| | | | | | | 1000 | a ty | IUNIS. |
|---|--|--|---|---|---|---|--|---|
| 05/14/2 1354atp | 018 09:29 lante | Town of Windham NEXT YEAR BUDGE | | PORT | | | | P 1 bgnyrpts |
| - | CTION: 19001 FY 2019 | I | I COMPARISON RE | | | | | RIOD 99 |
| | | | | | | | | |
| ACCOUNT GENERAL | | 2017 ACTUAL | 2018 ORIG BUD | 2018 REVISED BUD | 2019 FIN COMM | 2019 MANAGER | 2019 PRELIM | PCT CHANGE |
| 40 | FIRE-RESCUE & EMERGH | ENCY MGT | | | | | | |
| 14100 | | | | | | | | |
| $\begin{array}{c} 14100\\ 14$ | FIRE-RESCUE ADMINIST 41110 REG FT 41120 REG FT 41130 TRAIN 0 41210 OT-REG 43100 SUPP & 43340 CHEMICZ 43510 MED SUF 43710 POSTAGE 43720 CLOTHIN 446210 TEL-LAN 46310 ADVRTSN 46410 TRV EXIL 46910 TRNG/CC 46930 CT AGNO 47430 OTHR EC 48210 BAD DEF | 390,806.98 728,070.05 77,426.73 89,019.75 MTL 6,549.85 ALS 2,375.00 PP 43,056.56 E 530.23 VG 13,484.24 VCS 101,669.04 SVCS 7,967.14 VD 10,187.50 VG 1,353.58 VG 4,378.00 CY .00 QP 89,826.45 | $\begin{array}{c} 495,000.00\\ 821,826.00\\ 86,842.00\\ 80,904.00\\ 6,000.00\\ 2,000.00\\ 41,905.00\\ 400.00\\ 12,000.00\\ 93,314.00\\ 5,660.00\\ 9,500.00\\ 2,600.00\\ 2,600.00\\ 500.00\\ 25,115.00\\ 5,275.00\\ 73,271.00\\ 105,000.00\end{array}$ | $\begin{array}{c} 495,000.00\\ 821,826.00\\ 86,842.00\\ 80,904.00\\ 6,000.00\\ 2,000.00\\ 41,905.00\\ 400.00\\ 12,000.00\\ 93,314.00\\ 5,660.00\\ 9,500.00\\ 2,600.00\\ 2,600.00\\ 25,115.00\\ 5,275.00\\ 0,3,271.00\\ 105,000.00\end{array}$ | $\begin{array}{c} 619,122.00\\ 797,411.00\\ 80,572.00\\ 85,690.00\\ 6,000.00\\ 2,300.00\\ 44,605.00\\ 400.00\\ 14,560.00\\ 81,129.00\\ 23,563.00\\ 10,560.00\\ 2,800.00\\ 400.00\\ 2,800.00\\ 400.00\\ 24,785.00\\ 5,406.00\\ 5,406.00\\ 00\\ 62,424.00\\ 107,100.00\\ \end{array}$ | $\begin{array}{c} 619,122.00\\ 797,411.00\\ 80,572.00\\ 85,690.00\\ 6,000.00\\ 2,300.00\\ 44,605.00\\ 400.00\\ 14,560.00\\ 81,129.00\\ 23,563.00\\ 10,560.00\\ 2,800.00\\ 400.00\\ 2,800.00\\ 400.00\\ 24,785.00\\ 5,406.00\\ 5,406.00\\ 00\\ 62,424.00\\ 107,100.00\\ \end{array}$ | $\begin{array}{c} 652,005.00\\ 797,411.00\\ 80,572.00\\ 85,690.00\\ 2,300.00\\ 44,605.00\\ 400.00\\ 14,560.00\\ 81,129.00\\ 23,563.00\\ 10,560.00\\ 2,800.00\\ 400.00\\ 24,785.00\\ 5,406.00\\ 5,406.00\\ 00\\ 62,424.00\\ 107,100.00\\ \end{array}$ | 25.1% -3.0% -7.2% 5.9% 15.0% 6.4% 21.3% -13.1% 316.3% 11.2% 7.7% -20.0% -1.3% 2.5% -14.8% 2.0% |
| TOT | AL FIRE-RESCUE ADMINIS | STRA 1,690,755.15 | 1,867,112.00 | 1,867,112.00 | 1,968,827.00 | 1,968,827.00 | 2,001,710.00 | 5.4% |
| 14200 14200 | FIRE-RESCUE SERVICES 45110 WTR/SWE | | 95,772.00 | 95,772.00 | 99,412.00 | 99,412.00 | 99,412.00 | 3.8% |
| TOT | AL FIRE-RESCUE SERVICE | ES 102,171.68 | 95,772.00 | 95,772.00 | 99,412.00 | 99,412.00 | 99,412.00 | 3.8% |
| 14300 14300 14300 | EMERGENCY MANAGEMENT 41120 REG PT 43100 SUPP & | .00 | .00 1,480.00 | .00 1,480.00 | .00 1,400.00 | .00 1,400.00 | .00 1,400.00 | .0% -5.4% |
| TOT | AL EMERGENCY MANAGEMEN | NT 391.90 | 1,480.00 | 1,480.00 | 1,400.00 | 1,400.00 | 1,400.00 | -5.4% |
| 14700 14700 14700 14700 | FIRE VEHICLE MAINTEN 41110 REG FT 41120 REG PT 43220 FUEL GZ | .00 .00 | .00 2,000.00 16,380.00 | .00 2,000.00 16,380.00 | .00 3,000.00 16,692.00 | .00 3,000.00 16,692.00 | .00 3,000.00 16,692.00 | .0% 50.0% 1.9% |



FOR PERIOD 99

P 2 bgnyrpts

05/14/2018 09:29 1354atplante

Town of Windham NEXT YEAR BUDGET COMPARISON REPORT

PROJECTION: 19001 FY 2019 PROPOSED

| ACCOUNT GENERAL | | | 2017 ACTUAL | 2018 ORIG BUD | 2018 REVISED BUD | 2019 FIN COMM | 2019 MANAGER | 2019 PRELIM | PCT CHANGE |
|---|---|--|---|--|--|---|---|---|---|
| $14700 \\ 1470$ | 43230 43410 43420 43430 44400 45320 45330 47430 47450 | FUEL DISEL PARTS FLUIDS ETC TIRES PROF SVCS VE MT SVCS EQ MT SVCS OTHR EQP TOOLS | $\begin{array}{c} 23,543.13\\ 25,357.73\\ 413.04\\ 4,894.56\\ 33,547.99\\ 37,975.50\\ 504.04\\ .00\\ 822.72\end{array}$ | $\begin{array}{c} 11,880.00\\ 30,000.00\\ 2,500.00\\ 8,000.00\\ 37,142.00\\ 24,000.00\\ 4,000.00\\ 2,500.00\\ 2,000.00\end{array}$ | $\begin{array}{c} 11,880.00\\ 30,000.00\\ 2,500.00\\ 8,000.00\\ 37,142.00\\ 24,000.00\\ 4,000.00\\ 2,500.00\\ 2,000.00\end{array}$ | $\begin{array}{c} 14,976.00\\ 30,000.00\\ 2,000.00\\ 6,000.00\\ 37,885.00\\ 28,000.00\\ 5,000.00\\ 2,500.00\\ 2,500.00\\ 2,000.00\end{array}$ | $\begin{array}{c} 14,976.00\\ 30,000.00\\ 2,000.00\\ 6,000.00\\ 37,885.00\\ 28,000.00\\ 5,000.00\\ 5,000.00\\ 2,500.00\\ 2,000.00\end{array}$ | $\begin{array}{c} 14,976.00\\ 30,000.00\\ 2,000.00\\ 6,000.00\\ 37,885.00\\ 28,000.00\\ 5,000.00\\ 2,500.00\\ 2,500.00\\ 2,000.00\end{array}$ | 26.1% .0% -20.0% -25.0% 2.0% 16.7% 25.0% .0% |
| TOT | | HICLE MAINTENAN SCUE & EMERGENC FUND GRAND TOTAL | 135,724.23 1,929,042.96 1,929,042.96 1,929,042.96 | 140,402.00 2,104,766.00 2,104,766.00 2,104,766.00 | 140,402.00 2,104,766.00 2,104,766.00 2,104,766.00 | 148,053.00 2,217,692.00 2,217,692.00 2,217,692.00 | 148,053.00 2,217,692.00 2,217,692.00 2,217,692.00 | 148,053.00 2,250,575.00 2,250,575.00 2,250,575.00 | 5.4% 5.4% 5.4% 5.4% |

** END OF REPORT - Generated by Tony Plante **

| 5/14/2018 09:29 354atplante PROJECTION: 19001 FY 2019 | Town of Windham NEXT YEAR BUDGET PROPOSED | COMPARISON REF | PORT | | | P bgnyrpt FOR PERIOD 99 |
|---|---|------------------|---------------------|------------------|-----------------|--------------------------------|
| COUNTS FOR: ENERAL FUND | 2017 ACTUAL | 2018 ORIG BUD | 2018 REVISED BUD | 2019 FIN COMM | 2019 MANAGER | 2019 PCT PRELIM CHANGE |
| Sequence 11Sequence 22Sequence 39 | otal Page Break Y Y Y Y Y N N N | | | | | |
| Report title: 05/14/2018 09:29 Town c 1354atplante NEXT Y | of Windham YEAR BUDGET COMPARISON | REPORT | | | | P bgnyr |
| PROJECTION: 19001 FY 2019 | PROPOSED | | | | | FOR PERIOD 99 |
| Report type: Budget level: Budget level 2: Budget level 3: Percentage change calculati Print first or second year Print revenue as credit: Include cfwd in rev bud: Include cfwd in actuals: Print totals only: Include segment code: Include report grand totals Print full GL account: Double space: Suppress zero bdgt accts: Print as worksheet: Print percent change or com Print text: Amounts/totals exceed 999 m Print five budget levels: Report view: | of budget requests: F Y N N N by account type: N N N N N N N N N N N N N N N N N N N | 3 2 1 | | | | |

Org 14* Object 4* Project Account type Account status

14100 - FIRE-RESCUE ADMINISTRATION

MISSION:

The mission of the Windham Fire-Rescue Department is to assist residents and visitors with emergencies that they are unable to handle themselves.

Major services provided by the Windham Fire-Rescue Department:

- Fire Prevention: Includes fire safety public education, plan review, and life safety inspections.
- Emergency Medical Services: Emergency medical treatment and transport at the basic and advanced levels.
- Fire suppression: Responding to and mitigating structure fires, brush/grass fires, electrical problems and alarms.
- Specialized Rescue: Includes off road rescue, motor vehicle crashes, vehicle extrication, and water rescue.
- Hazardous materials: Response to liquid and gaseous spills and leaks, carbon monoxide emergencies and unknown substances or packages.
- Fire-Police: Response to emergency and weather related incidents for both fire and police traffic control.

During calendar year 2017 the department responded to 3,114 calls, an average of 8.5 incidents per day. The average response time, measured from when the call was received by the dispatcher to when units arrived on the scene, was 7.49 minutes. The average daytime response was 6.39 minutes and the average night time response was 8.79 minutes. Of the 3,114 calls for service 1,995 (64.44%) were related to "medical/rescue" which generally covers emergency medical services and motor vehicle crashes. The remaining 35.56% were fire and other non-medical incidents.

SUCCESS:

Success in fire-rescue services is ensuring that when the community calls for any of the programs or services that the call is answered efficiently and effectively using properly trained personnel, the right amount of personnel with the right equipment.

The effectiveness of service can be measured through ensuring adequate response times, positive outcomes and the protection of life and property. The Insurance Services Office (ISO) provides a rating to the department that can directly affect citizen's insurance rates. ISO, in conjunction with the National Fire Protection Association (NFPA), provides standards for equipment, training, and response times. For example, the NFPA 1720 benchmark for an area like Windham with a department structure like Windham Fire-Rescue's should be able to respond for structural firefighting with 10 firefighters within 10 minutes 80% of the time, a standard the department has been able to meet.

Through the quality improvement standards set by Maine Emergency Medical Services the department can ensure that the medical care it is providing meets the standard of care and current protocols.

The Cumberland County Regional Communications Center utilizes Emergency Fire Dispatch and Emergency Medical Dispatch to provide a systematic call taking process that provides pre-arrival instructions for callers further putting our dispatchers as our "first, first responders." Based on the information gathered from the caller the system generates a determinate code which better defines the acuity of the call. With this additional information we can further refine our responses, adjusting the amount of apparatus and personnel dispatched to a call and whether they response with or without lights and sirens.

14100 - FIRE-RESCUE ADMINISTRATION

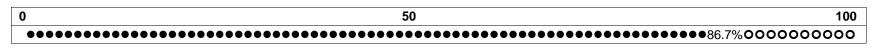
MISSION GAPS:

Staffing and Response Capacity.

Windham Fire-Rescue is a combination style department which translates into a mix of; paid on call firefighters, emergency medical technicians (EMT's), fire-police, per-diem firefighter/EMT's and six full time paramedic/firefighters (one of whom is on duty at a time for a 24 hour shift, the other 2 cover 7 day shifts a week, one at a time). Windham Fire-Rescue meets its mission by responding to the first emergency first. Depending on the severity of the request for service the department may only be able to handle one call at a time.

During the day with current staffing of seven (7) firefighter/EMTs the department may be able to handle up to three (3) calls at the same time. At night with four (4) firefighter/EMTs, it may be able to handle two (2) calls simultaneously. The ability of the department to handle the current call volume depends on the nature of the call. Statistically, the department operates within manageable call volume range 86.7% of the time. 13.3% of the time the department is receiving more than 3 calls within an hour during the day and more than 2 calls during the night hour. In years past we have only looked at the number of calls within a certain hour. We have been able to refine the call data to look at major and minor call responses and the resources needed to properly handle those responses within the two shifts. This approach is providing a seemingly more accurate measurement.

INDICATOR: CALLS WITHIN RESPONSE CAPACITY, 2017



- Within response capacity
- Above response capacity

Daytime on-call response is minimal, averaging 2-5 call members for serious calls. Call company response improves at night to 6-10 or more responding for serious calls. The on call system has provided and will continue to provide excellent service to the community; however, the number of responders is unpredictable.

The department continues to struggle with maintaining an active call company. The majority of its call members act as per-diem staff which has been very successful for the per-diem system. However, many of those same members are contributing what available time they do have to the per-diem program, families, and other jobs making them less able to give the additional time to the department, especially during the day. The per-diem system has inherent problems and limitations, both in the number of available personnel and the commitment they can make.

Changes in the per diem system are already apparent. There are times, such as special events and holidays, when per-diem shifts go unfilled. Several members reach the limit on the hours that they are able to work before being eligible for overtime and benefits, significantly limiting staffing flexibility. Since a large percentage of the department's per-diem staff are also call-company staff the hours they contribute to responding on calls and training as a call member are also included in that average. In 2017 we were able to cover 90.7% of all our per-diem day shifts and 96.8% of all of our night per-diem night shifts.

14100 - FIRE-RESCUE ADMINISTRATION

Full-Time Supervision.

Full-time supervision would allow for a skilled supervisory, emergency medical and firefighting position that requires the employee to respond to a wide range of medical, traumatic, and fire suppression-related emergencies in the community.

This positions primary responsibility would include but not limited to coordinating the Emergency Medical Services division of the department with support from call company officers and full time line staff. Approximately 64% of our call volume is EMS and having someone that can focus on state and federal requirements, ensuring quality of the care we provide, community outreach, training of providers and adequate medical supply stock is something that we are trying to improve in our organization. As we look to other opportunities such as community paramedicine or other non-emergency services we will need someone that can facilitate those programs.

Facilities challenges.

Facilities continue to present a challenge. Central Station at the Public Safety Building is centrally located physically in the center of town. The ability to house staff and equipment in this station provides the best coverage and response time to the entire community. The space constraints in this twenty five year old facility continue to be a problem for administrative operations as well lacking sufficient space for apparatus, supply storage and overnight staff.

Apparatus and equipment.

For the last several years the department has utilized pickup trucks in our four stations to respond on calls where the larger fire apparatus may not be needed but personnel and equipment is. As a result of this program we have seen a reduction in wear and tear on the fire apparatus and reduced maintenance costs. The pickup truck assigned to East Windham Station, a 2002 half ton crew cab truck was once assigned to the chief. Corrosion is consuming the vehicle, despite previous body work and paint. Each of our pickup trucks carries first response medical equipment and forestry/brush fire equipment. We are proposing to replace this vehicle with a truck that is designed and built for forestry/brush fires while still being able to accomplish medical first response.

A large percentage of the town is not served by public water that leaves these areas potentially without water supply for fire protection. In an effort to improve our ISO rating and our rural water supply firefighting operations we need to invest in the 5 dry hydrants we currently have in town that are not operable. We should also be looking to areas in town where we can install new dry hydrants in natural static and moving water in these areas. Once our current dry hydrants are repaired and placed back in service we will implement a bi-annual inspection and flushing system to help maintain their adequacy. We would propose to budget money for the next three years to make the needed repairs at the current locations and the development of new locations.

We have been approached by Gorham to budget for half of the replacement of the shared mechanics service vehicle. He is currently operating a 2003 utility van that had been purchased use several years ago. With the nature of the shared position and working out of multiple stations on upwards of 40 vehicles he uses the vehicle as a mobile workshop and parts room. The vehicle has approximately 127,000 miles on it. For the last two years the mechanic has had to put time into making mechanical and corrosion repairs to the vehicle for a state inspection

14100 - FIRE-RESCUE ADMINISTRATION

The last few years of serious motor vehicle crashes has revealed a weakness in our vehicle stabilization equipment. Rescue Struts are used to stabilize a vehicle or other equipment by creating a purchase point on the object to be stabilized extending to the ground. We currently only have two of these struts and have found that while they still have some application on smaller vehicles on a level surface there are other struts out there that allow for greater distance between the item to be stabilized and the ground with better support. Additionally to properly use this equipment in many cases four struts would be required, compared to our two. The funds requested would allow us to purchase two additional struts with extension kit and anchoring equipment

Fire Prevention/Inspections.

As the town has continued to grow we have done our best to keep up with fire prevention and life safety inspections in the new construction and renovations that have gone on. We have not had the capacity to implement an inspection program of the existing commercial or multi-family residential. Our ability to inspect and enforce life safety codes in 3 or more multi family residence and existing industrial and commercial occupancies has been reactive as a result of violations noted during emergency responses or through citizen complaints. It is important to implement a program that can be consistently administered using community outreach, education and enforcement when needed.

| 05/14/2 1354atp | 018 09:54 lante | | Cown of Windham NEXT YEAR BUDGET | COMPARISON RE | PORT | | 1 | a ty | IUNIS ler erp solution P 1 bgnyrpts |
|--|---|---|--|--|---|--|--|--|--|
| PROJE | CTION: 19001 | FY 2019 PROPOS | SED | | | | | FOR PE | RIOD 99 |
| ACCOUNI GENERAL | | | 2017 ACTUAL | 2018 ORIG BUD | 2018 REVISED BUD | 2019 FIN COMM | 2019 MANAGER | 2019 PRELIM | PCT CHANGE |
| 40 | FIRE-RESCU | E & EMERGENCY MO | GT | | | | | | |
| 14100 | FIRE-RESCUI 41110 41120 41130 41210 43100 43340 43510 43710 43720 44400 45330 46210 46310 46410 46510 46910 46920 46930 47430 48210 | E ADMINISTRATION REG FT REG PT TRAIN COMP OT-REG SUPP & MTL CHEMICALS MED SUPP POSTAGE CLOTHING PROF SVCS EQ MT SVCS TEL-LAND ADVRTSNG TRV EXP PRINTING TRNG/CONF MMBR DUES CT AGNCY OTHR EQP BAD DEBTS | $\begin{array}{c} 390,806.98\\728,070.05\\77,426.73\\89,019.75\\6,549.85\\2,375.00\\43,056.56\\530.23\\13,484.24\\101,669.04\\7,967.14\\101,187.50\\.00\\1,353.58\\450.93\\22,027.21\\4,378.00\\.00\\89,826.45\\101,575.91\end{array}$ | $\begin{array}{c} 495,000.00\\ 821,826.00\\ 80,904.00\\ 6,000.00\\ 2,000.00\\ 41,905.00\\ 400.00\\ 12,000.00\\ 93,314.00\\ 5,660.00\\ 9,500.00\\ 2,600.00\\ 2,600.00\\ 25,115.00\\ 5,275.00\\ 0\\ 73,271.00\\ 105,000.00\end{array}$ | $\begin{array}{c} 495,000.00\\ 821,826.00\\ 86,842.00\\ 80,904.00\\ 6,000.00\\ 2,000.00\\ 41,905.00\\ 400.00\\ 12,000.00\\ 93,314.00\\ 5,660.00\\ 9,500.00\\ 2,600.00\\ 500.00\\ 2,600.00\\ 500.00\\ 25,115.00\\ 5,275.00\\ 00\\ 73,271.00\\ 105,000.00\end{array}$ | $\begin{array}{c} 619,122.00\\ 797,411.00\\ 80,572.00\\ 85,690.00\\ 6,000.00\\ 2,300.00\\ 44,605.00\\ 400.00\\ 14,560.00\\ 81,129.00\\ 23,563.00\\ 10,560.00\\ 2,800.00\\ 400.00\\ 2,800.00\\ 400.00\\ 24,785.00\\ 5,406.00\\ 00\\ 24,785.00\\ 5,406.00\\ 00\\ 24,785.00\\ 5,406.00\\ 00\\ 107,100.00\\ \end{array}$ | $\begin{array}{c} 619,122.00\\ 797,411.00\\ 80,572.00\\ 85,690.00\\ 6,000.00\\ 2,300.00\\ 44,605.00\\ 400.00\\ 14,560.00\\ 81,129.00\\ 23,563.00\\ 10,560.00\\ 2,800.00\\ 400.00\\ 2,800.00\\ 400.00\\ 24,785.00\\ 5,406.00\\ 00\\ 24,785.00\\ 5,406.00\\ 00\\ 24,785.00\\ 5,406.00\\ 00\\ 107,100.00\\ \end{array}$ | $\begin{array}{c} 652,005.00\\ 797,411.00\\ 80,572.00\\ 85,690.00\\ 6,000.00\\ 2,300.00\\ 44,605.00\\ 400.00\\ 14,560.00\\ 81,129.00\\ 23,563.00\\ 10,560.00\\ 2,800.00\\ 400.00\\ 2,800.00\\ 400.00\\ 24,785.00\\ 5,406.00\\ .00\\ 62,424.00\\ 107,100.00\end{array}$ | 25.1 -3.0 -7.2 5.9 6.9 6.4 213.3 16.3 11.2 316.3 11.2 7.7 -20.0 -1.3 2.5 -1.3 2.5 -1.3 -1.3 -1.3 -1.3 -1.3 -1.3 -2.5 -1.3 -1. |
| TOT | 'AL FIRE-RESCU 'AL FIRE-RESCU 'AL GENERAL FU | | 1,690,755.15 1,690,755.15 1,690,755.15 | 1,867,112.00 1,867,112.00 1,867,112.00 | 1,867,112.00 1,867,112.00 1,867,112.00 | 1,968,827.00 1,968,827.00 1,968,827.00 | 1,968,827.00 1,968,827.00 1,968,827.00 | 2,001,710.00 2,001,710.00 2,001,710.00 | 5.4% 5.4% 5.4% |
| | | GRAND TOTAL | 1,690,755.15 | 1,867,112.00 | 1,867,112.00 | 1,968,827.00 | 1,968,827.00 | 2,001,710.00 | 5.4% |

** END OF REPORT - Generated by Tony Plante **

| 5/14/2018 09:54 354atplante PROJECTION: 19001 FY 1 | NEXT | n of Windham YEAR BUDGET (| COMPARISON REF | PORT | | | P 2 bgnyrpts FOR PERIOD 99 |
|--|---|---|------------------|---------------------|------------------|-----------------|-----------------------------------|
| CCOUNTS FOR: ENERAL FUND | | 2017 ACTUAL | 2018 ORIG BUD | 2018 REVISED BUD | 2019 FIN COMM | 2019 MANAGER | 2019 PCT PRELIM CHANGE |
| Field # Sequence 1 1 Sequence 2 2 Sequence 3 9 Sequence 4 0 | Y Y | e Break Y Y N N | | | | | |
| | | T COMPARISON F | REPORT | | | | P bgnyrr FOR PERIOD 99 |
| Report type: Budget level: Budget level 2: Budget level 3: Percentage change calco Print first or second 3 Print revenue as credi Include cfwd in rev buu Include cfwd in actual Print totals only: Include segment code: Include report grand to Print full GL account: Double space: Suppress zero bdgt acco Print as worksheet: Print percent change of Print text: Amounts/totals exceed Print five budget leve Report view: | year of budget t: d: s: otals by accou ts: r comment: 999 million do | t requests: F Y N N N M M M N N N N N N N N N N N N N | 3 2 1 | | | | |

Org Object Project Account type Account status

| | | | | | | | a tyler erp solution |
|------------------------------|---|--|---------------|----------|------------|----------------------------|----------------------|
| 03/30/20 1354atp | 018 11:12 lante | Town of Windham NEXT YEAR BUDGET I | DETAIL REPORT | | | | P 54 bgnyrpts |
| PROJE | CTION: 19001 FY 2019 PH | OPOSED | | | | | |
| ACCOUNTS GENERAL 14100 | | TION | VENDOR | QUANTITY | UNIT COST | 2019 MANAGER | |
| 14100 | 41110 - REGULAR FULL-T Annual salar | TME ries and wages for rions as authorized | | 1.00 | 652,005.00 | 619,122.00 * 652,005.00 | |
| | FTEs and the approved pos Medical Serv Adjustment p of 1/1/2019 | e strategic plan sition of Emergency vices Supervisor. reflects start date for EMS Supervisor the strategic plan. | | 1.00 | 32,883.00 | -32,883.00 | |
| 14100 | 41120 - REGULAR PART- Compensation employees. | TIME 1 for call company | | 1.00 | 797,411.00 | 797,411.00 * 797,411.00 | |
| 14100 | 41130 - TRAINING COMP Training cor fire-rescue | pensation for | | 1.00 | 80,572.00 | 80,572.00 * 80,572.00 | |
| 14100 | 41210 - OVERTIME-REGU Overtime com paramedic st | pensation for eight | | 1.00 | 85,690.00 | 85,690.00 * 85,690.00 | |
| 14100 | 43100 - GENERAL SUPPL Office Supp administrat stations. | | | 1.00 | 6,000.00 | 6,000.00 * 6,000.00 | |
| 14100 | 43340 - CHEMICALS Firefighting | g Foam | | 1.00 | 2,300.00 | 2,300.00 * 2,300.00 | |

🔧 munis

| | | | | | | a tyler erp solution |
|---|--|--------|----------|-----------|------------------------------------|----------------------|
| 3/30/2018 11: .354atplante | 12 Town of Windham NEXT YEAR BUDGET DETAIL REP | ORT | | | | P 55 bgnyrpts |
| PROJECTION: | 19001 FY 2019 PROPOSED | | | | | |
| ACCOUNTS FOR: SENERAL FUND 4100 43510 | - MEDICAL SUPPLIES | VENDOR | QUANTITY | UNIT COST | 2019 MANAGER 44,605.00 * | |
| 11100 15510 | Medications | | 1.00 | 7,105.00 | 7,105.00 | |
| | Oxygen | | 1.00 | 2,160.00 | 2,160.00 | |
| | Non-invasive monitoring supplies | | 1.00 | 2,700.00 | 2,700.00 | |
| | Cleaning/Decontamination | | 1.00 | 400.00 | 400.00 | |
| | Consumables: Bandaging, IO's, IV Fluids, IV catheters, gloves | | 1.00 | 32,240.00 | 32,240.00 | |
| 4100 43710 | - POSTAGE | | 1.00 | 400.00 | 400.00 | ŧ |
| | Postage | | | | | |
| 4100 43720 | - CLOTHING | | 1.00 | 14,560.00 | 14,560.00 ° 14,560.00 | ł. |
| | Uniforms and Clothing for on duty personnel to include full time, per-diem and call staff. | | | | | |
| 4100 44400 | - PROFESSIONAL SERVICES | | 1.00 | 46,800.00 | 81,129.00 · 46,800.00 | * |
| | Contracted EMS billing with Medical Reimbursement Services at 8% of net collections. | | | | | |
| | Fire-Police Annual Fuel Stipend | | 1.00 | 900.00 | 900.00 | |
| | Employee Physicals / | | 1.00 | 14,015.00 | 14,015.00 | |
| | Respiratory Protection Mandates EMS Service Medical Director | | 1.00 | 5,280.00 | 5,280.00 | |
| | and Maine EMS Licensing Fees Software/licensing agreements | | 1.00 | 14,134.00 | 14,134.00 | |
| 2 8 <u>2012</u> 2010-2019-00-00 | | | | | | |
| 4100 45330 | - EQUIPMENT MAINTENANCE SERVICES Annual Ladder Testing - Aerials | | 1.00 | 3,300.00 | 23,563.00 3,300.00 | k |
| | and Ground Ladders | | 1.00 | 3,970.00 | 3,970.00 | |
| | Radio/Minitor Repairs | | 1.00 | 1,640.00 | 1,640.00 | |
| | Batteries | | 1.00 | 7,500.00 | 7,500.00 | |
| | | | | | | |

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|--|---|--------|----------|-----------|--------------------------|----------------------------------|
| 03/30/2018 11:12 1354atplante | Town of Windham NEXT YEAR BUDGET DETAIL R | EPORT | | | | P 56 bgnyrpts |
| PROJECTION: 19001 FY 2 | 019 PROPOSED | | | | | |
| breath | ing air packs and ing air compressor annual g and repairs. | VENDOR | QUANTITY | UNIT COST | | |
| on care stretc | preventative maintenance diac monitors/AEDs, ners/stair chairs, and ation equipment. | | 1.00 | 7,153.00 | 7,153.00 | |
| Fire s | E & DATA - LANDLINE cation land lines, cell and mobile data devices. | | 1.00 | 10,560.00 | 10,560.00 * 10,560.00 | |
| 14100 46310 - ADVERTIS | ING | | | | .00 | |
| 14100 46410 - TRAVEL E | | | 1.00 | 2,800.00 | 2,800.00 * 2,800.00 | |
| at out | expenses for attendance side training programs, gs, conferences, etc. | | | | | |
| 14100 46510 - PRINTING | | | 1.00 | 400.00 | 400.00 * 400.00 | |
| | ng for carbon pecialty forms. | | | | | |
| 14100 46910 - TRAINING | | | 1.00 | 24,785.00 | 24,785.00 * 24,785.00 | |
| traini Includ firefi office educat | ration for outside ng programs and classes. ing but not limited to; ghter 1&2, EMT classes, r development, continuing ion, and specialty ngs for all personnel. | | | | | |
| 14100 46920 - MEMBERSH | IPS | | 1.00 | 5,406.00 | 5,406.00 * 5,406.00 | |
| profes includ associ Protec member | or memberships to sional organizations to e the fire chief's ations, National Fire tion Association ship and code iption. | | | 2,222.00 | 5,100.00 | |

| 1354atplante | NEXT YEAR BUDGET DETAIL | REPORT | | | | |
|---|---------------------------------|--------|----------|----------------------|-------------------------|--|
| PROJECTION: 19001 FY 2019 PROPO | SED | | | | | |
| ACCOUNTS FOR: GENERAL FUND 14100 46930 - CONTRIBUTIONS TO | AGENCIES | VENDOR | QUANTITY | UNIT COST | 2019 MANAGER .00 | |
| 14100 47430 - OTHER EQUIPMENT & Hose- Hand Line | MACHINERY | | 1.00 | 2,800.00 | 62,424.00 * 2,800.00 | |
| Replacement of Bottles | Expiring Air | | 5.00 | 890.00 | 4,450.00 | |
| Firefighting Pr Clothing Replace | ement | | 12.00 | 2,100.00 | 25,200.00 | |
| Bunker Pants ar Helmets, Boots, | | | 12.00 | 555.00 | 6,660.00 | |
| Fire-Police Equ | lipment | | 1.00 | 800.00 | 800.00 | |
| Firefighting Ha | and Tools | | 1.00 | 2,000.00 | 2,000.00 | |
| Forestry Tools | | | 1.00 | 3,700.00 | 3,700.00 | |
| Gear Racks for Replacement Ver | | | 1.00 | 1,800.00 | 1,800.00 | |
| Physical Fitnes | | | 1.00 | 2,000.00 | 2,000.00 | |
| Portable Genera | itor | | 1.00 | 1,500.00 3,000.00 | 1,500.00 | |
| Replacement of equipment durin | damaged or lost og the year. | | | | 3,000.00 | |
| Community AED - per year in our facilities. | to add an AED public | | 1.00 | 1,300.00 | 1,300.00 | |
| Ballistic Vests | 3 | | 6.00 | 569.00 | 3,414.00 | |
| | EMS Jump kits on | | 1.00 | 3,000.00 | 3,000.00 | |

14100 48210 - BAD DEBTS 107,100.00 * 107,100.00 1.00 107,100.00 Bad debt expense, offset to amounts uncollectible in R0475



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Town of Windham

03/30/2018 11:12 1354atplante

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|----------------------------------|--|------------|----------|-----------|------|-----------|----------------------|
| 03/30/2018 11:12 1354atplante | Town of Windham NEXT YEAR BUDGET DETA | AIL REPORT | | | | | P 58 bgnyrpts |
| PROJECTION: 19001 FY 201 | 9 PROPOSED | | | | | | |
| ACCOUNTS FOR: GENERAL FUND | | VENDOR | QUANTITY | UNIT COST | 2019 | MANAGER | |
| TOTAL FIRE-RESCUE ADMI | NISTRATION | | | | 1,9 | 68,827.00 | |
| | | | | | | | |

14200 - FIRE/RESCUE SERVICES (HYDRANTS)

MISSION:

The purpose of this budget division is to provide emergency fire suppression water supply to the fire-rescue department.

Charges to this account cover our public fire protection fees from the Portland Water District. The fees are derived from a 2015 infrastructure assessment rate study and an annual update indicating 349 public fire hydrants and 4,010,901 inch-feet of distribution mains within the town.

| | | | | | 01000 | | a tyle | er erp solution |
|--------------------|---|--|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|----------------------|
| 05/14/2 1354atp | | Town of Windham NEXT YEAR BUDGET | COMPARISON REF | PORT | | | | e 1 ognyrpts |
| PROJE | CTION: 19001 FY 2019 PROPO | SED | | | | | FOR PER | RIOD 99 |
| ACCOUNT GENERAL | | 2017 ACTUAL | 2018 ORIG BUD | 2018 REVISED BUD | 2019 FIN COMM | 2019 MANAGER | 2019 PRELIM (| PCT CHANGE |
| 40 | FIRE-RESCUE & EMERGENCY M | IGT | | | | | | |
| 14200 14200 | FIRE-RESCUE SERVICES 45110 WTR/SWR | 102,171.68 | 95,772.00 | 95,772.00 | 99,412.00 | 99,412.00 | 99,412.00 | 3.8% |
| TOT | AL FIRE-RESCUE SERVICES AL FIRE-RESCUE & EMERGENC AL GENERAL FUND | 102,171.68 102,171.68 102,171.68 | 95,772.00 95,772.00 95,772.00 | 95,772.00 95,772.00 95,772.00 | 99,412.00 99,412.00 99,412.00 | 99,412.00 99,412.00 99,412.00 | 99,412.00 99,412.00 99,412.00 | 3.8% 3.8% 3.8% |
| | GRAND TOTAL | 102,171.68 | 95,772.00 | 95,772.00 | 99,412.00 | 99,412.00 | 99,412.00 | 3.8% |

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** END OF REPORT - Generated by Tony Plante **

| /14/2018 09:55 54atplante PROJECTION: 19001 FY | NEX | n of Windham I YEAR BUDGET (| COMPARISON REP | PORT | | | P 2 bgnyrpts FOR PERIOD 99 |
|---|---|---|------------------|---------------------|------------------|-----------------|-----------------------------------|
| PROJECTION: 19001 FY | 2019 PROPOSED | | | | | | FOR PERIOD 99 |
| COUNTS FOR: NERAL FUND | | 2017 ACTUAL | 2018 ORIG BUD | 2018 REVISED BUD | 2019 FIN COMM | 2019 MANAGER | 2019 PCT PRELIM CHANGE |
| Field # Sequence 1 1 Sequence 2 2 Sequence 3 9 Sequence 4 0 | Total Page Y Y Y N | e Break Y Y N N | | | | | |
| | Cown of Windhau IEXT YEAR BUDGI | n ET COMPARISON 1 | REPORT | | | | P bgnyr] |
| PROJECTION: 19001 FY | 2019 PROPOSED | | | | | | FOR PERIOD 99 |
| Report type: Budget level: Budget level 2: Budget level 3: Percentage change calc Print first or second Print revenue as cred: Include cfwd in rev bu Include cfwd in actual Print totals only: Include segment code: Include report grand t Print full GL account: Double space: Suppress zero bdgt acco Print as worksheet: Print percent change of Print text: Amounts/totals exceed Print five budget leve | t: d: s: cotals by accor ts: pr comment: 999 million do | Y N N N N N N N N N N N N N N | 3 2 1 | | | | |

Org Object Project Account type Account status

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|--|--|--------|----------|----------------|--------------------------|----------------------|
| 03/30/2018 11:12 1354atplante | Town of Windham NEXT YEAR BUDGET DETAIL | REPORT | | | | P 59 bgnyrpts |
| PROJECTION: 19001 FY 201 | 9 PROPOSED | | | | | |
| ACCOUNTS FOR: GENERAL FUND 14200 FIRE-RESCUE SERVIC | ES | VENDOR | QUANTITY | UNIT COST 2019 | MANAGER | |
| hydrants inch-fee from the District District a rate i public f increase on May 1 | for 349 public fire and 4,010,901 (2015) t of distribution mains Portland Water has been approved for hcrease of 3.8% on ire fees. This rate is set to take effect , 2018. The increase is d in this budget | | 1.00 | 99,412.00 | 99,412.00 * 99,412.00 | |

TOTAL FIRE-RESCUE SERVICES

99,412.00

14300 - EMERGENCY MANAGEMENT

MISSION:

The purpose of this budget division is to provide startup funds for the initial operations of an emergency shelter during or after a disaster.

SUCCESS:

Sufficient resources are available and deployed when shelter operations are initiated.

MEASUREMENT:

Records of funds expended for shelter operations are maintained by the town, and are made part of disaster reimbursement requests, as appropriate.

| 05/14/2018 09:55 Town of Windham 05/14/2018 09:55 ITown of Windham 1354atplante NEXT YEAR BUDGET COMPARISON REPORT PROJECTION: 19001 FY 2019 PROPOSED FOR PL | | | | | | | | | |
|--|--|----------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|-------------------------|--|
| ACCOUNT GENERAL | | 2017 ACTUAL | 2018 ORIG BUD | 2018 REVISED BUD | 2019 FIN COMM | 2019 MANAGER | 2019 PRELIM | PCT CHANGE | |
| 40 | FIRE-RESCUE & EMERG | ENCY MGT | | | | | | | |
| 14300 14300 14300 | EMERGENCY MANAGEMEN 41120 REG PT 43100 SUPP & | .00 | .00 1,480.00 | .00 1,480.00 | .00 1,400.00 | .00 1,400.00 | .00 1,400.00 | .0% -5.4% | |
| TOT | AL EMERGENCY MANAGEME AL FIRE-RESCUE & EMER(AL GENERAL FUND | | 1,480.00 1,480.00 1,480.00 | 1,480.00 1,480.00 1,480.00 | 1,400.00 1,400.00 1,400.00 | 1,400.00 1,400.00 1,400.00 | 1,400.00 1,400.00 1,400.00 | -5.4% -5.4% -5.4% | |
| | GRAND TO | OTAL 391.90 | 1,480.00 | 1,480.00 | 1,400.00 | 1,400.00 | 1,400.00 | -5.4% | |

** END OF REPORT - Generated by Tony Plante **

| 5/14/2018 09:55 354atplante PROJECTION: 19001 FY 2 | NEXT | n of Windham 7 YEAR BUDGET (| COMPARISON REF | PORT | | | P 2 bgnyrpts FOR PERIOD 99 |
|--|--|--|------------------|---------------------|------------------|-----------------|-----------------------------------|
| COUNTS FOR: ENERAL FUND | | 2017 ACTUAL | 2018 ORIG BUD | 2018 REVISED BUD | 2019 FIN COMM | 2019 MANAGER | 2019 PCT PRELIM CHANGE |
| Field # Sequence 1 1 Sequence 2 2 Sequence 3 9 Sequence 4 0 | Total Page Y Y Y N | e Break Y Y N N | | | | | |
| | | n ET COMPARISON H | REPORT | | | | p bgnyrg FOR PERIOD 99 |
| Report type: Budget level: Budget level 2: Budget level 3: Percentage change calcu Print first or second y Print revenue as credit Include cfwd in rev bud Include cfwd in actuals Print totals only: Include segment code: Include report grand to Print full GL account: Double space: Suppress zero bdgt acct Print percent change or Print text: Amounts/totals exceed S Print five budget level Report view: | lation method ear of budget : : tals by accou s: comment: 99 million do | requests: F Y N N N N N N N N N N N N N N N N N N | 3 2 1 | | | | |

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|---|---|---|--------|----------|-------------|------------------------|----------------------|--|--|
| 03/30/2018 11:12 Town of Windham 1354atplante NEXT YEAR BUDGET | | Town of Windham NEXT YEAR BUDGET DETA: | | | | | | | |
| PROJECTION | : 19001 FY 2019 PROF | OSED | | | 724 | | | | |
| ACCOUNTS FOR GENERAL FUND 14300 EME | | | VENDOR | QUANTITY | UNIT COST 2 | 2019 MANAGER | | | |
| 14300 411 | 20 - REGULAR PART-TIM | E | | | | .00 | | | |
| 14300 431 | 00 - GENERAL SUPPLIES Funding for op start-up suppl to open an eme | & MATERIALS erations and ies and materials rgency shelter. | | 1.00 | 1,400.00 | 1,400.00 * 1,400.00 | | | |
| TOTAL E | MERGENCY MANAGEMENT | | | | | 1,400.00 | | | |

14700- FIRE-RESCUE VEHICLE MAINTENANCE

MISSION:

The mission of this division of the fire-rescue department's budget is to maintain the fleet of 19 fire-rescue vehicles in safe and reliable operating condition in support of the department's overall mission.

SUCCESS:

This is a shared position with Gorham that at the minimum allows us to triage and prioritize repairs. The mechanic is able to keep our vehicles on a routine preventative maintenance schedule often avoiding breakdowns, minimizing down time and predicting needed repairs. When time and equipment allow he is also able to complete many of those repairs in house.

| 1354atp | 05/14/2018 09:55 Town of Windham P 1354atplante NEXT YEAR BUDGET COMPARISON REPORT P PROJECTION: 19001 FY 2019 PROPOSED FOR PERIOD 99 | | | | | | | | | |
|--|---|--|--|--|--|--|--|--|--|--|
| ACCOUNT GENERAL | | | 2017 ACTUAL | 2018 ORIG BUD | 2018 REVISED BUD | 2019 FIN COMM | 2019 MANAGER | 2019 PRELIM | PCT CHANGE | |
| 40 14700 14700 14700 14700 14700 14700 14700 14700 14700 14700 14700 14700 14700 14700 14700 14700 | | CUE & EMERGENCY MG CUE & EMERGENCY MG REG FT REG PT FUEL GAS FUEL DISEL PARTS FLUIDS ETC TIRES PROF SVCS VE MT SVCS EQ MT SVCS OTHR EQP TOOLS | r .00 .00 8,665.52 23,543.13 25,357.73 413.04 4,894.56 33,547.99 37,975.50 504.04 .00 822.72 | $\begin{array}{c} .00\\ 2,000.00\\ 16,380.00\\ 11,880.00\\ 30,000.00\\ 2,500.00\\ 8,000.00\\ 37,142.00\\ 24,000.00\\ 4,000.00\\ 2,500.00\\ 2,000.00\\ 2,000.00\end{array}$ | $\begin{array}{c} .00\\ 2,000.00\\ 16,380.00\\ 11,880.00\\ 30,000.00\\ 2,500.00\\ 8,000.00\\ 37,142.00\\ 24,000.00\\ 4,000.00\\ 2,500.00\\ 2,500.00\\ 2,000.00\end{array}$ | .00 3,000.00 16,692.00 14,976.00 30,000.00 2,000.00 6,000.00 37,885.00 28,000.00 5,000.00 2,500.00 2,000.00 2,000.00 | .00 3,000.00 16,692.00 14,976.00 30,000.00 2,000.00 6,000.00 37,885.00 28,000.00 5,000.00 2,500.00 2,000.00 | 000 3,000.00 16,692.00 14,976.00 30,000.00 6,000.00 37,885.00 28,000.00 5,000.00 2,500.00 2,500.00 2,000.00 | 0% 0.0% 1.9% 26.1% -20.0% -25.0% 25.0% 16.7% 25.0% 0% | |
| TOT | | HICLE MAINTENAN SCUE & EMERGENC FUND GRAND TOTAL | 135,724.23 135,724.23 135,724.23 135,724.23 135,724.23 | 140,402.00 140,402.00 140,402.00 140,402.00 | 140,402.00 140,402.00 140,402.00 140,402.00 | 148,053.00 148,053.00 148,053.00 148,053.00 | 148,053.00 148,053.00 148,053.00 148,053.00 | 148,053.00 148,053.00 148,053.00 148,053.00 | 5.4% 5.4% 5.4% 5.4% | |

** END OF REPORT - Generated by Tony Plante **

| 5/14/2018 09:55 354atplante PROJECTION: 19001 FY 2 | NEX | n of Windham F YEAR BUDGET (| COMPARISON REP | ORT | | | P 2 bgnyrpts FOR PERIOD 99 |
|---|---|---|------------------|---------------------|------------------|-----------------|-----------------------------------|
| COUNTS FOR: ENERAL FUND | | 2017 ACTUAL | 2018 ORIG BUD | 2018 REVISED BUD | 2019 FIN COMM | 2019 MANAGER | 2019 PCT PRELIM CHANGE |
| Field # Sequence 1 1 Sequence 2 2 Sequence 3 9 Sequence 4 0 | Total Page Y Y Y N | e Break Y Y N N | | | | | |
| | | n ET COMPARISON H | REPORT | | | | P bgnyrr FOR PERIOD 99 |
| Report type: Budget level: Budget level 2: Budget level 3: Percentage change calcu Print first or second y Print revenue as credit Include cfwd in rev bud Include cfwd in actuals Print totals only: Include segment code: Include report grand to Print full GL account: Double space: Suppress zero bdgt acct Print as worksheet: Print percent change of Print text: Amounts/totals exceed 9 Print five budget level Report view: | alation method year of budget 1: 3: btals by accor as: c comment: 099 million do | t requests: F Y N N N unt type: N N N N N N N N N N N N N N | 3 2 1 | | | | |

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|-----------------------------|--|--|---------------|----------|-----------|------------------------|----------------------|
| 03/30/2 1354atp | 018 11:12 lante | Town of Windham NEXT YEAR BUDGET | DETAIL REPORT | | | | P 61 bgnyrpts |
| PROJE | CTION: 19001 FY 2019 PRO | POSED | | | | | |
| ACCOUNT GENERAL 14700 | | E | VENDOR | QUANTITY | UNIT COST | 2019 MANAGER | |
| 14700 | 41110 - REGULAR FULL-TI | ME | | | | .00 | |
| 14700 | apparatus mai | for fire-rescue ntenance. reflect pay for | | 1.00 | 3,000.00 | 3,000.00 3,000.00 | * |
| 14700 | primary ambul | department nclude the two ances. ns consumed in | | 7,800.00 | 2.14 | 16,692.00 16,692.00 | * |
| 14700 | 43230 - MOTOR FUELS - D Diesel for de apparatus. 6,349 gallo calendar ye | partment ns consumed in | | 6,400.00 | 2.34 | 14,976.00 14,976.00 | * |
| 14700 | 43410 - PARTS Vehicle Maint | enance Parts | | 1.00 | 30,000.00 | 30,000.00 30,000.00 | * |
| 14700 | 43420 - FLUIDS, LUBRICA Covers grease other fluids | NTS & OTHER , motor oil and for the mechanic. | | 1.00 | 2,000.00 | 2,000.00 2,000.00 | * |
| 14700 | 43430 - TIRES Tires for Fir | e-Rescue Fleet | | 1.00 | 6,000.00 | 6,000.00 6,000.00 | * |

Tires for Fire-Rescue Fleet.

| | | | | | energy | a tyler erp solution |
|----------------------------------|---|--------|------------------|-------------------------------|---|----------------------|
| 03/30/2018 11:12 1354atplante | Town of Windham NEXT YEAR BUDGET DETAIL REPOR | RT | | | | P 62 bgnyrpts |
| PROJECTION: 19001 | FY 2019 PROPOSED | | | | | |
| | COFESSIONAL SERVICES Payments to Gorham for Windham's share of the apparatus mechanic. The two town's share the mechanic's wages and benefits. | VENDOR | QUANTITY 1.00 | UNIT COST 37,885.00 | 2019 MANAGER 37,885.00 * 37,885.00 | |
| | THICLE MAINTENANCE SERVICES This account covers repairs that the mechanic sends to outside service centers. | | 1.00 | 28,000.00 | 28,000.00 * 28,000.00 | |
| ondonala, para portunata anta | UIPMENT MAINTENANCE SERVICES This account is used to cover electrical repairs and upgrades to department vehicles. | | 1.00 | 5,000.00 | 5,000.00 * 5,000.00 | |
| | HER EQUIPMENT & MACHINERY Specialized tools and equipment purchased on a cost-shared basis with Gorham. | | 1.00 | 2,500.00 | 2,500.00 * 2,500.00 | |
| | OLS Purchase of additional tools or replacement of broken tools. Cost-shared basis with Gorham. | | 1.00 | 2,000.00 | 2,000.00 * 2,000.00 | X |

TOTAL FIRE VEHICLE MAINTENANCE

148,053.00