted Services	40,475	40,000	23,523	-	-	-100.00%	-	-	-	-	-	2.00%
5110	42260	Contracted Services	4,442	4,500	1,823	1,000	1,000	-77.78%	1,020	1,040	1,061	1,082	1,104	2.00%
5111	42260	Contracted Services - Day Camp	26,599	25,000	26,599	32,000	32,000	28.00%	32,640	33,293	33,959	34,638	35,331	2.00%
5130	42260	Contracted Services	263	600	3,684	700	700	16.67%	714	728	743	758	773	2.00%
9130	42260	Contracted Services	5,319	413,927	15,647	300,000	300,000	-27.52%	200,000	250,000	250,000	250,000	250,000	2.00%
	42260 Total		1,093,155	1,534,821	353,256	1,394,680	1,394,680		1,316,574	1,388,905	1,411,683	1,434,917	1,458,615	
5111	42280	Contracted Services - Other	13,207	48,000	13,207	48,000	48,000	0.00%	48,960	49,939	50,938	51,957	52,996	2.00%
	42280 Total		13,207	48,000	13,207	48,000	48,000		48,960	49,939	50,938	51,957	52,996	
2910	42330	Tipping Fees	162,498	148,050	70,727	158,625	158,625	7.14%	161,798	165,033	168,334	171,701	175,135	2.00%
	42330 Total		162,498	148,050	70,727	158,625	158,625		161,798	165,033	168,334	171,701	175,135	
1220	42600	Workers Compensation	243,382	261,098	62,279	279,316	224,289	-14.10%	291,885	305,020	318,746	333,090	348,079	4.50%
	42600 Total		243,382	261,098	62,279	279,316	224,289		291,885	305,020	318,746	333,090	348,079	
1210	42610	Vehicle Insurance	51,343	55,500	52,509	57,850	57,850	4.23%	60,453	63,174	66,016	68,987	72,092	4.50%
	42610 Total		51,343	55,500	52,509	57,850	57,850		60,453	63,174	66,016	68,987	72,092	
1210	42620	Property & General Liability	38,797	40,800	38,472	22,340	22,340	-45.25%	23,345	24,396	25,494	26,641	27,840	4.50%
	42620 Total		38,797	40,800	38,472	22,340	22,340		23,345	24,396	25,494	26,641	27,840	
1210	42630	Professional Liability	26,915	30,020	27,185	46,660	46,660	55.43%	48,760	50,954	53,247	55,643	58,147	4.50%
	42630 Total		26,915	30,020	27,185	46,660	46,660		48,760	50,954	53,247	55,643	58,147	
1220	42650	Unemployment Compensation	-	5,000	-	5,000	5,000	0.00%	5,150	5,305	5,464	5,628	5,796	3.00%
	42650 Total		-	5,000	-	5,000	5,000		5,150	5,305	5,464	5,628	5,796	
1120	43010	Supplies & Materials	7,312	7,250	3,150	7,500	7,500	3.45%	7,650	7,803	7,959	8,118	8,281	2.00%

TOWN of WINDHAM
FY 2017-2018 MUNICIPAL BUDGET

APPROPRIATION PROJECTION 2019-2023
BY OBJECT ACCOUNT

dept	acct	description	FY 2016 actual	FY 2017 approved	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	Δ%	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	FY 2023 projected	projection factor
1130	43010	Supplies & Materials	4,070	3,750	1,399	3,750	3,750	0.00%	3,825	3,902	3,980	4,059	4,140	2.00%
1140	43010	Supplies & Materials	35	1,000	47	500	500	-50.00%	510	520	531	541	552	2.00%
1150	43010	Supplies & Materials	123	1,500	-	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
1160	43010	Supplies & Materials	30	300	10	300	300	0.00%	306	312	318	325	331	2.00%
2110	43010	Supplies & Materials	3,051	3,000	1,368	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
2150	43010	Snowplowing Contracts	108,484	143,000	56,926	154,910	154,910	8.33%	158,008	161,168	164,392	167,680	171,033	2.00%
2510	43010	Supplies & Materials	302	400	-	400	400	0.00%	408	416	424	433	442	2.00%
3110	43010	Supplies & Materials	17,297	20,000	16,721	21,000	21,000	5.00%	21,420	21,848	22,285	22,731	23,186	2.00%
3120	43010	Supplies & Materials	-	-	-	-	-	#DIV/0!	-	-	-	-	-	2.00%
3140	43010	Supplies & Materials	1,242	500	144	600	600	20.00%	612	624	637	649	662	2.00%
4110	43010	Supplies & Materials	3,518	6,000	5,181	6,000	6,000	0.00%	6,120	6,242	6,367	6,495	6,624	2.00%
4140	43010	Supplies & Materials	382	1,480	195	1,480	1,480	0.00%	1,510	1,540	1,571	1,602	1,634	2.00%
5110	43010	Supplies & Materials	4,226	2,000	3,498	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
5111	43010	Supplies & Materials - Day Camp	1,897	7,000	1,897	5,000	5,000	-28.57%	5,100	5,202	5,306	5,412	5,520	2.00%
5120	43010	Supplies and Materials	8,593	9,000	5,839	9,000	9,000	0.00%	9,180	9,364	9,551	9,742	9,937	2.00%
5130	43010	Supplies and Materials	786	5,000	1,453	750	750	-85.00%	765	780	796	812	828	2.00%
5510	43010	Supplies & Materials	4,483	4,000	3,488	4,500	4,500	12.50%	4,590	4,682	4,775	4,871	4,968	2.00%
6110	43010	Supplies & Materials	568	1,000	285	700	700	-30.00%	714	728	743	758	773	2.00%
6120	43010	Supplies & Materials	689	1,500	329	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
6510	43010	Supplies & Materials	2,699	2,000	1,317	2,200	2,200	10.00%	2,244	2,289	2,335	2,381	2,429	2.00%
6520	43010	Supplies & Materials	1,314	3,500	350	3,500	3,500	0.00%	3,570	3,641	3,714	3,789	3,864	2.00%
7510	43010	Supplies & Materials	2,599	3,000	1,507	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
8110	43010	Supplies & Materials	1,000	1,000	-	500	500	-50.00%	510	520	531	541	552	2.00%
9910	43010	Supplies and Materials	89,289	150,000	-	150,000	150,000	0.00%	153,000	156,060	159,181	162,365	165,612	2.00%
9920	43010	Emergency Fund	100,000	150,000	-	150,000	150,000	0.00%	153,000	156,060	159,181	162,365	165,612	2.00%
43010 Total			363,988	527,180	105,105	533,590	533,590		544,262	555,147	566,250	577,575	589,126	
5111	43020	Supplies & Materials - Other	772	4,000	772	4,500	4,500	12.50%	4,590	4,682	4,775	4,871	4,968	2.00%
5130	43020	Office Supplies & First Aid	-	150	-	150	150	0.00%	153	156	159	162	166	2.00%
43020 Total			772	4,150	772	4,650	4,650		4,743	4,838	4,935	5,033	5,134	
1120	43030	Books, Maps & Publications	3,667	3,700	1,085	3,700	3,700	0.00%	3,774	3,849	3,926	4,005	4,085	2.00%
1130	43030	Books, Maps & Publications	746	800	245	800	800	0.00%	816	832	849	866	883	2.00%
1140	43030	Books/Maps/Publications	-	200	-	200	200	0.00%	204	208	212	216	221	2.00%
1150	43030	Books, Maps & Publications	(35)	500	-	500	500	0.00%	510	520	531	541	552	2.00%
2110	43030	Books, Maps & Publications	11	250	-	250	250	0.00%	255	260	265	271	276	2.00%
3110	43030	Books, Maps & Publications	1,456	1,800	1,456	1,800	1,800	0.00%	1,836	1,873	1,910	1,948	1,987	2.00%
3120	43030	Books, Maps & Publications	-	-	-	-	-	#DIV/0!	-	-	-	-	-	2.00%
5110	43030	Books/Maps/Publications	221	-	-	2,000	2,000		2,040	2,081	2,122	2,165	2,208	2.00%
5510	43030	Books, Maps & Publications	27,542	27,430	12,410	28,500	28,500	3.90%	29,070	29,651	30,244	30,849	31,466	2.00%
6110	43030	Books, Maps & Publications	1,148	1,000	122	500	500	-50.00%	510	520	531	541	552	2.00%
6120	43030	Books, Maps & Publications	143	600	143	600	600	0.00%	612	624	637	649	662	2.00%
6510	43030	Books, Maps & Publications	2,800	3,320	1,562	3,320	3,320	0.00%	3,386	3,454	3,523	3,594	3,666	2.00%
6520	43030	Books, Maps & Publications	514	500	-	500	500	0.00%	510	520	531	541	552	2.00%
7510	43030	Books, Maps & Publications	2,104	2,500	-	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
43030 Total			40,317	42,600	17,023	45,170	45,170		46,073	46,995	47,935	48,893	49,871	
4110	43040	Medical Supplies	33,720	34,000	19,962	41,905	41,905	23.25%	42,743	43,598	44,470	45,359	46,267	2.00%
43040 Total			33,720	34,000	19,962	41,905	41,905		42,743	43,598	44,470	45,359	46,267	
2120	43050	Clothing, Safety Equipment	7,803	9,310	2,841	9,310	9,310	0.00%	9,496	9,686	9,880	10,077	10,279	2.00%
2210	43050	Clothing, Safety Equipment	1,452	3,200	972	3,200	3,200	0.00%	3,264	3,329	3,396	3,464	3,533	2.00%
2220	43050	Safety Equipment	149	400	-	400	400	0.00%	408	416	424	433	442	2.00%
2510	43050	Clothing, Safety Equipment	1,391	2,000	503	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%

TOWN of WINDHAM
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BY OBJECT ACCOUNT

dept	acct	description	FY 2016 actual	FY 2017 approved	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	Δ%	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	FY 2023 projected	projection factor
3110	43050	Clothing	25,933	32,000	15,717	33,000	33,000	3.13%	33,660	34,333	35,020	35,720	36,435	2.00%
4110	43050	Clothing/Uniforms	12,587	9,100	9,993	12,000	12,000	31.87%	12,240	12,485	12,734	12,989	13,249	2.00%
	43050 Total		49,316	56,010	30,026	59,910	59,910		61,108	62,330	63,577	64,849	66,145	
5510	43060	Non-printed Materials	16,607	16,800	10,051	18,500	18,500	10.12%	18,870	19,247	19,632	20,025	20,425	2.00%
	43060 Total		16,607	16,800	10,051	18,500	18,500		18,870	19,247	19,632	20,025	20,425	
8110	43090	General Assistance	5,412	40,000	4,960	40,000	40,000	0.00%	40,800	41,616	42,448	43,297	44,163	2.00%
	43090 Total		5,412	40,000	4,960	40,000	40,000		40,800	41,616	42,448	43,297	44,163	
8110	43100	User Fee Offset	8,598	10,000	-	10,000	10,000	0.00%	10,200	10,404	10,612	10,824	11,041	2.00%
	43100 Total		8,598	10,000	-	10,000	10,000		10,200	10,404	10,612	10,824	11,041	
2510	43140	Gas Products	16,896	13,440	14,228	16,800	16,800	25.00%	17,136	17,479	17,828	18,185	18,549	2.00%
3210	43140	Gas Products	50,507	42,336	18,074	54,000	44,000	3.93%	55,080	56,182	57,305	58,451	59,620	2.00%
4210	43140	Gas Products	6,657	5,040	2,798	16,380	16,380	225.00%	16,708	17,042	17,383	17,730	18,085	2.00%
5111	43140	Vehicle Fuel	879	1,500	879	2,500	2,500	66.67%	2,550	2,601	2,653	2,706	2,760	2.00%
5120	43140	Vehicle Fuel	2,071	2,000	1,131	2,500	2,500	25.00%	2,550	2,601	2,653	2,706	2,760	2.00%
6110	43140	Gas Products	1,914	1,512	816	1,890	1,890	25.00%	1,928	1,966	2,006	2,046	2,087	2.00%
6120	43140	Fuel	0	300	-	300	300	0.00%	306	312	318	325	331	2.00%
8100	43140	Gas Products	0	-	-	500	500		510	520	531	541	552	
	43140 Total		78,924	66,128	37,926	94,870	84,870		96,767	98,703	100,677	102,690	104,744	
2510	43160	Diesel Fuel	61,113	60,200	10,919	77,000	66,000	9.63%	78,540	80,111	81,713	83,347	85,014	2.00%
4210	43160	Diesel Fuel	29,161	18,060	12,563	11,880	11,880	-34.22%	12,118	12,360	12,607	12,859	13,116	2.00%
	43160 Total		90,274	78,260	23,482	88,880	77,880		90,658	92,471	94,320	96,207	98,131	
2210	43170	Heating Fuel	46,284	70,000	6,648	70,000	70,000	0.00%	71,400	72,828	74,285	75,770	77,286	2.00%
	43170 Total		46,284	70,000	6,648	70,000	70,000		71,400	72,828	74,285	75,770	77,286	
2120	43180	Minor Equipment & Tools	2,991	2,500	399	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
2510	43180	Equipment & Tools	8,730	10,000	5,908	10,000	10,000	0.00%	10,200	10,404	10,612	10,824	11,041	2.00%
4210	43180	Tools	2,421	2,000	111	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
	43180 Total		14,142	14,500	6,419	14,500	14,500		14,790	15,086	15,388	15,695	16,009	
2210	43190	Building Maintenance Materials	28,885	30,000	10,360	30,000	30,000	0.00%	30,600	31,212	31,836	32,473	33,122	2.00%
	43190 Total		28,885	30,000	10,360	30,000	30,000		30,600	31,212	31,836	32,473	33,122	
2510	43200	Petroleum Products	7,768	11,000	4,220	11,000	11,000	0.00%	11,220	11,444	11,673	11,907	12,145	2.00%
3210	43200	Petroleum Products	-	-	-	-	-		-	-	-	-	-	2.00%
4210	43200	Miscellaneous Products	-	2,500	-	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
	43200 Total		7,768	13,500	4,220	13,500	13,500		13,770	14,045	14,326	14,613	14,905	
2210	43210	Electronic Equipment	1,528	5,000	628	5,000	5,000	0.00%	5,100	5,202	5,306	5,412	5,520	2.00%
4110	43210	Electronic Equipment	9,453	12,300	4,108	11,030	11,030	-10.33%	11,251	11,476	11,705	11,939	12,178	2.00%
	43210 Total		10,981	17,300	4,735	16,030	16,030		16,351	16,678	17,011	17,351	17,698	
1120	43220	Other Equipment	-	-	-	-	-		-	-	-	-	-	2.00%
1130	43220	Other Equipment	740	1,200	581	2,000	2,000	66.67%	2,040	2,081	2,122	2,165	2,208	2.00%
1160	43220	Other Equipment	-	-	-	-	-		-	-	-	-	-	2.00%
2110	43220	Other Equipment	-	-	971	9,000	9,000		9,180	9,364	9,551	9,742	9,937	2.00%
2120	43220	Other Equipment	2,692	3,000	-	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
2210	43220	Other Equipment	538	2,050	-	2,050	2,050	0.00%	2,091	2,133	2,175	2,219	2,263	2.00%
2220	43220	Other Equipment	1,817	2,400	-	2,400	2,400	0.00%	2,448	2,497	2,547	2,598	2,650	2.00%

TOWN of WINDHAM
FY 2017-2018 MUNICIPAL BUDGET

APPROPRIATION PROJECTION 2019-2023
BY OBJECT ACCOUNT

dept	acct	description	FY 2016 actual	FY 2017 approved	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	Δ%	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	FY 2023 projected	projection factor
3110	43220	Other Equipment	8,426	11,000	17,248	35,000	35,000	218.18%	35,700	36,414	37,142	37,885	38,643	2.00%
3120	43220	Other Equipment	-	-	-	-	-		-	-	-	-	-	2.00%
4110	43220	Other Equipment	59,067	59,827	39,818	62,241	62,241	4.03%	63,486	64,756	66,051	67,372	68,719	2.00%
5510	43220	Other Equipment	2,626	5,000	4,231	12,000	12,000	140.00%	12,240	12,485	12,734	12,989	13,249	2.00%
6110	43220	Other Equipment	3,978	3,900	65	2,000	2,000	-48.72%	2,040	2,081	2,122	2,165	2,208	2.00%
6120	43220	Other Equipment	60	500	1,243	500	500	0.00%	510	520	531	541	552	2.00%
6510	43220	Other Equipment	668	-	190	-	-		-	-	-	-	-	2.00%
6520	43220	Other Equipment	-	-	-	-	-		-	-	-	-	-	2.00%
43220 Total			80,612	88,877	64,348	130,191	130,191		132,795	135,451	138,160	140,923	143,741	
2510	43240	Tires	14,930	18,000	5,877	18,000	18,000	0.00%	18,360	18,727	19,102	19,484	19,873	2.00%
3210	43240	Tires	6,479	7,500	1,686	7,900	7,900	5.33%	8,058	8,219	8,384	8,551	8,722	2.00%
4210	43240	Tires	12,730	8,000	2,250	8,000	8,000	0.00%	8,160	8,323	8,490	8,659	8,833	2.00%
43240 Total			34,138	33,500	9,812	33,900	33,900		34,578	35,270	35,975	36,694	37,428	
2150	43250	Vehicle Maintenance Parts	39,350	40,000	16,773	40,000	40,000	0.00%	40,800	41,616	42,448	43,297	44,163	2.00%
2220	43250	Equipment Maintenance	2,430	2,500	934	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
2510	43250	Vehicle Maintenance	86,845	90,000	32,905	90,000	90,000	0.00%	91,800	93,636	95,509	97,419	99,367	2.00%
3210	43250	Vehicle Maintenance	15,878	20,000	3,813	20,000	20,000	0.00%	20,400	20,808	21,224	21,649	22,082	2.00%
4210	43250	Vehicle Maintenance Parts	24,150	30,000	12,275	30,000	30,000	0.00%	30,600	31,212	31,836	32,473	33,122	2.00%
5111	43250	Vehicle Maintenance	-	1,500	-	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
5120	43250	Vehicle Maintenance	-	1,500	672	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
43250 Total			168,653	185,500	67,373	185,500	185,500		189,210	192,994	196,854	200,791	204,807	
2130	43270	Traffic Signs	8,923	10,000	3,580	10,000	10,000	0.00%	10,200	10,404	10,612	10,824	11,041	2.00%
43270 Total			8,923	10,000	3,580	10,000	10,000		10,200	10,404	10,612	10,824	11,041	
2510	43290	Steel	1,792	2,000	-	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
43290 Total			1,792	2,000	-	2,000	2,000		2,040	2,081	2,122	2,165	2,208	
1120	43300	Copy Services	2,432	2,000	706	2,500	2,500	25.00%	2,550	2,601	2,653	2,706	2,760	2.00%
6110	43300	Copy Services	496	500	188	500	500	0.00%	510	520	531	541	552	2.00%
6120	43300	Copy Services	562	500	192	500	500	0.00%	510	520	531	541	552	2.00%
43300 Total			3,490	3,000	1,085	3,500	3,500		3,570	3,641	3,714	3,789	3,864	
2220	43310	Maintenance Materials	1,450	2,000	1,086	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
43310 Total			1,450	2,000	1,086	2,000	2,000		2,040	2,081	2,122	2,165	2,208	
2150	43320	Chemicals	167,896	209,000	25,712	209,000	209,000	0.00%	213,180	217,444	221,792	226,228	230,753	2.00%
4110	43320	Chemicals	1,911	2,000	-	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
43320 Total			169,807	211,000	25,712	211,000	211,000		215,220	219,524	223,915	228,393	232,961	
4110	43330	Equipment Replacement	-	-	-	-	-		-	-	-	-	-	2.00%
43330 Total			-	-	-	-	-		-	-	-	-	-	
6510	43390	Vehicle Expenses	417	714	124	1,114	1,114	56.02%	1,136	1,159	1,182	1,206	1,230	2.00%
43390 Total			417	714	124	1,114	1,114		1,136	1,159	1,182	1,206	1,230	
9130	44020	Land Improvements	445,488	445,665	10,138	445,665	445,665	0.00%	454,578	463,670	472,943	482,402	492,050	2.00%
9140	44020	Land Improvements	80,226	75,000	8,704	75,000	75,000	0.00%	75,000	75,000	75,000	75,000	75,000	2.00%
44020 Total			525,714	520,665	18,843	520,665	520,665		529,578	538,670	547,943	557,402	567,050	
1150	44070	Contributions to Agencies	58,561	60,118	39,172	40,452	55,452	-7.76%	41,261	42,086	42,928	43,787	44,662	2.00%
1180	44070	Contributions to Agencies	164,488	186,468	186,968	184,490	184,490	-1.06%	188,180	191,943	195,782	199,698	203,692	2.00%

dept	acct	description	FY 2016 actual	FY 2017 approved	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	Δ%	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	FY 2023 projected	projection factor
4110	44070	Contributions to Agencies	-	-	-	-	-	#DIV/0!	-	-	-	-	-	2.00%
8120	44070	Contributions to Agencies	23,050	22,800	22,050	22,675	22,675	-0.55%	23,129	23,591	24,063	24,544	25,035	2.00%
	44070 Total		246,098	269,386	248,190	247,617	262,617		252,569	257,621	262,773	268,029	273,389	
1210	44080	Safety Committee	4,398	5,000	741	5,000	5,000	0.00%	5,100	5,202	5,306	5,412	5,520	2.00%
	44080 Total		4,398	5,000	741	5,000	5,000		5,100	5,202	5,306	5,412	5,520	
2120	44100	Road Maintenance Materials	60,489	65,000	9,702	65,000	65,000	0.00%	66,300	67,626	68,979	70,358	71,765	2.00%
2150	44100	Road Maintenance Materials	24,943	33,000	15,251	33,000	33,000	0.00%	33,660	34,333	35,020	35,720	36,435	2.00%
	44100 Total		85,433	98,000	24,953	98,000	98,000		99,960	101,959	103,998	106,078	108,200	
9170	44120	Portland Water District Assessm	-	351,756	146,565	362,962	362,962	3.19%	370,221	377,626	385,178	392,882	400,739	2.00%
	44120 Total		-	351,756	146,565	362,962	362,962		370,221	377,626	385,178	392,882	400,739	
1160	44190	Capital Equipment	2,784	3,000	-	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
4210	44190	Capital Equipment	-	2,500	-	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
9110	44190	Capital Equipment	958,775	725,000	480,894	825,000	725,000	0.00%	725,000	725,000	725,000	725,000	725,000	
	44190 Total		961,560	730,500	480,894	830,500	730,500		730,610	730,722	730,837	730,953	731,072	
5111	45020	Senior Programs	2,634	5,000	2,634	6,000	6,000	20.00%	6,120	6,242	6,367	6,495	6,624	2.00%
5510	45020	Programming	-	1,000	169	1,000	1,000		1,020	1,040	1,061	1,082	1,104	2.00%
	45020 Total		2,634	6,000	2,803	7,000	7,000		7,140	7,283	7,428	7,577	7,729	
5111	45030	Community Events	2,343	8,000	2,343	8,000	8,000	0.00%	8,160	8,323	8,490	8,659	8,833	2.00%
	45030 Total		2,343	8,000	2,343	8,000	8,000		8,160	8,323	8,490	8,659	8,833	
5111	45040	Summerfest	-	-	-	5,000	5,000		5,100	5,202	5,306	5,412	5,520	2.00%
	45040 Total		-	-	-	5,000	5,000		5,100	5,202	5,306	5,412	5,520	
5120	45270	Lease of Gambo Soccer Fields	869	-	-	-	-		-	-	-	-	-	0.00%
	45270 Total		869	-	-	-	-		-	-	-	-	-	
9510	46010	Debt Principal	150,000	150,000	150,000	233,400	233,400	55.60%	228,400	228,400	228,400	228,400	228,400	
	46010 Total		150,000	150,000	150,000	233,400	233,400		228,400	228,400	228,400	228,400	228,400	
9510	46020	Debt Interest	50,625	86,500	41,083	80,488	80,488	-6.95%	83,093	76,209	64,687	57,441	49,723	
	46020 Total		50,625	86,500	41,083	80,488	80,488		83,093	76,209	64,687	57,441	49,723	
4110	46030	Bad Debt	57,500	85,000	54,000	85,000	100,000	17.65%	86,700	88,434	90,203	92,007	93,847	2.00%
	46030 Total		57,500	85,000	54,000	85,000	100,000		86,700	88,434	90,203	92,007	93,847	
	Total Supplies, Services & Other		6,496,747	8,214,132	3,296,618	8,620,741	8,500,014		8,728,666	9,060,416	9,390,937	9,529,238	9,670,674	
	Grand Total		14,274,624	16,791,452	7,239,029	18,424,247	17,613,282		18,996,770	19,747,468	20,444,851	20,935,564	21,440,938	

TOWN of WINDHAM
FY 2017-2018 MUNICIPAL BUDGET

APPROPRIATION PROJECTION 2019-2023
BY DEPARTMENT

dept	acct	description	FY 2016 actual	FY 2017 approved	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	Δ%	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	FY 2023 projected	projection factor
1110	41010	Compensation	8,295	13,230	3,465	13,230	13,230	0.00%	13,230	13,230	13,230	13,230	13,230	0.00%
1110	42010	Legal Services	110,358	80,000	33,220	80,000	80,000	0.00%	84,000	88,200	92,610	97,241	102,103	5.00%
1110	42020	Audit Fees	18,050	19,300	12,500	19,300	19,300	0.00%	20,265	21,278	22,342	23,459	24,632	5.00%
1110	42090	Training/Conferences	17	500	-	500	500	0.00%	510	520	531	541	552	2.00%
1110	42100	Travel/Meals	231	250	431	250	250	0.00%	255	260	265	271	276	2.00%
1110	42110	Memberships	44,365	45,000	22,329	45,971	45,971	2.16%	46,890	47,828	48,785	49,760	50,756	2.00%
1110 Total			181,316	158,280	71,944	159,251	159,251		165,150	171,317	177,763	184,502	191,549	
1120	41010	Compensation	401,842	418,181	209,436	481,656	432,199	3.35%	536,974	568,340	585,391	602,952	621,041	sp +3.00%
1120	41030	Part-time Compensation	647	-	-	-	-		-	-	-	-	-	3.00%
1120	42030	Professional Services	15,229	25,000	3,825	25,000	25,000	0.00%	25,500	26,010	26,530	27,061	27,602	2.00%
1120	42040	Print Services	-	500	-	500	500	0.00%	510	520	531	541	552	2.00%
1120	42050	Equipment Maintenance	55	55	-	55	55		56	57	58	60	61	2.00%
1120	42060	Telephone	7,930	7,500	3,813	7,800	7,800	4.00%	7,956	8,115	8,277	8,443	8,612	2.00%
1120	42070	Advertising	4,117	2,500	2,724	6,000	6,000	140.00%	6,120	6,242	6,367	6,495	6,624	2.00%
1120	42080	Postage	4,932	5,500	2,400	5,500	5,500	0.00%	5,610	5,722	5,837	5,953	6,072	2.00%
1120	42090	Training/Conferences	797	2,000	1,450	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
1120	42100	Travel/Meals	5,153	4,500	4,159	5,500	5,500	22.22%	5,610	5,722	5,837	5,953	6,072	2.00%
1120	42110	Memberships	1,695	2,000	1,533	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
1120	43010	Supplies & Materials	7,312	7,250	3,150	7,500	7,500	3.45%	7,650	7,803	7,959	8,118	8,281	2.00%
1120	43030	Books, Maps & Publications	3,667	3,700	1,085	3,700	3,700	0.00%	3,774	3,849	3,926	4,005	4,085	2.00%
1120	43220	Other Equipment	-	-	-	-	-		-	-	-	-	-	2.00%
1120	43300	Copy Services	2,432	2,000	706	2,500	2,500	25.00%	2,550	2,601	2,653	2,706	2,760	2.00%
1120 Total			455,807	480,686	234,283	549,711	500,254		606,390	639,145	657,611	676,617	696,179	
1130	41010	Compensation	194,583	197,967	95,025	202,430	202,430	2.25%	208,503	214,758	221,201	227,837	234,672	3.00%
1130	41020	Overtime Compensation	-	150	506	750	750		773	796	820	844	869	3.00%
1130	41030	Part-time Compensation	412	-	-	33,550	-		34,556	35,593	36,660	37,760	38,893	3.00%
1130	42030	Professional Services	14,360	22,500	12,942	23,000	23,000	2.22%	23,460	23,929	24,408	24,896	25,394	2.00%
1130	42050	Equipment Maintenance	-	300	-	500	500	66.67%	510	520	531	541	552	2.00%
1130	42060	Telephone	100	300	75	300	300	0.00%	306	312	318	325	331	2.00%
1130	42070	Advertising	216	300	(20)	300	300	0.00%	306	312	318	325	331	2.00%
1130	42080	Postage	11,298	18,500	8,026	19,000	19,000	2.70%	19,380	19,768	20,163	20,566	20,978	2.00%
1130	42090	Training/Conferences	-	250	-	250	250	0.00%	255	260	265	271	276	2.00%
1130	42100	Travel/Meals	611	900	558	1,000	1,000	11.11%	1,020	1,040	1,061	1,082	1,104	2.00%
1130	43010	Supplies & Materials	4,070	3,750	1,399	3,750	3,750	0.00%	3,825	3,902	3,980	4,059	4,140	2.00%
1130	43030	Books, Maps & Publications	746	800	245	800	800	0.00%	816	832	849	866	883	2.00%
1130	43220	Other Equipment	740	1,200	581	2,000	2,000	66.67%	2,040	2,081	2,122	2,165	2,208	2.00%
1130 Total			227,137	246,917	119,336	287,630	254,080		295,749	304,103	312,696	321,537	330,632	
1140	41010	Compensation	102,502	106,788	52,253	112,076	112,076	4.95%	115,439	118,902	122,469	126,143	129,927	3.00%
1140	41020	Overtime Compensation	1,360	2,000	544	2,000	2,000	0.00%	2,060	2,122	2,185	2,251	2,319	3.00%
1140	42030	Professional Services	118	1,000	-	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
1140	42050	Equipment Maintenance	36,907	40,000	29,659	131,421	131,421	228.55%	134,049	136,730	139,465	142,254	145,099	2.00%
1140	42060	Telephone/Data Lines	18,048	19,776	14,868	20,736	20,736	4.85%	21,151	21,574	22,005	22,445	22,894	2.00%
1140	42090	Training/Conferences	1,107	500	-	250	250	-50.00%	255	260	265	271	276	2.00%
1140	42100	Travel/Meals	174	300	163	300	300	0.00%	306	312	318	325	331	2.00%
1140	42110	Memberships	272	300	-	200	200	-33.33%	204	208	212	216	221	2.00%
1140	43010	Supplies & Materials	35	1,000	47	500	500	-50.00%	510	520	531	541	552	2.00%
1140	43030	Books/Maps/Publications	-	200	-	200	200	0.00%	204	208	212	216	221	2.00%
1140 Total			160,522	171,864	97,532	268,683	268,683		275,198	281,877	288,725	295,746	302,944	
1150	41010	Compensation	-	6,370	735	6,370	6,370		6,561	6,758	6,961	7,169	7,385	3.00%
1150	42090	Training/Conferences	-	200	-	200	200	0.00%	204	208	212	216	221	2.00%
1150	42100	Travel/Meals	-	500	139	500	500	0.00%	510	520	531	541	552	2.00%
1150	42110	Memberships	-	-	-	-	-		-	-	-	-	-	2.00%

TOWN of WINDHAM
FY 2017-2018 MUNICIPAL BUDGET

APPROPRIATION PROJECTION 2019-2023
BY DEPARTMENT

dept	acct	description	FY 2016 actual	FY 2017 approved	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	Δ%	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	FY 2023 projected	projection factor
1150	43010	Supplies & Materials	123	1,500	-	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
1150	43030	Books, Maps & Publications	(35)	500	-	500	500	0.00%	510	520	531	541	552	2.00%
1150	44070	Contributions to Agencies	58,561	60,118	39,172	40,452	55,452	-7.76%	41,261	42,086	42,928	43,787	44,662	2.00%
1150 Total			58,649	69,188	40,046	49,522	64,522		50,576	51,653	52,754	53,879	55,028	
1160	41030	Part-time Compensation	9,187	10,843	2,851	10,658	10,658	-1.70%	10,978	11,307	11,646	11,996	12,356	3.00%
1160	42030	Professional Services	37,285	39,815	24,249	39,815	39,815	0.00%	40,611	41,424	42,252	43,097	43,959	2.00%
1160	42060	Telephone	80	600	60	600	600	0.00%	612	624	637	649	662	2.00%
1160	42100	Travel/Meals	-	-	-	-	-		-	-	-	-	-	2.00%
1160	42110	Memberships	-	-	10	-	-		-	-	-	-	-	2.00%
1160	42210	Electrical Equipment Maintenance	1,344	1,500	150	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
1160	43010	Supplies & Materials	30	300	10	300	300	0.00%	306	312	318	325	331	2.00%
1160	43220	Other Equipment	-	-	-	-	-		-	-	-	-	-	2.00%
1160	44190	Capital Equipment	2,784	3,000	-	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
1160 Total			50,710	56,058	27,330	55,873	55,873		57,097	58,349	59,629	60,938	62,277	
1180	44070	Contributions to Agencies	164,488	186,468	186,968	184,490	184,490	-1.06%	188,180	191,943	195,782	199,698	203,692	2.00%
1180 Total			164,488	186,468	186,968	184,490	184,490		188,180	191,943	195,782	199,698	203,692	
1210	42610	Vehicle Insurance	51,343	55,500	52,509	57,850	57,850	4.23%	60,453	63,174	66,016	68,987	72,092	4.50%
1210	42620	Property & General Liability	38,797	40,800	38,472	22,340	22,340	-45.25%	23,345	24,396	25,494	26,641	27,840	4.50%
1210	42630	Professional Liability	26,915	30,020	27,185	46,660	46,660	55.43%	48,760	50,954	53,247	55,643	58,147	4.50%
1210	44080	Safety Committee	4,398	5,000	741	5,000	5,000	0.00%	5,100	5,202	5,306	5,412	5,520	2.00%
1210 Total			121,453	131,320	118,907	131,850	131,850		137,658	143,725	150,063	156,683	163,599	
1220	41060	Social Security	483,082	522,843	255,038	571,373	541,105	3.49%	588,514	606,170	624,355	643,085	662,378	3.00%
1220	41070	Health & Dental	819,428	856,231	348,458	1,223,461	987,552	15.34%	1,278,516	1,336,050	1,396,172	1,458,999	1,524,654	4.50%
1220	41080	Deferred Compensation	137,130	137,000	65,627	158,699	140,000	2.19%	163,460	168,364	173,415	178,617	183,976	3.00%
1220	41090	Tuition Reimbursement	743	5,000	743	5,000	5,000	0.00%	5,150	5,305	5,464	5,628	5,796	3.00%
1220	41110	Classification Plan	-	-	-	-	-		-	-	-	-	-	3.00%
1220	41120	MPERS Contributions	162,710	186,740	85,151	247,910	200,912	7.59%	255,347	263,008	270,898	279,025	287,396	3.00%
1220	41140	Income Protection	5,707	7,200	(1,611)	8,000	8,000	11.11%	8,360	8,736	9,129	9,540	9,969	4.50%
1220	41150	Long Term Disability	6,171	6,500	3,160	6,500	6,500	0.00%	6,793	7,098	7,418	7,751	8,100	4.50%
1220	42600	Workers Compensation	243,382	261,098	62,279	279,316	224,289	-14.10%	291,885	305,020	318,746	333,090	348,079	4.50%
1220	42650	Unemployment Compensation	-	5,000	-	5,000	5,000	0.00%	5,150	5,305	5,464	5,628	5,796	3.00%
1220 Total			1,858,353	1,987,612	818,844	2,505,259	2,118,358		2,603,175	2,705,054	2,811,059	2,921,363	3,036,145	
1230	42030	Professional Services	-	-	-	-	-		-	-	-	-	-	2.00%
1230 Total			-	-	-	-	-		-	-	-	-	-	
2110	41010	Compensation	132,973	169,888	75,286	182,889	182,889	7.65%	188,376	194,027	199,848	205,843	212,018	3.00%
2110	42030	Professional Services	42,197	31,630	19,226	21,935	21,935	-30.65%	22,374	22,821	23,278	23,743	24,218	2.00%
2110	42060	Telephone	3,139	4,200	2,357	5,400	5,400	28.57%	5,508	5,618	5,731	5,845	5,962	2.00%
2110	42070	Advertising	2,177	1,000	205	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
2110	42080	Postage	236	400	38	400	400	0.00%	408	416	424	433	442	2.00%
2110	42090	Training/Conferences	198	2,000	2,073	3,000	3,000	50.00%	3,060	3,121	3,184	3,247	3,312	2.00%
2110	42100	Travel/Meals	1,243	1,500	1,231	3,000	3,000	100.00%	3,060	3,121	3,184	3,247	3,312	2.00%
2110	42110	Memberships	259	250	(116)	500	500	100.00%	510	520	531	541	552	2.00%
2110	42210	Electrical Equipment Maintenance	2,211	2,500	3,490	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
2110	43010	Supplies & Materials	3,051	3,000	1,368	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
2110	43030	Books, Maps & Publications	11	250	-	250	250	0.00%	255	260	265	271	276	2.00%
2110	43220	Other Equipment	-	-	971	9,000	9,000		9,180	9,364	9,551	9,742	9,937	2.00%
2110 Total			187,695	216,618	106,130	232,874	232,874		239,360	246,031	252,892	259,948	267,206	
2120	41010	Compensation	422,997	468,626	214,324	543,845	472,040	0.73%	630,796	676,090	722,743	744,425	766,758	sp + 3.00%
2120	41020	Overtime Compensation	23,659	58,600	7,669	58,600	58,600	0.00%	60,358	62,169	64,034	65,955	67,933	3.00%

TOWN of WINDHAM
FY 2017-2018 MUNICIPAL BUDGET

APPROPRIATION PROJECTION 2019-2023
BY DEPARTMENT

dept	acct	description	FY 2016 actual	FY 2017 approved	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	Δ%	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	FY 2023 projected	projection factor
2120	42090	Training/Conferences	255	500	-	500	500	0.00%	510	520	531	541	552	2.00%
2120	42260	Contracted Services	65,106	72,750	28,560	72,750	72,750	0.00%	74,205	75,689	77,203	78,747	80,322	2.00%
2120	43050	Clothing, Safety Equipment	7,803	9,310	2,841	9,310	9,310	0.00%	9,496	9,686	9,880	10,077	10,279	2.00%
2120	43180	Minor Equipment & Tools	2,991	2,500	399	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
2120	43220	Other Equipment	2,692	3,000	-	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
2120	44100	Road Maintenance Materials	60,489	65,000	9,702	65,000	65,000	0.00%	66,300	67,626	68,979	70,358	71,765	2.00%
2120 Total			585,993	680,286	263,496	755,505	683,700		847,276	897,503	949,205	976,057	1,003,682	
2130	42190	Contracted Services	32,671	50,500	44,525	50,500	50,500	0.00%	51,510	52,540	53,591	54,663	55,756	2.00%
2130	42210	Electrical Equipment Maintenance	4,090	10,000	3,814	10,000	10,000	0.00%	10,200	10,404	10,612	10,824	11,041	2.00%
2130	42220	Electricity	64,417	65,000	35,522	65,000	65,000	0.00%	66,300	67,626	68,979	70,358	71,765	2.00%
2130	43270	Traffic Signs	8,923	10,000	3,580	10,000	10,000	0.00%	10,200	10,404	10,612	10,824	11,041	2.00%
2130 Total			110,101	135,500	87,442	135,500	135,500		138,210	140,974	143,794	146,670	149,603	
2150	43010	Snowplowing Contracts	108,484	143,000	56,926	154,910	154,910	8.33%	158,008	161,168	164,392	167,680	171,033	2.00%
2150	43250	Vehicle Maintenance Parts	39,350	40,000	16,773	40,000	40,000	0.00%	40,800	41,616	42,448	43,297	44,163	2.00%
2150	43320	Chemicals	167,896	209,000	25,712	209,000	209,000	0.00%	213,180	217,444	221,792	226,228	230,753	2.00%
2150	44100	Road Maintenance Materials	24,943	33,000	15,251	33,000	33,000	0.00%	33,660	34,333	35,020	35,720	36,435	2.00%
2150 Total			340,673	425,000	114,663	436,910	436,910		445,648	454,561	463,652	472,925	482,384	
2210	41010	Compensation	258,996	268,044	111,459	280,251	280,251	4.55%	288,658	297,318	306,238	315,425	324,888	3.00%
2210	41020	Overtime Compensation	8,508	13,212	5,374	13,212	13,212	0.00%	13,608	14,017	14,437	14,870	15,316	3.00%
2210	41030	Part-time Compensation	12,165	20,000	4,755	20,000	20,000	0.00%	20,600	21,218	21,855	22,510	23,185	3.00%
2210	42090	Training/Conferences	175	300	260	300	300	0.00%	306	312	318	325	331	2.00%
2210	42120	Rentals	320	1,200	479	1,200	1,200	0.00%	1,224	1,248	1,273	1,299	1,325	2.00%
2210	42150	Refuse Pickup	13,734	13,000	5,705	13,000	13,000	0.00%	13,260	13,525	13,796	14,072	14,353	2.00%
2210	42220	Electricity	70,329	75,000	31,543	75,000	75,000	0.00%	76,500	78,030	79,591	81,182	82,806	2.00%
2210	42230	Water Supply	4,323	4,000	1,956	4,000	4,000	0.00%	4,080	4,162	4,245	4,330	4,416	2.00%
2210	42250	Building Maintenance Services	58,032	65,000	21,778	65,000	65,000	0.00%	66,300	67,626	68,979	70,358	71,765	2.00%
2210	43050	Clothing, Safety Equipment	1,452	3,200	972	3,200	3,200	0.00%	3,264	3,329	3,396	3,464	3,533	2.00%
2210	43170	Heating Fuel	46,284	70,000	6,648	70,000	70,000	0.00%	71,400	72,828	74,285	75,770	77,286	2.00%
2210	43190	Building Maintenance Materials	28,885	30,000	10,360	30,000	30,000	0.00%	30,600	31,212	31,836	32,473	33,122	2.00%
2210	43210	Electronic Equipment	1,528	5,000	628	5,000	5,000	0.00%	5,100	5,202	5,306	5,412	5,520	2.00%
2210	43220	Other Equipment	538	2,050	-	2,050	2,050	0.00%	2,091	2,133	2,175	2,219	2,263	2.00%
2210 Total			505,270	570,006	201,917	582,213	582,213		596,992	612,160	627,729	643,709	660,111	
2220	42230	Water Supply	456	300	(140)	300	300	0.00%	306	312	318	325	331	2.00%
2220	42260	Contracted Services	4,434	6,000	-	6,000	6,000	0.00%	6,120	6,242	6,367	6,495	6,624	2.00%
2220	43050	Safety Equipment	149	400	-	400	400	0.00%	408	416	424	433	442	2.00%
2220	43220	Other Equipment	1,817	2,400	-	2,400	2,400	0.00%	2,448	2,497	2,547	2,598	2,650	2.00%
2220	43250	Equipment Maintenance	2,430	2,500	934	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
2220	43310	Maintenance Materials	1,450	2,000	1,086	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
2220 Total			10,736	13,600	1,880	13,600	13,600		13,872	14,149	14,432	14,721	15,015	
2510	41010	Compensation	127,790	133,596	70,356	175,298	166,199	24.40%	180,557	185,974	191,553	197,300	203,219	3.00%
2510	41020	Overtime Compensation	2,696	6,860	825	6,860	6,860	0.00%	7,066	7,278	7,496	7,721	7,953	3.00%
2510	42090	Training/Conferences	-	1,000	-	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
2510	42100	Travel/Meals	-	-	-	-	-		-	-	-	-	-	2.00%
2510	42120	Rentals	1,584	2,500	742	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
2510	42200	Outside Vehicle Maintenance	14,470	35,000	23,240	35,000	35,000	0.00%	35,700	36,414	37,142	37,885	38,643	2.00%
2510	42210	Electrical Equipment Maintenance	-	-	-	-	-		-	-	-	-	-	2.00%
2510	43010	Supplies & Materials	302	400	-	400	400	0.00%	408	416	424	433	442	2.00%
2510	43050	Clothing, Safety Equipment	1,391	2,000	503	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
2510	43140	Gas Products	16,896	13,440	14,228	16,800	16,800	25.00%	17,136	17,479	17,828	18,185	18,549	2.00%
2510	43160	Diesel Fuel	61,113	60,200	10,919	77,000	66,000	9.63%	78,540	80,111	81,713	83,347	85,014	2.00%
2510	43180	Equipment & Tools	8,730	10,000	5,908	10,000	10,000	0.00%	10,200	10,404	10,612	10,824	11,041	2.00%

TOWN of WINDHAM
FY 2017-2018 MUNICIPAL BUDGET

APPROPRIATION PROJECTION 2019-2023
BY DEPARTMENT

dept	acct	description	FY 2016 actual	FY 2017 approved	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	Δ%	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	FY 2023 projected	projection factor
2510	43200	Petroleum Products	7,768	11,000	4,220	11,000	11,000	0.00%	11,220	11,444	11,673	11,907	12,145	2.00%
2510	43240	Tires	14,930	18,000	5,877	18,000	18,000	0.00%	18,360	18,727	19,102	19,484	19,873	2.00%
2510	43250	Vehicle Maintenance	86,845	90,000	32,905	90,000	90,000	0.00%	91,800	93,636	95,509	97,419	99,367	2.00%
2510	43290	Steel	1,792	2,000	-	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
2510 Total			346,307	385,996	169,723	447,858	427,759		458,637	469,686	481,012	492,623	504,526	
2910	42030	Professional Services	12,235	53,432	3,020	54,540	54,540	2.07%	55,631	56,743	57,878	59,036	60,217	2.00%
2910	42260	Contracted Services	617,378	633,030	253,420	633,030	633,030	0.00%	645,691	658,604	671,777	685,212	698,916	2.00%
2910	42330	Tipping Fees	159,980	158,625	73,312	158,625	158,625	0.00%	161,798	165,033	168,334	171,701	175,135	2.00%
2910 Total			789,593	845,087	329,752	846,195	846,195		863,119	880,381	897,989	915,949	934,268	
3110	41010	Compensation	1,500,612	1,616,246	772,020	1,742,273	1,694,199	4.82%	1,794,542	1,848,378	1,903,829	1,960,944	2,019,772	3.00%
3110	41020	Premium Compensation	212,184	220,000	120,399	239,500	239,500	8.86%	246,685	254,086	261,708	269,559	277,646	3.00%
3110	41030	Part-time Compensation	-	-	-	-	-		-	-	-	-	-	3.00%
3110	41100	Compensation for Court time	12,222	18,000	3,856	18,000	18,000	0.00%	18,540	19,096	19,669	20,259	20,867	3.00%
3110	42030	Professional Services	10,230	9,000	7,082	11,000	11,000	22.22%	11,220	11,444	11,673	11,907	12,145	2.00%
3110	42070	Advertising	-	750	30	700	700	-6.67%	714	728	743	758	773	2.00%
3110	42080	Postage	530	1,000	360	1,200	1,200	20.00%	1,224	1,248	1,273	1,299	1,325	2.00%
3110	42090	Training/Conferences	13,422	23,000	12,098	25,500	25,500	10.87%	26,010	26,530	27,061	27,602	28,154	2.00%
3110	42100	Travel/Meals	7,381	9,200	5,925	11,000	11,000	19.57%	11,220	11,444	11,673	11,907	12,145	2.00%
3110	42110	Memberships	1,124	1,850	814	1,850	1,850	0.00%	1,887	1,925	1,963	2,002	2,043	2.00%
3110	42210	Electrical Equipment Maintenance	1,692	3,100	99	3,300	3,300	6.45%	3,366	3,433	3,502	3,572	3,643	2.00%
3110	43010	Supplies & Materials	17,297	20,000	16,721	21,000	21,000	5.00%	21,420	21,848	22,285	22,731	23,186	2.00%
3110	43030	Books, Maps & Publications	1,456	1,800	1,456	1,800	1,800	0.00%	1,836	1,873	1,910	1,948	1,987	2.00%
3110	43050	Clothing	25,933	32,000	15,717	33,000	33,000	3.13%	33,660	34,333	35,020	35,720	36,435	2.00%
3110	43220	Other Equipment	8,426	11,000	17,248	35,000	35,000	218.18%	35,700	36,414	37,142	37,885	38,643	2.00%
3110 Total			1,812,509	1,966,946	973,825	2,145,123	2,097,049		2,208,024	2,272,782	2,339,453	2,408,094	2,478,764	
3120	41010	Compensation	-	-	-	-	-		-	-	-	-	-	3.00%
3120	41020	Premium Compensation	-	-	-	-	-		-	-	-	-	-	3.00%
3120	41030	Part-time Compensation	-	-	-	-	-		-	-	-	-	-	3.00%
3120	42030	Professional Services	13,300	13,500	3,614	14,000	14,000	3.70%	14,280	14,566	14,857	15,154	15,457	2.00%
3120	42060	Telephone	15,458	25,200	11,112	22,000	22,000	-12.70%	22,440	22,889	23,347	23,814	24,290	2.00%
3120	42090	Training/Conferences	-	-	-	-	-	#DIV/0!	-	-	-	-	-	2.00%
3120	42100	Travel/Meals	-	-	-	-	-	#DIV/0!	-	-	-	-	-	2.00%
3120	42210	Electrical Equipment Maintenance	4,340	8,000	3,991	8,000	8,000	0.00%	8,160	8,323	8,490	8,659	8,833	2.00%
3120	42260	Contracted Services	329,139	339,014	-	349,200	349,200	3.00%	356,184	363,308	370,574	377,985	385,545	2.00%
3120	43010	Supplies & Materials	-	-	-	-	-	#DIV/0!	-	-	-	-	-	2.00%
3120	43030	Books, Maps & Publications	-	-	-	-	-	#DIV/0!	-	-	-	-	-	2.00%
3120	43220	Other Equipment	-	-	-	-	-		-	-	-	-	-	2.00%
3120 Total			362,236	385,714	18,717	393,200	393,200		401,064	409,085	417,267	425,612	434,125	
3140	41010	Compensation	29,751	37,160	17,977	38,663	38,663	4.04%	39,823	41,018	42,249	43,516	44,822	3.00%
3140	41020	Overtime Compensation	306	750	67	750	750	0.00%	773	796	820	844	869	3.00%
3140	42030	Professional Services	24,656	26,500	11,841	27,000	27,000	1.89%	27,540	28,091	28,653	29,226	29,810	2.00%
3140	43010	Supplies & Materials	1,242	500	144	600	600	20.00%	612	624	637	649	662	2.00%
3140 Total			55,956	64,910	30,029	67,013	67,013		68,748	70,529	72,357	74,235	76,164	
3210	41010	Compensation	12,905	12,319	-	17,337	16,437	33.42%	17,857	18,393	18,945	19,513	20,099	3.00%
3210	41020	Overtime Compensation	-	400	536	500	500	25.00%	515	530	546	563	580	3.00%
3210	42200	Outside Vehicle Maintenance	7,712	13,000	3,001	13,000	13,000	0.00%	13,260	13,525	13,796	14,072	14,353	2.00%
3210	42210	Electrical Equipment Maintenance	-	-	-	-	-		-	-	-	-	-	2.00%
3210	43140	Gas Products	50,507	42,336	18,074	54,000	44,000	3.93%	55,080	56,182	57,305	58,451	59,620	2.00%
3210	43200	Petroleum Products	-	-	-	-	-		-	-	-	-	-	2.00%
3210	43240	Tires	6,479	7,500	1,686	7,900	7,900	5.33%	8,058	8,219	8,384	8,551	8,722	2.00%
3210	43250	Vehicle Maintenance	15,878	20,000	3,813	20,000	20,000	0.00%	20,400	20,808	21,224	21,649	22,082	2.00%

TOWN of WINDHAM
FY 2017-2018 MUNICIPAL BUDGET

APPROPRIATION PROJECTION 2019-2023
BY DEPARTMENT

dept	acct	description	FY 2016 actual	FY 2017 approved	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	Δ%	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	FY 2023 projected	projection factor
3210	Total		93,481	95,555	27,110	112,737	101,837		115,170	117,657	120,200	122,799	125,455	
4110	41010	Compensation	373,720	455,020	167,231	622,157	495,000	8.79%	660,316	730,396	752,308	774,877	798,123	sp +3.00%
4110	41020	Overtime Compensation	50,908	47,479	55,571	80,904	80,904	70.40%	83,331	85,831	88,406	91,058	93,790	3.00%
4110	41030	Part-time Compensation	702,507	815,618	351,872	821,826	821,826	0.76%	846,481	871,875	898,031	924,972	952,722	3.00%
4110	41130	Training Compensation	87,016	88,218	30,791	86,842	86,842	-1.56%	89,447	92,131	94,895	97,741	100,674	3.00%
4110	42030	Professional Services	45,388	44,628	24,781	47,314	47,314	6.02%	48,260	49,225	50,210	51,214	52,238	2.00%
4110	42040	Print Services	283	-	451	500	500		510	520	531	541	552	2.00%
4110	42060	Telephone	8,629	9,000	4,318	9,500	9,500	5.56%	9,690	9,884	10,081	10,283	10,489	2.00%
4110	42070	Advertising	-	-	-	-	-		-	-	-	-	-	2.00%
4110	42080	Postage	634	400	242	400	400	0.00%	408	416	424	433	442	2.00%
4110	42090	Training/Conferences	26,893	20,000	9,685	25,115	25,115	25.58%	25,617	26,130	26,652	27,185	27,729	2.00%
4110	42100	Travel/Meals	2,466	2,600	797	2,600	2,600	0.00%	2,652	2,705	2,759	2,814	2,871	2.00%
4110	42110	Memberships	4,836	5,275	3,915	5,275	5,275	0.00%	5,381	5,488	5,598	5,710	5,824	2.00%
4110	42210	Electrical Equipment Maintenance	9,254	4,440	4,081	5,660	5,660	27.48%	5,773	5,889	6,006	6,127	6,249	2.00%
4110	42260	Contracted Services	40,475	40,000	23,523	-	-	-100.00%	-	-	-	-	-	2.00%
4110	43010	Supplies & Materials	3,518	6,000	5,181	6,000	6,000	0.00%	6,120	6,242	6,367	6,495	6,624	2.00%
4110	43040	Medical Supplies	33,720	34,000	19,962	41,905	41,905	23.25%	42,743	43,598	44,470	45,359	46,267	2.00%
4110	43050	Clothing/Uniforms	12,587	9,100	9,993	12,000	12,000	31.87%	12,240	12,485	12,734	12,989	13,249	2.00%
4110	43210	Electronic Equipment	9,453	12,300	4,108	11,030	11,030	-10.33%	11,251	11,476	11,705	11,939	12,178	2.00%
4110	43220	Other Equipment	59,067	59,827	39,818	62,241	62,241	4.03%	63,486	64,756	66,051	67,372	68,719	2.00%
4110	43320	Chemicals	1,911	2,000	-	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
4110	43330	Equipment Replacement	-	-	-	-	-		-	-	-	-	-	2.00%
4110	44070	Contributions to Agencies	-	-	-	-	-		-	-	-	-	-	2.00%
4110	46030	Bad Debt	57,500	85,000	54,000	85,000	100,000	17.65%	86,700	88,434	90,203	92,007	93,847	2.00%
4110	Total		1,530,765	1,740,905	810,319	1,928,269	1,816,112		2,002,446	2,109,561	2,169,554	2,231,282	2,294,794	
4140	43010	Supplies & Materials	382	1,480	195	1,480	1,480	0.00%	1,510	1,540	1,571	1,602	1,634	2.00%
4140	Total		382	1,480	195	1,480	1,480		1,510	1,540	1,571	1,602	1,634	
4150	42240	Water Main Charges	98,963	94,730	42,709	95,772	95,772	1.10%	97,687	99,641	101,634	103,667	105,740	2.00%
4150	Total		98,963	94,730	42,709	95,772	95,772		97,687	99,641	101,634	103,667	105,740	
4210	41030	Part-time Compensation	-	2,000	-	2,000	2,000	0.00%	2,060	2,122	2,185	2,251	2,319	3.00%
4210	42030	Professional Services	33,178	36,414	6,245	37,142	37,142	2.00%	37,885	38,643	39,415	40,204	41,008	2.00%
4210	42200	Outside Vehicle Maintenance	19,221	24,000	4,782	24,000	24,000	0.00%	24,480	24,970	25,469	25,978	26,498	2.00%
4210	42210	Electrical Equipment Maintenance	6,535	4,000	(116)	4,000	4,000	0.00%	4,080	4,162	4,245	4,330	4,416	2.00%
4210	43140	Gas Products	6,657	5,040	2,798	16,380	16,380	225.00%	16,708	17,042	17,383	17,730	18,085	2.00%
4210	43160	Diesel Fuel	29,161	18,060	12,563	11,880	11,880	-34.22%	12,118	12,360	12,607	12,859	13,116	2.00%
4210	43180	Tools	2,421	2,000	111	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
4210	43200	Miscellaneous Products	-	2,500	-	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
4210	43240	Tires	12,730	8,000	2,250	8,000	8,000	0.00%	8,160	8,323	8,490	8,659	8,833	2.00%
4210	43250	Vehicle Maintenance Parts	24,150	30,000	12,275	30,000	30,000	0.00%	30,600	31,212	31,836	32,473	33,122	2.00%
4210	44190	Capital Equipment	-	2,500	-	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
4210	Total		134,053	134,514	40,909	140,402	140,402		143,230	146,115	149,059	152,062	155,126	
5110	41010	Compensation	149,244	149,785	73,673	153,582	153,582	2.53%	158,189	162,935	167,823	172,858	178,044	3.00%
5110	41020	Overtime Compensation	56	1,000	36	1,000	1,000	0.00%	1,030	1,061	1,093	1,126	1,159	3.00%
5110	41030	Part-time Compensation	16,519	15,810	3,983	17,628	17,628	11.50%	18,157	18,702	19,263	19,841	20,436	3.00%
5110	42030	Professional Services	2,966	3,000	-	4,200	4,200	40.00%	4,284	4,370	4,457	4,546	4,637	2.00%
5110	42060	Telephone	846	1,000	390	1,200	1,200	20.00%	1,224	1,248	1,273	1,299	1,325	2.00%
5110	42070	Advertising	549	1,000	1,251	1,000	1,000		1,020	1,040	1,061	1,082	1,104	2.00%
5110	42080	Postage	301	300	100	300	300	0.00%	306	312	318	325	331	2.00%
5110	42090	Training/Conferences	588	2,500	352	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
5110	42100	Travel/Meals	1,276	1,000	282	1,400	1,400	40.00%	1,428	1,457	1,486	1,515	1,546	2.00%
5110	42110	Memberships	246	350	276	450	450	28.57%	459	468	478	487	497	2.00%

dept	acct	description	FY 2016 actual	FY 2017 approved	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	Δ%	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	FY 2023 projected	projection factor
5110	42260	Contracted Services	4,442	4,500	1,823	1,000	1,000	-77.78%	1,020	1,040	1,061	1,082	1,104	2.00%
5110	43010	Supplies & Materials	4,226	2,000	3,498	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
5110	43030	Books/Maps/Publications	221	-	-	2,000	2,000		2,040	2,081	2,122	2,165	2,208	2.00%
5110 Total			181,481	182,246	85,664	188,260	188,260		193,748	199,396	205,211	211,197	217,360	
5111	41030	Part-time Compensation	80,725	94,500	65,336	94,500	94,500	0.00%	97,335	100,255	103,263	106,361	109,551	3.00%
5111	41110	Payroll Tax	8,548	10,000	-	10,000	10,000	0.00%	10,300	10,609	10,927	11,255	11,593	3.00%
5111	42030	Professional Services	1,511	3,995	1,528	4,000	4,000	0.13%	4,080	4,162	4,245	4,330	4,416	2.00%
5111	42200	Outside Vehicle Maintenance	-	-	199	300	300		306	312	318	325	331	2.00%
5111	42260	Contracted Services - Day Cam	26,599	25,000	26,599	32,000	32,000	28.00%	32,640	33,293	33,959	34,638	35,331	2.00%
5111	42280	Contracted Services - Other	13,207	48,000	13,207	48,000	48,000	0.00%	48,960	49,939	50,938	51,957	52,996	2.00%
5111	43010	Supplies & Materials - Day Cam	1,897	7,000	1,897	5,000	5,000	-28.57%	5,100	5,202	5,306	5,412	5,520	2.00%
5111	43020	Supplies & Materials - Other	772	4,000	772	4,500	4,500	12.50%	4,590	4,682	4,775	4,871	4,968	2.00%
5111	43140	Vehicle Fuel	879	1,500	879	2,500	2,500	66.67%	2,550	2,601	2,653	2,706	2,760	2.00%
5111	43250	Vehicle Maintenance	-	1,500	-	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
5111	45020	Senior Programs	2,634	5,000	2,634	6,000	6,000	20.00%	6,120	6,242	6,367	6,495	6,624	2.00%
5111	45030	Community Events	2,343	8,000	2,343	8,000	8,000	0.00%	8,160	8,323	8,490	8,659	8,833	2.00%
5111	45040	Summerfest	-	-	-	5,000	5,000		5,100	5,202	5,306	5,412	5,520	2.00%
5111 Total			139,115	208,495	115,394	221,300	221,300		226,771	232,383	238,139	244,044	250,101	
5120	41030	Part-time Compensation	62,337	69,054	48,996	68,000	68,000	-1.53%	70,040	72,141	74,305	76,535	78,831	3.00%
5120	42030	Professional Services	1,439	5,000	1,154	5,000	5,000	0.00%	5,100	5,202	5,306	5,412	5,520	2.00%
5120	42060	Telephone	578	400	409	850	850	112.50%	867	884	902	920	938	2.00%
5120	42150	Refuse Pickup	304	400	319	400	400	0.00%	408	416	424	433	442	2.00%
5120	42220	Electricity	1,808	2,000	900	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
5120	42230	Water Supply	2,103	2,500	662	2,000	2,000	-20.00%	2,040	2,081	2,122	2,165	2,208	2.00%
5120	42250	Building Services	5,488	4,500	878	5,000	5,000	11.11%	5,100	5,202	5,306	5,412	5,520	2.00%
5120	43010	Supplies and Materials	8,593	9,000	5,839	9,000	9,000	0.00%	9,180	9,364	9,551	9,742	9,937	2.00%
5120	43140	Vehicle Fuel	2,071	2,000	1,131	2,500	2,500	25.00%	2,550	2,601	2,653	2,706	2,760	2.00%
5120	43250	Vehicle Maintenance	-	1,500	672	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
5120	45270	Lease of Gambo Soccer Fields	869	-	-	-	-	#DIV/0!	-	-	-	-	-	0.00%
5120 Total			85,590	96,354	60,961	96,250	96,250		98,855	101,533	104,285	107,113	110,021	
5130	41030	Part-time Compensation	986	14,000	-	-	-	-100.00%	-	-	-	-	-	3.00%
5130	42060	Telephone	264	500	170	-	-	-100.00%	-	-	-	-	-	2.00%
5130	42220	Electricity	-	500	-	-	-	-100.00%	-	-	-	-	-	2.00%
5130	42260	Contracted Services	263	600	3,684	700	700	16.67%	714	728	743	758	773	2.00%
5130	43010	Supplies and Materials	786	5,000	1,453	750	750	-85.00%	765	780	796	812	828	2.00%
5130	43020	Office Supplies & First Aid	-	150	-	150	150	0.00%	153	156	159	162	166	2.00%
5130 Total			2,299	20,750	5,308	1,600	1,600		1,632	1,665	1,698	1,732	1,767	
5510	41010	Compensation	252,068	275,764	128,353	304,504	304,504	10.42%	335,157	345,212	355,568	366,235	377,222	sp +3.00%
5510	41030	Part-time Compensation	51,264	63,492	28,625	87,153	68,830	8.41%	89,768	92,461	95,235	98,092	101,035	3.00%
5510	42030	Professional Services	19,684	11,400	5,544	10,700	10,700	-6.14%	10,914	11,132	11,355	11,582	11,814	2.00%
5510	42040	Print Services	-	1,100	1,075	1,100	1,400	27.27%	1,122	1,144	1,167	1,191	1,214	2.00%
5510	42050	Equipment Maintenance	1,645	1,650	596	1,650	1,650	0.00%	1,683	1,717	1,751	1,786	1,822	2.00%
5510	42060	Telephone	1,962	2,250	1,122	2,250	2,250	0.00%	2,295	2,341	2,388	2,435	2,484	2.00%
5510	42080	Postage	1,235	1,000	601	1,500	1,500	50.00%	1,530	1,561	1,592	1,624	1,656	2.00%
5510	42090	Training/Conferences	1,200	1,000	350	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
5510	42100	Travel/Meals	1,758	2,500	962	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
5510	42110	Memberships	484	500	70	500	500	0.00%	510	520	531	541	552	2.00%
5510	43010	Supplies & Materials	4,483	4,000	3,488	4,500	4,500	12.50%	4,590	4,682	4,775	4,871	4,968	2.00%
5510	43030	Books, Maps & Publications	27,542	27,430	12,410	28,500	28,500	3.90%	29,070	29,651	30,244	30,849	31,466	2.00%
5510	43060	Non-printed Materials	16,607	16,800	10,051	18,500	18,500	10.12%	18,870	19,247	19,632	20,025	20,425	2.00%
5510	43220	Other Equipment	2,626	5,000	4,231	12,000	12,000	140.00%	12,240	12,485	12,734	12,989	13,249	2.00%
5510	45020	Programming	-	1,000	169	1,000	1,000		1,020	1,040	1,061	1,082	1,104	2.00%

dept	acct	description	FY 2016 actual	FY 2017 approved	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	Δ%	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	FY 2023 projected	projection factor
5510	Total		382,557	414,886	197,647	477,357	459,334		512,339	526,835	541,749	557,092	572,877	
6110	41010	Compensation	220,360	231,579	114,074	232,543	232,543	0.42%	239,520	246,705	254,106	261,730	269,581	3.00%
6110	41020	Overtime Compensation	-	-	292	-	-		-	-	-	-	-	3.00%
6110	41030	Part-time Compensation	2,345	-	441	-	-		-	-	-	-	-	2.00%
6110	42030	Professional Services	9,000	12,960	4,500	13,000	13,000	0.31%	13,260	13,525	13,796	14,072	14,353	2.00%
6110	42040	Print Services	156	200	-	200	200	0.00%	204	208	212	216	221	2.00%
6110	42050	Equipment Maintenance	465	500	-	200	200	-60.00%	204	208	212	216	221	2.00%
6110	42060	Telephone	3,901	3,900	1,450	3,900	3,900	0.00%	3,978	4,058	4,139	4,221	4,306	2.00%
6110	42070	Advertising	1,479	1,500	273	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
6110	42080	Postage	1,509	1,500	477	1,500	1,500							
6110	42090	Training/Conferences	2,321	3,000	823	3,000	3,000							
6110	42100	Travel/Meals	1,838	2,000	199	2,000	2,000	0.00%	2,040	2,081	2,122	2,165	2,208	2.00%
6110	42110	Memberships	250	500	70	390	390	-22.00%	398	406	414	422	431	2.00%
6110	43010	Supplies & Materials	568	1,000	285	700	700	-30.00%	714	728	743	758	773	2.00%
6110	43030	Books, Maps & Publications	1,148	1,000	122	500	500	-50.00%	510	520	531	541	552	2.00%
6110	43140	Gas Products	1,914	1,512	816	1,890	1,890	25.00%	1,928	1,966	2,006	2,046	2,087	2.00%
6110	43220	Other Equipment	3,978	3,900	65	2,000	2,000	-48.72%	2,040	2,081	2,122	2,165	2,208	2.00%
6110	43300	Copy Services	496	500	188	500	500	0.00%	510	520	531	541	552	2.00%
6110	Total		251,727	265,551	124,074	263,823	263,823		266,835	274,567	282,526	290,717	299,149	
6120	41010	Compensation	179,549	230,590	104,461	265,762	265,762	15.25%	273,735	281,947	290,405	299,118	308,091	3.00%
6120	42030	Professional Services	-	60,000	2,759	40,000	40,000	-33.33%	40,800	41,616	42,448	43,297	44,163	2.00%
6120	42040	Print Services	-	1,000	79	1,000	1,000	0.00%	1,020	1,040	1,061	1,082	1,104	2.00%
6120	42050	Equipment Maintenance	-	500	-	500	500	0.00%	510	520	531	541	552	2.00%
6120	42060	Telephone	1,298	2,100	897	2,100	2,100	0.00%	2,142	2,185	2,229	2,273	2,319	2.00%
6120	42070	Advertising	6,858	5,000	3,302	7,500	7,500	50.00%	7,650	7,803	7,959	8,118	8,281	2.00%
6120	42080	Postage	1,689	1,200	481	1,200	1,200	0.00%	1,224	1,248	1,273	1,299	1,325	2.00%
6120	42090	Training/Conferences	1,164	3,000	115	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
6120	42100	Travel/Meals	479	3,000	1,344	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
6120	42110	Memberships	541	1,400	786	1,700	1,700	21.43%	1,734	1,769	1,804	1,840	1,877	2.00%
6120	43010	Supplies & Materials	689	1,500	329	1,500	1,500	0.00%	1,530	1,561	1,592	1,624	1,656	2.00%
6120	43030	Books, Maps & Publications	143	600	143	600	600	0.00%	612	624	637	649	662	2.00%
6120	43140	Fuel	0	300	-	300	300	0.00%	306	312	318	325	331	2.00%
6120	43220	Other Equipment	60	500	1,243	500	500	0.00%	510	520	531	541	552	2.00%
6120	43300	Copy Services	562	500	192	500	500	0.00%	510	520	531	541	552	2.00%
6120	Total		193,033	311,190	116,131	329,162	329,162		338,403	347,908	357,686	367,744	378,090	
6121	42030	Professional Services	3,929	-	2,293	-	25,000		25,000	25,000	25,000	25,000	25,000	2.00%
6121	Total		3,929	-	2,293	-	25,000		25,000	25,000	25,000	25,000	25,000	
6510	41010	Compensation	220,579	236,918	114,998	266,259	266,259	12.38%	274,247	282,474	290,949	299,677	308,667	3.00%
6510	42030	Professional Services	893	17,600	200	17,600	17,600	0.00%	17,952	18,311	18,677	19,051	19,432	2.00%
6510	42040	Print Services	405	500	79	500	500	0.00%	510	520	531	541	552	2.00%
6510	42050	Equipment Maintenance	10,661	14,035	3,301	12,675	12,675	-9.69%	12,929	13,187	13,451	13,720	13,994	2.00%
6510	42060	Telephone	1,064	2,464	876	2,464	2,464	0.00%	2,513	2,564	2,615	2,667	2,720	2.00%
6510	42070	Advertising	104	800	-	800	800	0.00%	816	832	849	866	883	2.00%
6510	42080	Postage	1,265	2,753	386	2,753	2,753	0.00%	2,808	2,864	2,922	2,980	3,040	2.00%
6510	42090	Training/Conferences	935	1,655	1,522	1,655	1,655	0.00%	1,688	1,722	1,756	1,791	1,827	2.00%
6510	42100	Travel/Meals	1,486	1,780	302	2,720	2,720	52.81%	2,774	2,830	2,886	2,944	3,003	2.00%
6510	42110	Memberships	295	505	295	505	505	0.00%	515	525	536	547	558	2.00%
6510	43010	Supplies & Materials	2,699	2,000	1,317	2,200	2,200	10.00%	2,244	2,289	2,335	2,381	2,429	2.00%
6510	43030	Books, Maps & Publications	2,800	3,320	1,562	3,320	3,320	0.00%	3,386	3,454	3,523	3,594	3,666	2.00%
6510	43220	Other Equipment	668	-	190	-	-		-	-	-	-	-	2.00%
6510	43390	Vehicle Expenses	417	714	124	1,114	1,114	56.02%	1,136	1,159	1,182	1,206	1,230	2.00%
6510	Total		244,271	285,044	125,151	314,565	314,565		323,519	332,732	342,211	351,965	362,001	

dept	acct	description	FY 2016 actual	FY 2017 approved	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	Δ%	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	FY 2023 projected	projection factor
6520	41030	Part-time Compensation				6,600	6,600		6,600	6,732	6,867	7,004	7,144	2.00%
6520	42030	Professional Services	-	6,500	-	4,000	4,000	-38.46%	4,080	4,162	4,245	4,330	4,416	2.00%
6520	42050	Equipment Maintenance	3,747	3,750	747	5,175	5,175	38.00%	5,279	5,384	5,492	5,602	5,714	2.00%
6520	42090	Training/Conferences	-	1,200	25	1,200	1,200	0.00%	1,224	1,248	1,273	1,299	1,325	2.00%
6520	43010	Supplies & Materials	1,314	3,500	350	3,500	3,500	0.00%	3,570	3,641	3,714	3,789	3,864	2.00%
6520	43030	Books, Maps & Publications	514	500	-	500	500	0.00%	510	520	531	541	552	2.00%
6520	43220	Other Equipment	-	-	-	-	-		-	-	-	-	-	2.00%
6520 Total			5,575	15,450	1,121	14,375	14,375		14,663	14,956	15,255	15,560	15,871	
7510	41010	Compensation	105,074	101,528	52,519	107,629	107,629	6.01%	110,858	114,184	117,609	121,137	124,771	3.00%
7510	41020	Overtime Compensation	-	1,200	2,835	-	-		-	-	-	-	-	3.00%
7510	41030	Part-time Compensation	31,277	59,980	26,109	56,227	56,227	-6.26%	57,914	59,652	61,441	63,285	65,183	3.00%
7510	42030	Professional Services	4,018	6,270	3,810	6,270	6,270	0.00%	6,395	6,523	6,654	6,787	6,923	2.00%
7510	42040	Print Services	3,919	5,000	3,954	4,000	4,000	-20.00%	4,080	4,162	4,245	4,330	4,416	2.00%
7510	42050	Equipment Maintenance	1,754	900	-	900	900	0.00%	918	936	955	974	994	2.00%
7510	42060	Telephone	1,069	1,300	570	1,300	1,300	0.00%	1,326	1,353	1,380	1,407	1,435	2.00%
7510	42070	Advertising	3,330	3,300	2,383	3,300	3,300	0.00%	3,366	3,433	3,502	3,572	3,643	2.00%
7510	42080	Postage	1,494	2,000	1,834	1,100	1,100	-45.00%	1,122	1,144	1,167	1,191	1,214	2.00%
7510	42090	Training/Conferences	170	750	-	750	750	0.00%	765	780	796	812	828	2.00%
7510	42100	Travel/Meals	1,571	2,440	301	2,200	2,200	-9.84%	2,244	2,289	2,335	2,381	2,429	2.00%
7510	42110	Memberships	110	140	75	175	175	25.00%	179	182	186	189	193	2.00%
7510	43010	Supplies & Materials	2,599	3,000	1,507	3,000	3,000	0.00%	3,060	3,121	3,184	3,247	3,312	2.00%
7510	43030	Books, Maps & Publications	2,104	2,500	-	2,500	2,500	0.00%	2,550	2,601	2,653	2,706	2,760	2.00%
7510 Total			158,489	190,308	95,896	189,351	189,351		194,777	200,360	206,106	212,018	218,103	
8110	41010	Compensation	91,235	93,039	45,929	96,747	96,747	3.99%	99,650	102,639	105,718	108,890	112,156	3.00%
8110	42030	Professional Services	-	-	-	-	-		-	-	-	-	-	2.00%
8110	42060	Telephone	494	700	176	700	700	0.00%	714	728	743	758	773	2.00%
8110	42080	Postage	69	200	72	200	200	0.00%	204	208	212	216	221	2.00%
8110	42090	Training/Conferences	260	375	-	375	375	0.00%	383	390	398	406	414	2.00%
8110	42100	Travel/Meals	285	350	-	350	350	0.00%	357	364	371	379	386	2.00%
8110	42110	Memberships	50	200	90	120	120	-40.00%	122	125	127	130	132	2.00%
8110	43010	Supplies & Materials	1,000	1,000	-	500	500	-50.00%	510	520	531	541	552	2.00%
8110	43090	General Assistance	5,412	40,000	4,960	40,000	40,000							
8110	43100	User Fee Offset	8,598	10,000	-	10,000	10,000	0.00%	10,200	10,404	10,612	10,824	11,041	2.00%
8110	43140	Gas Products	-	-	-	500	500		510	520	531	541	552	2.00%
8110 Total			107,402	145,864	51,226	149,492	149,492		112,649	115,899	119,243	122,685	126,228	
8120	44070	Contributions to Agencies	23,050	22,800	22,050	22,675	22,675	-0.55%	23,129	23,591	24,063	24,544	25,035	2.00%
8120 Total			23,050	22,800	22,050	22,675	22,675		23,129	23,591	24,063	24,544	25,035	
TOTAL OPERATING			12,021,661	13,404,179	5,936,924	14,801,732	14,090,767		15,359,087	15,893,080	16,377,921	16,851,333	17,339,385	
9110	44190	Capital Equipment	958,775	725,000	480,894	825,000	725,000	0.00%	725,000	725,000	725,000	725,000	725,000	
9110 Total			958,775	725,000	480,894	825,000	725,000		725,000	725,000	725,000	725,000	725,000	
9120	42190	Contracted Services	370,723	850,000	451,658	1,000,000	1,000,000	17.65%	1,150,000	1,300,000	1,500,000	1,500,000	1,500,000	0.00%
9120 Total			370,723	850,000	451,658	1,000,000	1,000,000		1,150,000	1,300,000	1,500,000	1,500,000	1,500,000	
9130	42030	Professional Services	-	-	-	-	-		-	-	-	-	-	2.00%
9130	42260	Contracted Services	5,319	413,927	15,647	300,000	300,000	-27.52%	200,000	250,000	250,000	250,000	250,000	2.00%
9130	44020	Land Improvements	445,488	445,665	10,138	445,665	445,665	0.00%	454,578	463,670	472,943	482,402	492,050	2.00%
9130 Total			450,807	859,592	25,785	745,665	745,665		654,578	713,670	722,943	732,402	742,050	
9140	44020	Land Improvements	80,226	75,000	8,704	75,000	75,000	0.00%	75,000	75,000	75,000	75,000	75,000	2.00%

dept	acct	description	FY 2016 actual	FY 2017 approved	FY 2017 ytd (12/31)	FY 2018 preliminary	FY 2018 manager	Δ%	FY 2019 projected	FY 2020 projected	FY 2021 projected	FY 2022 projected	FY 2023 projected	projection factor
9140	Total		80,226	75,000	8,704	75,000	75,000		75,000	75,000	75,000	75,000	75,000	
9170	44120	Portland Water District Assessm	-	351,756	146,565	362,962	362,962	3.19%	370,221	377,626	385,178	392,882	400,739	2.00%
9170	Total		-	351,756	146,565	362,962	362,962		370,221	377,626	385,178	392,882	400,739	
9510	46010	Debt Principal	150,000	150,000	150,000	233,400	233,400	55.60%	228,400	228,400	228,400	228,400	228,400	
9510	46020	Debt Interest	50,625	86,500	41,083	80,488	80,488	-6.95%	83,093	76,209	64,687	57,441	49,723	
9510	Total		200,625	236,500	191,083	313,888	313,888		311,493	304,609	293,087	285,841	278,123	
9910	43010	Supplies and Materials	89,289	150,000	-	150,000	150,000	0.00%	153,000	156,060	159,181	162,365	165,612	2.00%
9910	Total		89,289	150,000	-	150,000	150,000		153,000	156,060	159,181	162,365	165,612	
9920	43010	Emergency Fund	100,000	150,000	-	150,000	150,000	0.00%	153,000	156,060	159,181	162,365	165,612	2.00%
9920	Total		100,000	150,000	-	150,000	150,000		153,000	156,060	159,181	162,365	165,612	
TOTAL CAPITAL & NON-OPERATING			2,250,445	3,397,848	1,304,690	3,622,515	3,522,515		3,592,292	3,808,024	4,019,571	4,035,854	4,052,137	
Grand Total			14,272,106	16,802,027	7,241,614	18,424,247	17,613,282		18,951,380	19,701,104	20,397,492	20,887,187	21,391,522	