

TOWN OF WINDHAM, MAINE
MANAGER'S PROPOSED BUDGET—FY 2020-2021



BUDGET SUMMARY
MARCH 10, 2020



Town of Windham
Office of the Town Manager
8 School Road
Windham, ME 04062

Barry A. Tibbetts, Interim Town Manager
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207.892.1907 voice
207.892.1910 fax

MEMORANDUM

To : Town Council
From : Barry Tibbetts, Interim Town Manager
Date : March 6, 2020
Re : Proposed Budget Submittal

As required by Article V Section 2 of the Windham Town Charter, I am pleased to submit the Town Manager's proposed budget. Working with the Finance Director and department head staff, the attached budget represents the needs for the coming fiscal year 2020/2021.

In this proposed budget, the revenues have slightly risen 1.2%. The expenditures are decreased by 1.2%. The County budget has increased 27% which is the result of a calendar year budget change over to a fiscal year budget including an overall 5% budget increase. The end result of the mil rate (while holding the school, overlay and new building/land valuations as static) would increase 0.10 cents. The Municipal budget mil rate decrease would be 0.18 cents, the County budgets increase on the mil rate is 0.18 cents but with new Homestead program adjustments the mil rate tentatively will increase \$.10 this may be somewhat offset by new valuation increase. Keep in mind this does not include the final RSU budgetary changes.

	19/20	20/21	Differences	%
Revenues	\$14,304,823	\$14,482,719	\$177,896	1.2%
County	\$1,435,970	\$1,819,684	\$383,714	27%
Town	\$23,913,399	\$23,626,067	\$-287,332	-1.2%
TIF	\$571,120	\$524,702	\$-46,418	-8.1%
RSU	\$22,081,146	TBD	TBD	TBD
Net Amount	\$33,768,661	\$33,640,729	\$-127,932	-0.37%

In this 20/21 budget request, some budgetary processes have been adjusted to clarify and provide for a more conservative solution. For instance, the WEDC Revenues/Expenditures have been separated from the budget thusly allocating all those funds for the designated TIF areas/goals. This results in the TIF with a balance of \$287,633 moving forward in this budget. These funds' expenditures will still require Town budgetary approvals. Another process adjustment is to limit the projected future revenues. This will take two years to accomplish. Basically, we use about ½ of last year's revenues for the coming year to provide a reserve for future unexpected variances in the Economy/Market. Those unanticipated revenues in the coming year over the new projections, could be used on next year's budget. This is a conservative approach which will allow for better budgetary management in the long term.

This budget's goal is to maintain the services, programs, while implementing capital improvements to improve the Community.

I am proposing these changes in Manpower which are basically funded with no or minimal tax dollars.

- An additional Police Officer is budgeted to start 7/1/2020, who would be a School Resource Officer at the Middle School, provided we can obtain a Federal Cops Grant. The RSU has assisted in this grant application and potentially in the matching component. No grant no officer.
- Two additional Firefighter/EMT's are proposed to start 7/1/2020, which are mostly paid by reducing funding in the Fire Department's part-time (per diem) account.
- A Recreation Programmer position would be added and funded using programming fees from the reserve programming fee account starting in 7/1/2020.

In this budget some personnel will be cross-trained or re-allocated to meet current and future needs. Grounds Maintenance and Code Enforcement will receive limited additional funding for peak seasonal part-time assistance.

The community has a number of improvements that have been identified at Council's goal setting session and by staff that need to be addressed. Some of these are proposed to be addressed in this budgetary cycle. The items being addressed in this budget have had comprehensive studies completed on the necessity of a solution. The items funded in the budget are:

- Space needs
 - Community Center/Town Hall
 - Police & Fire Central Station
- Smart Traffic Lights in North Windham
 - Traffic control is part of the 21st Century Downtown Plan
 - Funding includes a \$500,000 State MPI Grant and monies from the sale of the town property by WEDC
- Depot Street drainage, sidewalk and pedestrian lighting project

Combined with the above items, this budget includes funding for Capital Equipment \$775,000, and Paving Town Roads \$1.2 million, and allocates approximately \$633,000 for Public Dirt Road improvements/paving in the first year. In subsequent years, \$500,000 for Public Dirt Road improvements is projected per year to convert the approximate 5.5 miles of roadways. The items above would be bonded or reflected as a lease/purchase item. All projects/items would use the appropriate life cycle for a bond/lease purchase instrument.

All the items indicated in this proposed budget are funded within the municipal budgetary decrease of 0.18 cents.

The quick breakdown is as follows:

- **Community Center/Town Hall
Police & Fire Central Station** Project Cost \$8.3 million
Payment Bonded for 20 years
Life Expectancy 30 to 40+ years
- **Smart Traffic Lights
(\$500,000 MPI, \$416,000 from
Sale of land in TIF)** Net bond amount – Project Cost \$500,000
Payment Bonded for 10 years
Life Expectancy 15 years
- **Depot Street Construction** Project Cost \$1.65 million
Payment Bonded for 10 years
Life Expectancy 15 – 20 years
- **Capital Equipment** Project Cost \$775,000
Payment Bonded based on vehicle type
Life Expectancy based on vehicle type
 - 2 Plow Trucks
 - 1 Street Sweeper
 - 1 Fire Truck – Engine 7 down-payment
 - 1 Ambulance
 - 1 Pick-up Truck
 - 1 Recreational 12-passenger Van (Paid by programming fees)
- **Paving of Town Roads** Project Cost \$1.7 million
Payment Bonded on 10years
Life Expectancy 10-15 years

- Brand Rd. (Rebuild & Pave)
- Anglers Road Streetscape Improvement (Partial Grant)
- Route 35 Sidewalk (Partial Grant)
- Land of Nod Rd.
- Pinewood Acres
- Lantern Lane Cross-Culvert Replacement

Additionally, improvements using the Recreation Parks impact fees will be initiated and completed during the upcoming budget year:

- Community Park Project
- Fencing/Parking/Roofing at Lippman Park
- Lowell Parking Lot Expansion
- Storage Building for Dundee Park
- Dundee Parking Lot Improvements
- Lowell Playground Replacement
- Community Center Study
- Windham Center Pocket Park

Within this budget there are a number of smaller improvements from the operational and capital side which will provide for better efficiencies and services. These items include:

- | | |
|---------------------------------|--|
| • EW Fire Station bay heater | • NW Fire Station sprinkler main extension |
| • NW Fire Station restrooms | • NW, SW, EW Fire Station security cameras |
| • Social Services Handicap ramp | • Public Library teen area shelving |
| • Public Works signage | • Cruiser Video systems |
| • Public Works security cameras | • Walker riding lawn mowers |
| • Grant matching fund | • Scissor lift |
| • Nissan Leaf lease | • Conservation of Town Records |
| • Codification of Ordinances | • Financial Systems MUNIS |
| • Anglers Road Street Scape | • Community Center Study |
| • Surveying public dirt roads | • Smith Cemetery |

We are maintaining our 16.67% unassigned fund balance reserve to meet the GFOA 3-month recommendation for operating reserves. This is important for any bonding we would be considering.

I look forward to discussing this proposed budget with the Town Council and citizens. I would like to thank all Department Heads for their work on the budget and a special thank you to Susan Rossignol, Finance Director, for all of her work, advice and professionalism in putting this proposed budget together.

A handwritten signature in blue ink, appearing to be 'Barry Tibbetts', with a long horizontal flourish extending to the right.

Barry Tibbetts
Interim Town Manager



Town of Windham

2020-2021
Proposed Budget

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Budget Components

- Revenues
 - Revenue Sharing
 - Homestead
 - Bette
 - Municipal Fees (permits, etc.)
- Expenditures
 - County Budget
 - Municipal Budget
 - RSU Budget
 - TIF Budget
 - Overlay
- Net Amount determining Mil Rate

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Potential Capital Projects

Outstanding Projects to be Determine

- Rear Access roads
- North Windham Wastewater
- 21st Century Plan
- Smith Cemetery
- Municipal Buildings (NW Fire, Resource Center)
- Community Center TBD

Projects- In Process, Potentially to be funded 20/21

- LED Street Lights
- Smart Traffic Lights (21st Century Downtown)
- Space Needs Utilization – Renovations/Additions
 - Town Hall/Community Center
 - Police and Fire
- Capital Equipment and Paving

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Budget Comparison

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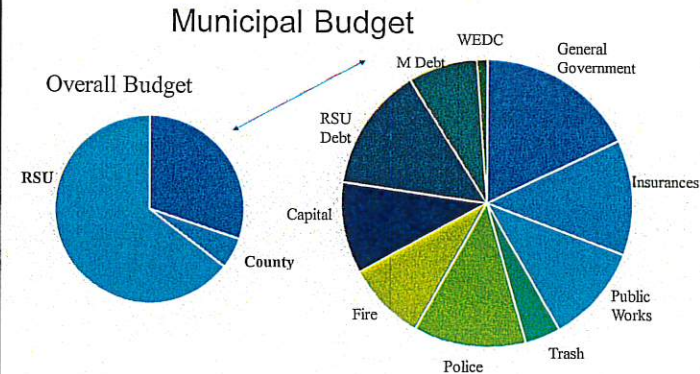
Overall Budget Changes

- **Revenues** (Town revenues are 14.4 million)
 - Increase of 1.2% or \$177,896
- **County Expenditures** (Town share is 1.4 million of county budget)
 - Overall increase of 27% or \$384,661. (calendar to fiscal year=1/2 year)
- **TIF Program**
 - Decrease in funding -8.1% or \$46,418
- **Municipal Expenditures** (budget is 23.6 million)
 - Overall decreased -1.2% or \$-287,332
- **RSU TBD**
- **Net Budget Amount** (excluding RSU) \$-127,932 incr. or -0.37%

Quick summary, municipal budget down 18 cents on mil rate, county budget up 18 cents on mil rate not including RSU budget incr., Valuation Increase or Homestead State Valuation adjustment which results in a 10-cent incr. mil rate.

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FY20/21 Budget Allocation



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Manpower Changes 2020-2021

Position Additions

- Police – SRO for Middle School, Cops Grant
- Recreation Programmer – Programming fees
- Two Fire/Ems Personnel

Position Deferrals (with increased PT funding)

- Grounds Maintenance
- Code Enforcement

No budgetary Impact

- Cross training for Finance staff, fill existing vacancy in HR/Compliance and switch an Assessing position to GIS position

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Capital Funding Paving 20/21

Public Roads	Public Roads
Land of Nod	Depot Street
Pinewood Acres	Dunridge Circle
Common Ave	Vance Drive
Page Road Paving	Rte. 302 North Center Turn Lane
Anglers Rd Streetscape (% grant funding)	Rebuild & Pave Brand Rd
RTE 35 Sidewalk (% grant funding)	Lantern Lane Cross Culvert

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Capital Paving subsequent years

2021-2022s	2022-2023	2023-2024	2024-2028	2024-2028
Varney Mill Rd	Forbes Lane	Barnes Road	Meyers Farm	Lotts Dr.
Hillcrest Subdivision	Acorn Lane	Collinwood Circle	Knox Rd. Colonial Park	Lucinda Northwood
Abby & Oak Subdivision	Stagecoach Lane	Running Brook Development	Pipeline Plummer Manchester	Deer Mineral Springs Belanger Ave
High Street	Falmouth Rd rte. 115 to Stevens Rd	Swett Rd	Thomson Tammy Edgerly	Finley Dale Ln. Harding Dr.
Hall Road	Gilman Rd		Pope	Garden Ave.
Gosher Rd & Gateway-overlay	Old County Rd		Montgomery Webb	Percy Hawkes Heritage Ln.
River Rd-Chute Rd			Carol McGoldrick	A number of additional roads

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Capital Funding Dirt Roads Rebuild and Paving

Public Dirt Road Improvements		Public Dirt Road Improvements
Brand Road	20/21	Pendleton Ash Way
Hall Road	21/22	Keene Road
Gilman Drive	22/23	Craig Road
Old County Road	22/23	Claman Drive
Swett Road		Jones Hill Road
Peartree Lane		Burrill Farm Road
Barnes Road		Hall Road/Route 302
Read Road		Neighborly Way
Town Farm Road		

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Long- and Short-Term Debt

- Long-Term Debt (paving and buildings)
 - Depot Street, Brand Road, Anglers Rd Str-scape, Rte 35 sidewalk, Land of Nod Rd, Pinewood Acres, Smart Lights, Lantern Lane Cross Culvert, Town Hall, Police and Fire
- Short-Term Debt (heavy equipment and vehicles)
 - plow trucks (2), street sweeper, fire truck (engine 7), ambulance, pick-up truck, & recreation 12 passenger van)
- General Paving is 10 years (Depot street 1.7m & 1.7m roads)
- Buildings are 20 years (Town Hall, Police and Fire - est. 8.3 million)
- Equipment based on the anticipated life of the item (775K)

Legal Debt Limitation is 15% of State Valuation \$2,272,500 or \$340,875,000 The Town's current total indebtedness (Town and School) is 18,597,800 this is 5.46%, so the Margin for additional borrowing is: \$322,277,200

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Recreation & Parks Improvements – Impact Fees

- Community Park Project
- Fencing/Parking/Roofing at Lippman Park
- Lowell Parking Lot Expansion
- Storage Building for Dundee Park
- Dundee Parking Lot Improvements
- Lowell Playground Replacement
- Community Center Study
- Windham Center Pocket Park

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Various Other Capital Project Funding

EWf bay heater	NW Fire Station sprinkler main extension
NW Fire Station restrooms	North, South, & East station security cameras
Social Services Handicap ramp	Public Library teen shelving
Public Works signage	Cruiser Video systems
Public Works security cameras	Walker riding lawn mowers
Grant Matching fund	Scissor Lift
Nissan Leaf lease	Conservation Town Records
Codification of Ordinances	Financial Systems Munis
Anglers Road Street Scrape	Community Center Study
Surveying public dirt roads	Smith Cemetery

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State Capital & Maintenance work 2020-2022

- Windham Center Road (Bridge repair WC Rd over Presumpscot River)
Year 2020 \$57,000
- Route 115 (repair approach to Narrows Bridge over Ditch Brook)
Year 2020 \$170,000
- Route 302 (Ditching under guard rails, four areas)
Year 2020 \$52,000
- Route 302 (Traffic signal at Rte. 202 and Falmouth Rd)
Year 2020 \$401,000
- Route 35 (Basin Rd easterly to Rte. 302)
Year 2020 \$365,000
- Route 202/302 (repairs around roundabout)
Year 2021/2022 \$236,000
- Route 202 (beginning at rt 25 up to little river bridge)
Year 2021/2022 \$2,290,000

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Budget Results

This proposed budget addresses;

- Budgetary modifications (WEDC & Revenues shift)
- Manpower (4) new positions
- Capital equipment (as identified for departments)
- Paving (addressing public dirt rds. and paved rds.) and
- Several long outstanding items are addressed
 - Community Center and Town Hall
 - Police and Central Fire Station
 - 21st Century (smart traffic lights)

These projects and changes will demand a lot of time and effort by the staff.

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Budget Timeline

Timeline for the Town meeting

- Budget Submission 90 days
prior to new fiscal year
Tuesday, March 12th
- Town Meeting Date
Tuesday, June 13th

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Town of Windham

2020-2021 Proposed Budget

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**TOWN OF WINDHAM
MANAGER PROPOSED BUDGET AS OF 3/10/20**

EXPENDITURES	FY 2017-18	FY 2018-19	FY 2019-20	DEPT	MANAGER	
				FY 2020-21	FY 2020-21	
COUNTY TAX	1,304,678.00	1,332,023.00	1,435,970.00	1,819,684.00	1,819,684.00	
MUNICIPAL	17,654,617.00	18,710,213.00	23,913,399.00	25,268,569.00	23,626,067.00	
TIF	445,665.00	445,665.00	571,120.00	524,702.00	524,702.00	
RSU 14	19,664,904.00	21,247,844.00	22,081,146.00	22,081,146.00	22,081,146.00	
OVERLAY	60,473.00	154,278.00	71,849.00	71,849.00	71,849.00	
	39,130,337.00	41,890,023.00	48,073,484.00	49,765,950.00	48,123,448.00	
REVENUES	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2020-21	
REVENUE SHARING		677,412.00	950,000.00	950,000.00	950,000.00	
HOMESTEAD	743,658.00	885,151.00	864,551.00	864,551.00	864,551.00	
BETTE	65,893.00	100,598.00	101,722.00	101,722.00	101,722.00	
OTHER	8,227,322.00	8,427,551.00	12,388,550.00	10,844,647.00	12,566,446.00	
	9,036,873.00	10,090,712.00	14,304,823.00	12,760,920.00	14,482,719.00	
NET AMOUNT	30,093,464.00	31,799,311.00	33,768,661.00	37,005,030.00	33,640,729.00	
VALUATION	1,831,616,800.00	2,094,816,200.00	2,306,602,500.00	2,306,602,500.00	2,282,102,500.00	
						FY20 TO FY 21
MILL RATE	16.43	15.18	14.64	16.04	14.74	0.10
MUNICIPAL	5.46	4.40	4.45	5.68	4.27	-0.18
SCHOOL	10.28	10.14	9.57	9.57	9.68	0.11
COUNTY	0.69	0.64	0.62	0.79	0.80	0.18
NOTE: VALUATION REDUCED BY 24,500,000. - (RE HOMESTEAD EXEMPTION INCREASE OF 5,000.) - (ADDITIONAL HOMESTEAD REVEINE - 251,076. (70%) - \$107,604 FUNDED BY WINDHAM TAX RATE (30%)						

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Town of Windham
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

P 1
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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
1000 GENERAL FUND BAL SHEET							
1000 31100 PROP TAXES	10,115,851.64	33,768,661.00	33,768,661.00	17,679,121.73	10,050,915.00	33,768,661.00	.0%
1000 31110 SUPP TAXES	21,439.53	20,000.00	20,000.00	526.20	5,000.00	20,000.00	.0%
1000 31120 PILOTS	7,761.50	14,645.00	14,645.00	.00	.00	14,645.00	.0%
1000 31130 INT TAX	97,370.26	100,000.00	100,000.00	64,027.71	94,500.00	100,000.00	.0%
1000 31140 TX LN FEES	13,008.83	15,000.00	15,000.00	29,082.13	12,000.00	15,000.00	.0%
1000 31200 EXCISE TAX	3,986,079.88	3,950,000.00	3,950,000.00	2,670,137.32	4,000,000.00	4,000,000.00	1.3%
1000 31210 BOAT EXC	34,994.55	43,000.00	43,000.00	7,321.10	40,000.00	43,000.00	.0%
1000 32110 DOGS	14,686.00	12,500.00	12,500.00	12,660.00	11,200.00	12,500.00	.0%
1000 32120 HUNT/FISH	1,789.00	2,500.00	2,500.00	1,005.75	2,000.00	2,500.00	.0%
1000 32210 MV REG	57,437.00	55,000.00	55,000.00	49,381.00	54,500.00	55,000.00	.0%
1000 32220 SNOW REG	6,981.80	7,600.00	7,600.00	7,223.46	6,885.00	7,600.00	.0%
1000 32230 BOAT REG	1,620.00	1,900.00	1,900.00	502.20	1,850.00	1,900.00	.0%
1000 32240 ATV REG	639.00	600.00	600.00	354.00	661.00	600.00	.0%
1000 32310 BLDG FEES	159,208.36	165,000.00	165,000.00	169,192.52	160,000.00	270,000.00	63.6%
1000 32320 PLMB FEES	53,010.00	55,000.00	55,000.00	43,245.00	51,000.00	60,000.00	9.1%
1000 32330 HOME OCC	180.00	200.00	200.00	240.00	180.00	200.00	.0%
1000 32340 ACC APTS	200.00	300.00	300.00	1,000.00	200.00	300.00	.0%
1000 32350 CH USE PMT	950.00	1,000.00	1,000.00	450.00	900.00	1,000.00	.0%
1000 32360 SHORELAND	3,620.00	3,500.00	3,500.00	2,800.00	3,350.00	3,500.00	.0%
1000 32370 SUBSURF	4,590.00	4,650.00	4,650.00	2,730.00	4,400.00	4,650.00	.0%
1000 32380 JUNKYARD	390.60	390.00	390.00	390.60	390.00	390.00	.0%
1000 32410 ZBA	800.00	1,500.00	1,500.00	400.00	800.00	1,500.00	.0%
1000 32420 SUBDIV	69,476.25	65,000.00	65,000.00	48,950.00	62,000.00	65,000.00	.0%
1000 32430 SUBDIV AMD	.00	2,400.00	2,400.00	.00	.00	2,400.00	.0%
1000 32440 SITE PLAN	14,100.00	8,000.00	8,000.00	10,255.00	9,350.00	8,000.00	.0%
1000 32450 GRAVEL PIT	.00	.00	.00	.00	.00	.00	.0%
1000 32460 ZONE CHG	.00	100.00	100.00	600.00	.00	100.00	.0%
1000 33100 REV SHRNG	846,478.24	950,000.00	950,000.00	890,401.99	871,686.00	1,200,000.00	26.3%
1000 33105 HOMESTD	.00	864,551.00	864,551.00	675,700.00	.00	1,135,627.00	31.4%
1000 33106 VET REIMB	.00	.00	.00	.00	.00	16,836.00	.0%
1000 33107 BETTE	.00	101,722.00	101,722.00	101,722.00	.00	101,722.00	.0%
1000 33110 TREE GR	20,066.19	21,000.00	21,000.00	20,106.83	20,079.00	21,000.00	.0%
1000 33120 URIP	251,152.00	255,000.00	255,000.00	258,836.00	251,554.00	255,000.00	.0%
1000 33125 ME MPI-LAP	.00	.00	.00	.00	.00	550,000.00	.0%
1000 33130 GEN ASST	40,266.10	28,000.00	28,000.00	27,560.00	30,000.00	28,000.00	.0%
1000 33140 SSI RECOV	.00	.00	.00	2,205.00	.00	.00	.0%
1000 34100 TAX RPS	24.01	50.00	50.00	21.00	15.00	50.00	.0%
1000 34110 CLERK FEES	37,486.00	38,000.00	38,000.00	17,401.89	38,000.00	45,000.00	18.4%
1000 34140 INS FAX	124.00	25.00	25.00	172.00	.00	25.00	.0%
1000 34190 PASSPORTS	35,828.03	36,000.00	36,000.00	22,165.00	35,000.00	38,000.00	5.6%
1000 34200 ASR FEES	205.00	350.00	350.00	36.00	300.00	350.00	.0%

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Town of Windham
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

P 2
bgnyrpts

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FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
1000	34280	SEWER FEES	.00	.00	.00	.00	.00	.00	.0%
1000	34310	DUNDEE	59,738.00	57,000.00	57,000.00	46,535.00	57,000.00	57,000.00	.0%
1000	34340	RESC FEES	295.30	900.00	900.00	562.25	850.00	900.00	.0%
1000	34350	RESC REIMB	636,413.01	705,000.00	705,000.00	426,711.75	700,000.00	725,000.00	2.8%
1000	34370	SOL WASTE	634,461.55	550,000.00	550,000.00	387,419.95	550,000.00	550,000.00	.0%
1000	34371	ST OPENING	200.00	.00	.00	.00	.00	.00	.0%
1000	35100	INT ON INV	273,661.41	220,000.00	220,000.00	148,784.26	220,000.00	220,000.00	.0%
1000	35130	RSU RSOFFC	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	70,000.00	55.6%
1000	35131	RSU WSMF	38,994.67	195,354.00	195,354.00	.00	38,995.00	195,354.00	.0%
1000	35132	RSU - DEBT	.00	2,030,475.00	2,030,475.00	1,942,176.97	.00	2,030,475.00	.0%
1000	36210	CATV FEES	224,951.15	200,000.00	200,000.00	.00	212,861.00	200,000.00	.0%
1000	36230	PD FEES	8,139.66	7,000.00	7,000.00	5,571.06	6,800.00	7,000.00	.0%
1000	36240	COURT FEES	1,050.00	100.00	100.00	1,078.48	50.00	100.00	.0%
1000	36250	F/RES FEES	25.45	200.00	200.00	.00	150.00	200.00	.0%
1000	36260	MECH SYS	26,628.50	25,000.00	25,000.00	62,024.50	24,000.00	25,000.00	.0%
1000	36270	LIB FEES	8,800.45	7,800.00	7,800.00	4,391.85	7,700.00	500.00	-93.6%
1000	36280	RD CONST	3,775.00	21,000.00	21,000.00	5,332.25	11,000.00	21,000.00	.0%
1000	36300	PROP SALES	.00	.00	.00	.00	.00	.00	.0%
1000	36310	RSU-WSMF	7,062.00	35,459.00	35,459.00	.00	.00	27,183.00	-23.3%
1000	36320	BLDG/SPACE	.00	.00	.00	.00	.00	.00	.0%
1000	36400	CSH SH/OVR	1,068.49	.00	.00	6,372.10	300.00	.00	.0%
1000	36900	MISC REV	84,490.86	115,000.00	115,000.00	113,247.82	112,000.00	115,000.00	.0%
1000	37110	CEMTERY FS	2,800.00	2,800.00	2,800.00	.00	2,800.00	2,800.00	.0%
1000	37120	CHAFFIN	.00	.00	.00	.00	.00	.00	.0%
1000	37130	TIF XFERS	357,000.00	481,726.00	481,726.00	435,308.00	451,120.00	643,917.00	33.7%
1000	37131	TRANSGRNT	.00	.00	.00	.00	.00	53,207.00	.0%
1000	37132	RCPRG F/B	.00	.00	.00	.00	.00	23,595.00	.0%
1000	37140	RC IMPFEES	33,576.49	91,120.00	91,120.00	91,120.00	.00	363,845.00	299.3%
1000	37149	CARRY FWD	.00	897,955.00	897,955.00	859,231.67	.00	71,776.00	-92.0%
1000	37150	FND BAL	.00	1,791,451.00	1,791,451.00	.00	1,523,451.00	997,472.00	-44.3%
TOTAL GENERAL FUND BAL SHEET			18,345,945.76	48,073,484.00	48,073,484.00	27,398,791.34	19,782,792.00	48,251,380.00	.4%
TOTAL GENERAL FUND			18,345,945.76	48,073,484.00	48,073,484.00	27,398,791.34	19,782,792.00	48,251,380.00	.4%
GRAND TOTAL			18,345,945.76	48,073,484.00	48,073,484.00	27,398,791.34	19,782,792.00	48,251,380.00	.4%

** END OF REPORT - Generated by Susan Rossignol **

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Town of Windham
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
11100	TOWN COUNCIL								
11100	41110	REG FT	11,165.00	13,230.00	13,230.00	5,145.00	13,230.00	13,230.00	.0%
11100	44200	LEGAL SVCS	114,672.48	120,000.00	120,000.00	57,367.10	120,000.00	120,000.00	.0%
11100	44300	AUDIT SVCS	16,750.00	22,000.00	22,000.00	12,000.00	19,000.00	22,000.00	.0%
11100	46410	TRV EXP	913.16	2,000.00	2,000.00	700.13	2,000.00	2,000.00	.0%
11100	46910	TRNG/CONF	.00	1,000.00	1,000.00	236.00	1,000.00	1,000.00	.0%
11100	46920	MMBR DUES	56,627.00	65,553.00	65,553.00	62,066.00	57,619.00	65,696.00	.2%
TOTAL TOWN COUNCIL			200,127.64	223,783.00	223,783.00	137,514.23	212,849.00	223,926.00	.1%

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Town of Windham
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
11200	TOWN MANAGEMENT								
11200	41110	REG FT	372,547.20	502,424.00	502,424.00	223,852.33	373,184.18	535,823.00	6.6%
11200	41120	REG PT	.00	9,600.00	9,600.00	.00	.00	.00	-100.0%
11200	41210	OT-REG	4,726.76	4,000.00	4,000.00	1,112.84	8,369.88	4,000.00	.0%
11200	43100	SUPP & MTL	8,305.52	8,000.00	8,000.00	6,592.57	8,000.00	9,500.00	18.8%
11200	43610	BOOKS MAPS	4,025.55	1,000.00	1,000.00	216.80	.00	1,000.00	.0%
11200	43710	POSTAGE	5,781.50	6,000.00	6,000.00	4,089.46	6,000.00	8,000.00	33.3%
11200	44400	PROF SVCS	77,680.17	30,000.00	30,000.00	50,386.08	.00	30,000.00	.0%
11200	45330	EQ MT SVCS	.00	.00	.00	.00	.00	.00	.0%
11200	46210	TEL-LAND	4,582.80	8,000.00	8,000.00	2,785.56	3,000.00	8,000.00	.0%
11200	46310	ADVRTSNG	4,797.40	6,000.00	6,000.00	5,694.69	6,000.00	7,000.00	16.7%
11200	46410	TRV EXP	2,319.37	7,500.00	7,500.00	473.74	.00	13,500.00	80.0%
11200	46510	PRINTING	2,071.15	800.00	800.00	.00	800.00	2,000.00	150.0%
11200	46520	COPY SVCS	2,548.20	5,000.00	5,000.00	1,001.63	4,500.00	5,000.00	.0%
11200	46910	TRNG/CONF	3,796.43	4,000.00	4,000.00	1,268.08	2,000.00	4,000.00	.0%
11200	46920	MMBR DUES	2,212.25	2,500.00	2,500.00	783.00	.00	2,505.00	.2%
11200	47430	OTHR EQP	1,474.60	1,500.00	1,500.00	.00	900.00	1,500.00	.0%
TOTAL TOWN MANAGEMENT			496,868.90	596,324.00	596,324.00	298,256.78	412,754.06	631,828.00	6.0%

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Town of Windham
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
11300 COLLECTION & REGISTRATION							
11300 41110 REG FT	217,520.38	183,798.00	183,798.00	121,826.91	217,252.08	202,106.00	10.0%
11300 41120 REG PT	14,585.92	24,163.00	24,163.00	10,946.37	23,708.00	24,958.00	3.3%
11300 41210 OT-REG	499.19	1,500.00	1,500.00	45.47	394.20	1,500.00	.0%
11300 43100 SUPP & MTL	3,001.80	4,500.00	4,500.00	2,186.94	5,500.00	7,700.00	71.1%
11300 43610 BOOKS MAPS	29.95	1,200.00	1,200.00	23.95	800.00	1,200.00	.0%
11300 43710 POSTAGE	11,751.61	21,500.00	21,500.00	8,205.68	21,000.00	16,500.00	-23.3%
11300 44400 PROF SVCS	11,750.54	25,000.00	25,000.00	8,139.25	23,000.00	20,000.00	-20.0%
11300 45330 EQ MT SVCS	.00	500.00	500.00	.00	.00	500.00	.0%
11300 46210 TEL-LAND	300.00	1,090.00	1,090.00	585.21	300.00	1,090.00	.0%
11300 46310 ADVRTSNG	246.00	300.00	300.00	.00	300.00	300.00	.0%
11300 46410 TRV EXP	1,190.92	1,350.00	1,350.00	478.65	1,250.00	1,350.00	.0%
11300 46910 TRNG/CONF	650.00	600.00	600.00	.00	500.00	600.00	.0%
11300 47430 OTHR EQP	1,457.00	2,000.00	2,000.00	.00	1,900.00	2,000.00	.0%
TOTAL COLLECTION & REGISTRAT	262,983.31	267,501.00	267,501.00	152,438.43	295,904.28	279,804.00	4.6%

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Town of Windham
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
11400	INFORMATION SERVICES							
11400	41110 REG FT	120,751.51	126,412.00	126,412.00	83,943.34	121,691.78	137,529.00	8.8%
11400	41120 REG PT	3,645.43	.00	.00	.00	3,840.00	.00	.0%
11400	41210 OT-REG	1,723.08	1,750.00	1,750.00	1,149.64	1,850.00	2,000.00	14.3%
11400	43100 SUPP & MTL	325.59	500.00	500.00	62.43	500.00	500.00	.0%
11400	43610 BOOKS MAPS	.00	.00	.00	.00	.00	.00	.0%
11400	44400 PROF SVCS	3,150.00	1,500.00	1,500.00	1,414.06	1,414.06	5,000.00	233.3%
11400	45330 EQ MT SVCS	135,578.60	167,646.00	167,646.00	148,930.10	136,482.83	184,298.00	9.9%
11400	46210 TEL-LAND	23,272.83	33,420.00	33,420.00	23,147.18	33,380.00	34,560.00	3.4%
11400	46410 TRV EXP	158.80	300.00	300.00	.00	200.00	300.00	.0%
11400	46910 TRNG/CONF	75.00	160.00	160.00	.00	.00	3,160.00	1875.0%
11400	46920 MMBR DUES	.00	200.00	200.00	.00	.00	200.00	.0%
TOTAL INFORMATION SERVICES		288,680.84	331,888.00	331,888.00	258,646.75	299,358.67	367,547.00	10.7%

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Town of Windham
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
11500	BOARDS & COMMISSIONS							
11500	41110 REG FT	1,890.00	6,720.00	6,720.00	1,015.00	.00	6,720.00	.0%
11500	41120 REG PT	.00	.00	.00	.00	.00	.00	.0%
11500	43100 SUPP & MTL	150.00	.00	.00	115.75	150.00	.00	.0%
11500	43610 BOOKS MAPS	.00	.00	.00	.00	.00	.00	.0%
11500	46410 TRV EXP	.00	500.00	500.00	.00	500.00	500.00	.0%
11500	46910 TRNG/CONF	385.00	200.00	200.00	.00	200.00	200.00	.0%
11500	46920 MMBR DUES	.00	.00	.00	.00	.00	.00	.0%
11500	46930 CT AGENCY	79,518.72	79,564.00	79,564.00	39,093.23	.00	90,576.00	13.8%
TOTAL BOARDS & COMMISSIONS		81,943.72	86,984.00	86,984.00	40,223.98	850.00	97,996.00	12.7%

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Town of Windham
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
11600	COMMUNICATION & E-GOV								
11600	41120	REG PT	8,123.03	11,700.00	11,700.00	4,875.01	7,284.92	10,920.00	-6.7%
11600	43100	SUPP & MTL	.00	300.00	300.00	129.99	200.00	300.00	.0%
11600	44400	PROF SVCS	38,245.83	39,815.00	39,815.00	29,904.36	39,815.00	39,815.00	.0%
11600	45330	EQ MT SVCS	4,328.67	6,074.00	6,074.00	12,073.25	8,235.00	13,336.00	119.6%
11600	46210	TEL-LAND	699.64	1,200.00	1,200.00	129.97	.00	2,388.00	99.0%
11600	46920	MMBR DUES	10.00	.00	.00	.00	.00	.00	.0%
11600	47430	OTHR EQP	965.22	.00	.00	.00	1,500.00	.00	.0%
TOTAL COMMUNICATION & E-GOV			52,372.39	59,089.00	59,089.00	47,112.58	57,034.92	66,759.00	13.0%

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Town of Windham
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
11700	TOWN CLERK								
11700	41110	REG FT	120,177.52	163,755.00	163,755.00	109,300.54	120,714.21	177,833.00	8.6%
11700	41120	REG PT	62,283.90	36,181.00	36,181.00	17,632.94	60,303.27	27,672.00	-23.5%
11700	41121	ELECTION	.00	.00	.00	.00	.00	8,000.00	.0%
11700	41210	OT-REG	2,489.18	2,000.00	2,000.00	937.77	2,000.00	3,000.00	50.0%
11700	43100	SUPP & MTL	3,020.67	3,000.00	3,000.00	1,590.59	1,000.00	3,000.00	.0%
11700	43610	BOOKS MAPS	1,485.00	2,500.00	2,500.00	45.00	500.00	2,500.00	.0%
11700	43710	POSTAGE	2,378.81	2,600.00	2,600.00	1,804.56	1,200.00	2,600.00	.0%
11700	44400	PROF SVCS	5,363.19	6,270.00	6,270.00	3,844.63	3,150.00	6,270.00	.0%
11700	45330	EQ MT SVCS	449.00	900.00	900.00	.00	200.00	900.00	.0%
11700	46210	TEL-LAND	1,207.46	804.00	804.00	536.29	357.00	804.00	.0%
11700	46310	ADVRTSNG	4,489.39	5,300.00	5,300.00	3,720.00	2,500.00	5,300.00	.0%
11700	46410	TRV EXP	2,540.52	2,500.00	2,500.00	1,572.87	1,120.00	2,900.00	16.0%
11700	46510	PRINTING	3,901.93	5,000.00	5,000.00	2,174.32	2,900.00	5,500.00	10.0%
11700	46910	TRNG/CONF	1,430.00	1,000.00	1,000.00	380.00	520.00	1,200.00	20.0%
11700	46920	MMBR DUES	195.00	260.00	260.00	195.00	65.00	280.00	7.7%
11700	47430	OTHR EQP	14,734.00	.00	.00	.00	.00	.00	.0%
TOTAL TOWN CLERK			226,145.57	232,070.00	232,070.00	143,734.51	196,529.48	247,759.00	6.8%

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Town of Windham
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
11800	INSURANCE								
11800	42610	SFTY PGMS	2,799.00	5,000.00	5,000.00	.00	5,000.00	5,000.00	.0%
11800	46110	PROP INS	39,973.00	28,428.00	28,428.00	41,217.34	32,173.00	32,173.00	13.2%
11800	46130	PL INS	29,010.00	50,079.00	50,079.00	30,437.46	53,835.00	53,835.00	7.5%
11800	46140	AUTO INS	64,336.00	70,191.00	70,191.00	71,341.20	70,191.00	70,191.00	.0%
TOTAL INSURANCE			136,118.00	153,698.00	153,698.00	142,996.00	161,199.00	161,199.00	4.9%

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Town of Windham
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
11900 EMPLOYEE BENEFITS							
11900 42110 HLTH INS	1,182,862.72	1,291,038.00	1,291,038.00	573,654.30	1,215,767.00	1,408,035.00	9.1%
11900 42115 HRAS	200.90	57,000.00	57,000.00	27,733.39	.00	50,000.00	-12.3%
11900 42116 GRP DYNM	.00	7,375.00	7,375.00	5,344.60	.00	7,375.00	.0%
11900 42120 DENTAL	.00	.00	.00	22,650.80	.00	61,034.00	.0%
11900 42130 ST DIS	17,282.46	7,194.00	7,194.00	-3,890.87	6,000.00	7,194.00	.0%
11900 42140 LT DIS	6,233.99	7,200.00	7,200.00	4,354.74	7,200.00	7,200.00	.0%
11900 42210 SOC SEC	591,890.22	668,000.00	668,000.00	419,714.21	622,695.00	723,996.00	8.4%
11900 42310 DEF COMP	152,856.15	180,000.00	180,000.00	119,832.43	158,000.00	219,791.00	22.1%
11900 42320 MAINE PERS	328,691.30	336,401.00	336,401.00	212,079.02	.00	463,199.00	37.7%
11900 42410 WRKRS COMP	208,708.06	220,000.00	220,000.00	152,797.50	224,505.00	242,000.00	10.0%
11900 42510 UNEMP COMP	.00	7,500.00	7,500.00	.00	.00	7,500.00	.0%
11900 42600 EMP H&S	.00	2,500.00	2,500.00	.00	.00	2,500.00	.0%
11900 42710 TUITION	.00	2,500.00	2,500.00	.00	.00	5,000.00	100.0%
11900 42720 CLASS PLN	.00	.00	.00	.00	.00	.00	.0%
TOTAL EMPLOYEE BENEFITS	2,488,725.80	2,786,708.00	2,786,708.00	1,534,270.12	2,234,167.00	3,204,824.00	15.0%

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Town of Windham
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
12100	PUBLIC WORKS	ADMINISTRATION							
12100	41110	REG FT	187,541.19	199,955.00	199,955.00	133,488.62	180,783.36	148,756.00	-25.6%
12100	43100	SUPP & MTL	2,766.37	3,000.00	3,000.00	1,761.38	2,600.00	3,000.00	.0%
12100	43610	BOOKS MAPS	189.77	250.00	250.00	.00	50.00	250.00	.0%
12100	43710	POSTAGE	189.26	400.00	400.00	59.01	150.00	400.00	.0%
12100	44400	PROF SVCS	27,127.40	26,885.00	26,885.00	20,065.69	24,500.00	12,885.00	-52.1%
12100	45330	EQ MT SVCS	2,496.64	2,500.00	2,500.00	215.46	2,200.00	2,500.00	.0%
12100	46210	TEL-LAND	4,602.48	6,000.00	6,000.00	5,464.51	7,660.00	7,700.00	28.3%
12100	46310	ADVERTSNG	451.07	1,000.00	1,000.00	461.84	500.00	1,000.00	.0%
12100	46410	TRV EXP	3,295.37	3,000.00	3,000.00	1,052.27	2,000.00	2,500.00	-16.7%
12100	46910	TRNG/CONF	806.23	3,000.00	3,000.00	867.32	2,000.00	2,500.00	-16.7%
12100	46920	MMBR DUES	312.00	500.00	500.00	323.00	300.00	500.00	.0%
12100	47430	OTHR EQP	3,577.38	3,000.00	3,000.00	3,210.45	1,500.00	.00	-100.0%
TOTAL PUBLIC WORKS ADMINISTR			233,355.16	249,490.00	249,490.00	166,969.55	224,243.36	181,991.00	-27.1%

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Town of Windham
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
12200	HIGHWAY MAINTENANCE							
12200	41110 REG FT	517,106.11	598,446.00	598,446.00	367,971.23	544,643.18	608,098.00	1.6%
12200	41210 OT-REG	47,381.75	82,505.00	82,505.00	32,946.91	120,563.86	84,600.00	2.5%
12200	43320 RD MNT MAT	38,919.93	65,000.00	65,000.00	36,022.65	62,000.00	65,000.00	.0%
12200	43720 CLOTHING	10,787.96	10,000.00	10,000.00	4,928.77	8,800.00	10,000.00	.0%
12200	46910 TRNG/CONF	270.40	500.00	500.00	.00	400.00	500.00	.0%
12200	46990 OT CONT SV	41,996.06	74,700.00	74,700.00	43,451.50	60,000.00	78,500.00	5.1%
12200	47430 OTHR EQP	4,540.36	3,000.00	3,000.00	1,445.39	2,500.00	3,000.00	.0%
12200	47450 TOOLS	2,551.45	2,500.00	2,500.00	3,225.52	3,225.00	3,000.00	20.0%
TOTAL HIGHWAY MAINTENANCE		663,554.02	836,651.00	836,651.00	489,991.97	802,132.04	852,698.00	1.9%

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Town of Windham
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
12300	TRAFFIC SAFETY							
12300	43210 ELECTRIC	72,790.03	73,000.00	73,000.00	233,197.48	358,000.00	18,200.00	-75.1%
12300	43320 RD MNT MAT	66.94	.00	.00	.00	.00	.00	.0%
12300	43330 TRFFC SGNS	5,379.35	10,000.00	10,000.00	4,541.67	8,000.00	10,000.00	.0%
12300	45330 EQ MT SVCS	24,036.50	12,000.00	12,000.00	3,396.00	5,000.00	12,000.00	.0%
12300	46990 OT CONT SV	73,538.60	93,986.00	97,333.80	17,328.96	88,000.00	93,986.00	-3.4%
TOTAL TRAFFIC SAFETY		175,811.42	188,986.00	192,333.80	258,464.11	459,000.00	134,186.00	-30.2%

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Town of Windham
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
12400	SNOW REMOVAL							
12400	43320 RD MNT MAT	51,927.10	42,000.00	42,000.00	31,420.65	40,000.00	46,500.00	10.7%
12400	43340 CHEMICALS	221,025.32	209,000.00	209,000.00	181,162.83	209,000.00	209,000.00	.0%
12400	45330 EQ MT SVCS	40,922.30	45,000.00	45,000.00	44,291.57	45,000.00	45,000.00	.0%
12400	46970 PLOW CNTRC	155,911.73	167,746.00	167,746.00	144,338.48	160,000.00	167,746.00	.0%
TOTAL SNOW REMOVAL		469,786.45	463,746.00	463,746.00	401,213.53	454,000.00	468,246.00	1.0%

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Town of Windham
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
12500 BUILDING MAINTENANCE							
12500 41110 REG FT	225,056.80	278,584.00	278,584.00	180,319.32	271,496.35	289,367.00	3.9%
12500 41120 REG PT	758.49	.00	.00	.00	.00	.00	.0%
12500 41210 OT-REG	16,020.50	17,513.00	17,513.00	8,818.36	23,949.46	18,054.00	3.1%
12500 43210 ELECTRIC	94,854.10	101,000.00	101,000.00	60,002.75	90,000.00	84,000.00	-16.8%
12500 43250 HEAT OIL	87,909.21	96,000.00	96,000.00	60,554.57	65,000.00	76,000.00	-20.8%
12500 43310 BL MNT MAT	28,127.24	30,000.00	30,000.00	20,673.78	30,000.00	35,000.00	16.7%
12500 43720 CLOTHING	1,687.66	3,600.00	3,600.00	1,459.70	3,000.00	4,500.00	25.0%
12500 45110 WATER	5,512.45	5,670.00	5,670.00	3,453.35	5,000.00	5,670.00	.0%
12500 45210 WST DISP	15,673.16	16,250.00	16,250.00	10,905.92	14,400.00	.00	-100.0%
12500 45310 BL MT SVCS	68,451.02	81,300.00	81,300.00	39,886.21	75,000.00	81,300.00	.0%
12500 45400 RENTALS	1,308.50	2,000.00	2,000.00	1,390.72	1,500.00	2,500.00	25.0%
12500 46210 TEL-LAND	964.40	1,584.00	1,584.00	560.14	.00	1,584.00	.0%
12500 46310 ADVRTSNG	.00	.00	.00	186.08	.00	.00	.0%
12500 46910 TRNG/CONF	.00	300.00	300.00	.00	200.00	300.00	.0%
12500 47430 OTHR EQP	.00	5,455.00	5,455.00	5,501.48	2,055.00	2,055.00	-62.3%
12500 47440 ELECTR EQP	8,485.93	9,000.00	9,000.00	5,813.86	8,000.00	9,000.00	.0%
TOTAL BUILDING MAINTENANCE	554,809.46	648,256.00	648,256.00	399,526.24	589,600.81	609,330.00	-6.0%

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Town of Windham
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
12600	GROUNDS MAINTENANCE							
12600	41110 REG FT	70,741.09	86,459.00	86,459.00	50,769.38	25,907.23	87,747.00	1.5%
12600	41120 REG PT	.00	20,000.00	20,000.00	10,737.66	5,000.00	20,000.00	.0%
12600	43100 SUPP & MTL	3,252.31	4,000.00	4,000.00	1,152.18	3,500.00	4,000.00	.0%
12600	43740 EMP H&S	109.70	400.00	400.00	.00	200.00	400.00	.0%
12600	45110 WATER	469.68	434.00	434.00	.00	434.00	434.00	.0%
12600	45330 EQ MT SVCS	2,312.95	2,500.00	2,500.00	980.34	2,000.00	2,500.00	.0%
12600	46990 OT CONT SV	4,725.72	6,000.00	6,000.00	.00	5,000.00	6,000.00	.0%
12600	47430 OTHR EQP	445.50	2,400.00	2,400.00	.00	2,000.00	2,400.00	.0%
TOTAL GROUNDS MAINTENANCE		82,056.95	122,193.00	122,193.00	63,639.56	44,041.23	123,481.00	1.1%

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Town of Windham
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
12700	PWD VEH MAINTENANCE								
12700	41110	REG FT	173,200.17	190,605.00	190,605.00	111,610.33	200,526.89	185,777.00	-2.5%
12700	41210	OT-REG	6,949.16	9,388.00	9,388.00	5,933.01	15,218.72	9,675.00	3.1%
12700	43100	SUPP & MTL	195.35	400.00	400.00	-1,290.94	365.00	400.00	.0%
12700	43220	FUEL GAS	23,842.37	19,900.00	19,900.00	10,464.61	17,200.00	20,900.00	5.0%
12700	43230	FUEL DIESEL	82,608.81	83,650.00	83,650.00	36,398.66	55,000.00	87,150.00	4.2%
12700	43420	FLUIDS ETC	10,849.23	15,000.00	15,000.00	12,322.90	14,600.00	15,000.00	.0%
12700	43430	TIRES	16,622.69	20,000.00	20,000.00	12,920.90	18,500.00	20,000.00	.0%
12700	43440	STEEL	1,865.25	2,000.00	2,000.00	681.00	1,000.00	2,000.00	.0%
12700	43720	CLOTHING	2,087.45	2,500.00	2,500.00	1,022.32	2,350.00	2,500.00	.0%
12700	45320	VE MT SVCS	99,960.62	130,000.00	130,000.00	91,900.84	130,000.00	115,000.00	-11.5%
12700	45330	OUTVEMAIN	34,968.72	35,000.00	35,000.00	32,658.35	35,000.00	40,000.00	14.3%
12700	45400	RENTALS	2,421.37	2,500.00	2,500.00	1,052.69	1,720.00	2,500.00	.0%
12700	46910	TRNG/CONF	165.00	1,000.00	1,000.00	227.00	800.00	2,900.00	190.0%
12700	47450	TOOLS	12,082.26	12,000.00	12,000.00	10,413.73	12,000.00	18,000.00	50.0%
TOTAL PWD VEH MAINTENANCE			467,818.45	523,943.00	523,943.00	326,315.40	504,280.61	521,802.00	-.4%

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Town of Windham
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
12900	WASTE MANAGEMENT							
12900	44400 PROF SVCS	68,699.30	60,038.00	60,038.00	47,399.15	60,150.00	80,165.00	33.5%
12900	45210 WST DISP	174,234.49	252,500.00	252,500.00	146,503.19	250,200.00	261,100.00	3.4%
12900	46990 OT CONT SV	621,438.11	650,416.00	650,416.00	380,727.83	651,300.00	670,200.00	3.0%
TOTAL WASTE MANAGEMENT		864,371.90	962,954.00	962,954.00	574,630.17	961,650.00	1,011,465.00	5.0%

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

SEWER FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	COMMENT
22110	SEWER FUND								
22110	34280	SEWER FEES	356,127.46	381,439.00	381,439.00	245,778.67	380,628.00	404,568.00	
22110	46960	PWD ASSMT	333,604.00	381,439.00	381,439.00	280,635.00	380,628.00	404,568.00	
22110	46990	OT CONT SV	.00	.00	.00	.00	.00	.00	
TOTAL SEWER FUND			689,731.46	762,878.00	762,878.00	526,413.67	761,256.00	809,136.00	
TOTAL SEWER FUND			689,731.46	762,878.00	762,878.00	526,413.67	761,256.00	809,136.00	

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
13100	POLICE ADMINISTRATION							
13100	41110 REG FT	1,690,982.49	1,849,288.00	1,849,288.00	1,203,466.10	.00	2,004,025.00	8.4%
13100	41130 TRAIN REG	.00	.00	.00	27,157.83	.00	55,500.00	.0%
13100	41210 OT-REG	242,507.95	239,500.00	239,500.00	78,496.55	248,574.84	197,930.00	-17.4%
13100	41211 HOL OT	.00	.00	.00	29,798.81	.00	35,730.00	.0%
13100	41212 HOL 2X OT	.00	.00	.00	13,418.05	.00	12,600.00	.0%
13100	41213 HOL 3X OT	.00	.00	.00	1,070.06	.00	2,300.00	.0%
13100	41214 OUTSD DET	.00	.00	.00	3,131.12	.00	.00	.0%
13100	41216 FRCCALLIN	.00	.00	.00	1,039.61	.00	2,000.00	.0%
13100	41220 OT-COURT	11,519.73	16,000.00	16,000.00	7,595.52	10,134.57	16,000.00	.0%
13100	41230 TRAIN OT	.00	.00	.00	29,336.82	.00	48,805.00	.0%
13100	43100 SUPP & MTL	25,219.95	29,000.00	29,000.00	15,574.26	26,000.00	29,000.00	.0%
13100	43610 BOOKS MAPS	1,620.00	2,000.00	2,000.00	2,032.95	2,021.00	2,200.00	10.0%
13100	43710 POSTAGE	1,037.31	1,200.00	1,200.00	370.08	1,200.00	1,200.00	.0%
13100	43720 CLOTHING	34,444.94	33,000.00	33,000.00	23,310.88	33,000.00	36,000.00	9.1%
13100	44150 CRIME LAB	.00	9,507.00	9,507.00	9,401.00	9,507.00	9,507.00	.0%
13100	44400 PROF SVCS	9,666.86	15,000.00	15,000.00	4,919.70	15,000.00	15,000.00	.0%
13100	45330 EQ MT SVCS	2,932.17	3,300.00	3,300.00	.00	3,300.00	3,300.00	.0%
13100	46310 ADVRTSNG	638.33	1,400.00	1,400.00	46.68	1,200.00	1,400.00	.0%
13100	46410 TRV EXP	9,263.77	11,000.00	11,000.00	6,798.71	12,000.00	12,000.00	9.1%
13100	46910 TRNG/CONF	25,145.42	26,000.00	26,000.00	13,833.27	26,000.00	26,000.00	.0%
13100	46920 MMBR DUES	1,679.25	2,100.00	2,100.00	1,794.00	1,800.00	2,100.00	.0%
13100	47410 VEHICLES	.00	99,999.00	99,999.00	24,760.00	100,132.00	111,522.00	11.5%
13100	47430 OTHR EQP	32,211.70	30,000.00	30,000.00	7,835.61	30,000.00	35,000.00	16.7%
	TOTAL POLICE ADMINISTRATION	2,088,869.87	2,368,294.00	2,368,294.00	1,505,187.61	519,869.41	2,659,119.00	12.3%

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Town of Windham
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
13400	COMMUNICATIONS							
13400	44400 PROF SVCS	21,041.24	18,900.00	18,900.00	8,177.28	20,150.00	20,500.00	8.5%
13400	45330 EQ MT SVCS	6,163.15	8,000.00	8,000.00	2,649.91	8,000.00	8,000.00	.0%
13400	46210 TEL-LAND	16,339.97	22,400.00	22,400.00	12,809.35	20,000.00	19,000.00	-15.2%
13400	46990 OT CONT SV	359,742.00	370,452.00	370,452.00	185,227.00	370,452.00	381,503.00	3.0%
TOTAL COMMUNICATIONS		403,286.36	419,752.00	419,752.00	208,863.54	418,602.00	429,003.00	2.2%

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Town of Windham
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
13500	ANIMAL CONTROL							
13500	41110 REG FT	37,572.88	38,970.00	38,970.00	24,833.75	38,978.00	41,361.00	6.1%
13500	41210 OT-REG	306.56	450.00	450.00	28.36	450.00	450.00	.0%
13500	43100 SUPP & MTL	657.66	900.00	900.00	271.15	900.00	900.00	.0%
13500	44400 PROF SVCS	24,574.91	27,000.00	27,000.00	12,749.72	27,000.00	28,000.00	3.7%
TOTAL ANIMAL CONTROL		63,112.01	67,320.00	67,320.00	37,882.98	67,328.00	70,711.00	5.0%

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 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
13700	POL VEHICLE MAINTENANCE							
13700	41110 REG FT	17,692.43	18,851.00	18,851.00	.00	17,693.00	18,374.00	-2.5%
13700	41210 OT-REG	248.15	500.00	500.00	.00	500.00	500.00	.0%
13700	43220 FUEL GAS	66,273.11	47,760.00	47,760.00	29,495.30	49,500.00	52,250.00	9.4%
13700	43420 FLUIDS ETC	3,582.10	3,700.00	3,700.00	1,568.95	4,870.00	3,700.00	.0%
13700	43430 TIRES	7,394.48	7,956.00	7,956.00	3,443.00	.00	11,656.00	46.5%
13700	45320 VE MT SVCS	12,920.64	16,500.00	16,500.00	15,667.36	17,500.00	16,500.00	.0%
13700	45330 OUTSIDE VM	12,913.97	13,000.00	13,000.00	4,931.16	13,000.00	13,000.00	.0%
TOTAL POL VEHICLE MAINTENANC		121,024.88	108,267.00	108,267.00	55,105.77	103,063.00	115,980.00	7.1%

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Town of Windham
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
14100 FIRE-RESCUE ADMINISTRATION							
14100 41110 REG FT	610,474.70	712,679.00	712,679.00	433,022.73	603,591.81	880,164.00	23.5%
14100 41120 REG PT	700,967.27	712,652.00	712,652.00	391,863.99	724,015.25	.00	-100.0%
14100 41130 TRAIN COMP	83,133.34	74,586.00	74,586.00	45,027.47	70,900.00	76,384.00	2.4%
14100 41210 OT-REG	113,747.46	99,357.00	99,357.00	74,471.22	110,474.59	67,110.00	-32.5%
14100 41211 HOL OT	1,432.16	.00	.00	15,910.97	.00	30,662.00	.0%
14100 41212 HOL 2X OT	.00	.00	.00	4,901.10	.00	5,446.00	.0%
14100 41213 HOL 3X OT	.00	.00	.00	.00	.00	.00	.0%
14100 41214 OUTSD DET	.00	.00	.00	.00	.00	1,000.00	.0%
14100 41215 ONCALLLOT	.00	.00	.00	2,685.67	3,400.00	3,500.00	.0%
14100 41216 FRCCALLIN	.00	.00	.00	4,610.69	.00	.00	.0%
14100 41217 ONCALLS/T	.00	.00	.00	7,145.34	.00	45,596.00	.0%
14100 41218 PERDIEMS/T	.00	.00	.00	41,358.76	.00	570,305.00	.0%
14100 41219 OUTDET S/T	.00	.00	.00	871.90	.00	9,000.00	.0%
14100 41230 TRAIN OT	.00	.00	.00	1,038.34	865.00	1,200.00	.0%
14100 43100 SUPP & MTL	5,948.55	7,900.00	7,900.00	5,454.31	8,100.00	8,600.00	8.9%
14100 43340 CHEMICALS	1,319.84	2,000.00	2,000.00	.00	2,100.00	2,000.00	.0%
14100 43510 MED SUPP	45,273.43	45,390.00	45,390.00	34,360.94	45,490.00	46,790.00	3.1%
14100 43710 POSTAGE	479.43	450.00	450.00	184.64	450.00	450.00	.0%
14100 43720 CLOTHING	13,825.93	15,940.00	15,940.00	10,362.77	15,800.00	16,050.00	.7%
14100 44400 PROF SVCS	83,750.39	82,480.00	82,480.00	49,651.92	76,648.00	83,799.00	1.6%
14100 45330 EQ MT SVCS	22,891.29	24,345.00	24,345.00	16,970.37	28,625.00	31,500.00	29.4%
14100 46210 TEL-LAND	10,639.38	11,570.00	11,570.00	7,691.83	11,974.00	12,023.00	3.9%
14100 46310 ADVRTSNG	544.00	400.00	400.00	404.00	404.00	400.00	.0%
14100 46410 TRV EXP	1,304.00	2,300.00	2,300.00	1,187.96	2,300.00	2,300.00	.0%
14100 46510 PRINTING	273.80	400.00	400.00	273.80	400.00	400.00	.0%
14100 46910 TRNG/CONF	22,055.54	27,400.00	27,400.00	9,183.18	17,000.00	27,100.00	-1.1%
14100 46920 MMBR DUES	2,663.27	3,525.00	3,525.00	2,079.00	3,525.00	3,350.00	-5.0%
14100 47430 OTHR EQP	71,463.70	72,598.00	72,598.00	33,145.60	.00	68,806.00	-5.2%
14100 48210 BAD DEBTS	.00	107,100.00	107,100.00	6,100.95	.00	57,100.00	-46.7%
TOTAL FIRE-RESCUE ADMINISTRA	1,792,187.48	2,003,072.00	2,003,072.00	1,199,959.45	1,726,062.65	2,051,035.00	2.4%

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Town of Windham
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
14200	FIRE-RESCUE SERVICES							
14200	45110 WATER	106,764.11	103,747.00	103,747.00	64,743.26	103,000.00	106,859.00	3.0%
	TOTAL FIRE-RESCUE SERVICES	106,764.11	103,747.00	103,747.00	64,743.26	103,000.00	106,859.00	3.0%

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Town of Windham
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
14300	EMERGENCY MANAGEMENT							
14300	43100 SUPP & MTL	.00	1,400.00	1,400.00	.00	.00	1,400.00	.0%
	TOTAL EMERGENCY MANAGEMENT	.00	1,400.00	1,400.00	.00	.00	1,400.00	.0%

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Town of Windham
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
14700 FIRE VEHICLE MAINTENANCE							
14700 41120 REG PT	.00	2,000.00	2,000.00	.00	.00	2,000.00	.0%
14700 43220 FUEL GAS	26,507.96	20,298.00	20,298.00	13,915.54	19,500.00	21,807.00	7.4%
14700 43230 FUEL DIESEL	13,121.87	12,189.00	12,189.00	8,478.53	13,000.00	13,571.00	11.3%
14700 43410 PARTS	29,042.40	30,000.00	30,000.00	13,002.94	28,000.00	30,000.00	.0%
14700 43420 FLUIDS ETC	2,170.02	2,500.00	2,500.00	1,517.94	2,500.00	2,800.00	12.0%
14700 43430 TIRES	6,812.27	7,000.00	7,000.00	5,450.13	7,000.00	7,000.00	.0%
14700 44400 PROF SVCS	41,587.64	38,832.00	38,832.00	17,729.08	38,832.00	44,900.00	15.6%
14700 45320 VE MT SVCS	25,625.35	28,000.00	28,000.00	16,345.08	28,000.00	28,000.00	.0%
14700 45330 EQ MT SVCS	683.98	5,000.00	5,000.00	874.19	5,000.00	5,000.00	.0%
14700 47430 OTHR EQP	3,416.95	2,500.00	2,500.00	5.09	2,500.00	2,500.00	.0%
14700 47450 TOOLS	191.65	2,000.00	2,000.00	599.06	1,000.00	1,500.00	-25.0%
TOTAL FIRE VEHICLE MAINTENAN	149,160.09	150,319.00	150,319.00	77,917.58	145,332.00	159,078.00	5.8%

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
15110	PARKS & RECREATION ADMIN							
15110	41110 REG FT	161,505.71	165,630.00	165,630.00	107,830.06	162,724.00	195,027.00	17.7%
15110	41120 REG PT	18,334.15	19,176.00	19,176.00	12,685.83	16,384.00	21,496.00	12.1%
15110	41210 OT-REG	397.96	1,000.00	1,000.00	264.79	648.00	1,000.00	.0%
15110	43100 SUPP & MTL	2,855.68	2,500.00	2,500.00	2,605.96	2,525.00	3,000.00	20.0%
15110	43610 BOOKS MAPS	1,612.00	2,000.00	2,000.00	982.06	2,914.00	3,000.00	50.0%
15110	43710 POSTAGE	1,002.41	550.00	550.00	190.81	710.00	750.00	36.4%
15110	44400 PROF SVCS	4,355.50	4,590.00	4,590.00	1,190.67	5,740.00	6,200.00	35.1%
15110	46210 TEL-LAND	1,460.72	1,200.00	1,200.00	1,369.63	1,613.00	1,900.00	58.3%
15110	46310 ADVRTSNG	4,443.12	3,000.00	3,000.00	623.04	2,977.00	4,500.00	50.0%
15110	46410 TRV EXP	1,041.88	1,600.00	1,600.00	596.21	1,085.00	2,500.00	56.3%
15110	46910 TRNG/CONF	1,694.00	2,500.00	2,500.00	1,079.00	2,445.00	4,500.00	80.0%
15110	46920 MMBR DUES	350.00	600.00	600.00	471.11	314.00	820.00	36.7%
15110	46990 OT CONT SV	960.28	1,000.00	1,000.00	423.21	848.00	1,000.00	.0%
TOTAL PARKS & RECREATION ADM		200,013.41	205,346.00	205,346.00	130,312.38	200,927.00	245,693.00	19.6%

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
15210 PARKS & TRAILS							
15210 41110 REG FT	29,595.25	37,857.00	37,857.00	24,733.02	29,821.11	40,571.00	7.2%
15210 41120 REG PT	83,492.54	83,975.00	83,975.00	45,580.57	69,046.00	97,296.00	15.9%
15210 41210 OT-REG	242.54	.00	.00	187.50	346.00	500.00	.0%
15210 43100 SUPP & MTL	12,090.49	10,000.00	10,000.00	6,299.43	11,321.00	12,000.00	20.0%
15210 43210 ELECTRIC	2,896.82	2,700.00	2,700.00	1,899.85	2,816.00	3,000.00	11.1%
15210 43220 FUEL GAS	3,446.25	3,000.00	3,000.00	1,911.63	2,075.00	3,000.00	.0%
15210 44400 PROF SVCS	7,394.83	9,500.00	9,500.00	6,737.85	10,895.00	11,000.00	15.8%
15210 45110 WATER	2,225.28	1,000.00	1,000.00	1,252.67	2,003.27	1,800.00	80.0%
15210 45210 WST DISP	312.98	350.00	350.00	396.13	508.00	.00	-100.0%
15210 45310 BL MT SVCS	6,561.00	5,000.00	5,000.00	304.00	3,800.00	5,000.00	.0%
15210 45320 VE MT SVCS	1,450.67	2,000.00	2,000.00	1,930.98	2,668.00	3,000.00	50.0%
15210 45400 RENTALS	592.00	500.00	500.00	400.00	592.00	700.00	40.0%
15210 46210 TEL-LAND	1,397.90	850.00	850.00	992.87	1,525.00	1,470.00	72.9%
TOTAL PARKS & TRAILS	151,698.55	156,732.00	156,732.00	92,626.50	137,416.38	179,337.00	14.4%

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 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
15220	SKATE/COMMUNITY PARK							
15220	41120 REG PT	.00	.00	.00	.00	.00	.00	.0%
15220	43100 SUPP & MTL	.00	.00	.00	.00	.00	.00	.0%
15220	43210 ELECTRIC	.00	.00	.00	.00	.00	.00	.0%
15220	46210 TEL-LAND	.00	.00	.00	.00	.00	.00	.0%
15220	46990 OT CONT SV	.00	.00	.00	.00	.00	.00	.0%
TOTAL SKATE/COMMUNITY PARK		.00	.00	.00	.00	.00	.00	.0%

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
15330	SUMMERFEST							
15330	43100 SUPP & MTL	8,600.00	8,600.00	8,600.00	.00	10,400.00	10,850.00	26.2%
	TOTAL SUMMERFEST	8,600.00	8,600.00	8,600.00	.00	10,400.00	10,850.00	26.2%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

RECREATION PROGRAM FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM COMMENT
22120	RECREATION PROGRAM FUND						
22120	34360 REC FEES	327,645.70	249,899.00	249,899.00	66,790.75	274,752.00	293,293.00
22120	34361 REC REFUND	-11,192.25	.00	.00	-6,294.66	.00	.00
22120	37150 FND BAL	.00	.00	.00	.00	.00	123,595.00
22120	41120 REG PT	111,341.25	115,750.00	115,750.00	105,058.58	133,569.00	135,770.00
22120	42220 PAY TAX	.00	13,149.00	13,149.00	.00	.00	15,423.00
22120	43100 DAYCMPSUPP	9,959.45	6,500.00	6,500.00	4,409.58	8,000.00	10,000.00
22120	43101 SUPPOTH	8,605.09	7,000.00	7,000.00	3,494.80	8,220.10	8,000.00
22120	43220 FUEL GAS	2,300.54	3,000.00	3,000.00	1,417.82	1,445.25	3,000.00
22120	44400 PROF SVCS	5,312.09	4,500.00	4,500.00	3,272.81	5,920.95	6,100.00
22120	45320 VE MT SVCS	.00	3,000.00	3,000.00	898.06	1,100.00	3,000.00
22120	46989 CNTSVSDAY	52,343.09	35,000.00	35,000.00	39,120.64	42,000.00	50,000.00
22120	46990 OT CONT SV	34,283.26	45,000.00	45,000.00	30,239.09	.00	145,000.00
22120	46991 COMM EVT	5,245.11	10,000.00	10,000.00	7,841.43	9,515.19	10,000.00
22120	46992 SR PROGRAM	2,170.04	7,000.00	7,000.00	3,253.11	4,350.36	7,000.00
22120	48110 XFR GENF	.00	.00	.00	.00	.00	23,595.00
TOTAL RECREATION PROGRAM FUN		548,013.37	499,798.00	499,798.00	259,502.01	488,872.85	833,776.00
TOTAL RECREATION PROGRAM FUN		548,013.37	499,798.00	499,798.00	259,502.01	488,872.85	833,776.00
GRAND TOTAL		1,237,744.83	1,262,676.00	1,262,676.00	785,915.68	1,250,128.85	1,642,912.00

** END OF REPORT - Generated by Susan Rossignol **

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
15500	PUBLIC LIBRARY							
15500	41110 REG FT	331,459.46	361,105.00	361,105.00	218,227.55	322,827.10	380,598.00	5.4%
15500	41120 REG PT	64,248.00	70,684.00	70,684.00	38,669.60	66,509.00	87,039.00	23.1%
15500	41210 OT-REG	207.99	500.00	500.00	30.67	500.00	500.00	.0%
15500	43100 SUPP & MTL	4,361.71	4,500.00	4,500.00	3,800.74	4,500.00	5,000.00	11.1%
15500	43610 BOOKS MAPS	29,306.32	29,500.00	29,500.00	19,338.18	29,150.00	29,500.00	.0%
15500	43620 NON PRINT	18,110.69	18,500.00	18,500.00	12,811.00	18,400.00	18,500.00	.0%
15500	43710 POSTAGE	830.67	1,200.00	1,200.00	781.53	1,100.00	1,200.00	.0%
15500	44400 PROF SVCS	12,136.12	12,700.00	12,700.00	11,382.59	12,882.00	13,250.00	4.3%
15500	45330 EQ MT SVCS	1,485.78	1,200.00	1,200.00	964.96	1,200.00	1,200.00	.0%
15500	46210 TEL-LAND	2,119.01	2,500.00	2,500.00	1,348.92	3,200.00	3,200.00	28.0%
15500	46410 TRV EXP	5,226.27	4,500.00	4,500.00	3,019.10	4,400.00	6,000.00	33.3%
15500	46510 PRINTING	225.62	1,200.00	1,200.00	1,074.10	1,075.00	1,200.00	.0%
15500	46910 TRNG/CONF	1,545.00	2,000.00	2,000.00	1,906.12	1,700.00	3,000.00	50.0%
15500	46920 MMBR DUES	520.00	600.00	600.00	310.00	575.00	600.00	.0%
15500	46990 PROGRMING	1,164.26	1,500.00	1,500.00	356.42	1,500.00	3,500.00	133.3%
15500	47430 OTHR EQP	9,343.25	8,000.00	8,000.00	5,518.45	7,500.00	5,000.00	-37.5%
TOTAL PUBLIC LIBRARY		482,290.15	520,189.00	520,189.00	319,539.93	477,018.10	559,287.00	7.5%

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Town of Windham
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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
16110	CODE ENFORCEMENT							
16110	41110 REG FT	266,346.32	290,849.00	290,849.00	193,247.42	280,801.00	320,396.00	10.2%
16110	41120 REG PT	1,243.45	.00	.00	.00	.00	.00	.0%
16110	41210 OT-REG	.00	.00	.00	3,652.56	4,500.00	13,000.00	.0%
16110	43100 SUPP & MTL	1,479.11	2,700.00	2,700.00	1,242.92	2,700.00	2,700.00	.0%
16110	43220 FUEL GAS	2,459.30	1,990.00	1,990.00	1,070.82	2,140.00	2,090.00	5.0%
16110	43610 BOOKS MAPS	.00	1,000.00	1,000.00	889.35	1,500.00	1,500.00	50.0%
16110	43710 POSTAGE	597.11	1,500.00	1,500.00	514.80	1,500.00	1,500.00	.0%
16110	44400 PROF SVCS	11,709.95	15,000.00	15,000.00	9,225.00	17,000.00	17,000.00	13.3%
16110	45330 EQ MT SVCS	.00	200.00	200.00	269.00	300.00	300.00	50.0%
16110	46210 TEL-LAND	3,712.04	4,017.00	4,017.00	2,794.55	4,017.00	4,017.00	.0%
16110	46310 ADVRTSNG	582.54	1,500.00	1,500.00	622.08	1,500.00	1,500.00	.0%
16110	46410 TRV EXP	654.81	2,000.00	2,000.00	751.38	3,000.00	3,000.00	50.0%
16110	46510 PRINTING	399.26	400.00	400.00	67.72	400.00	400.00	.0%
16110	46520 COPY SVCS	850.14	900.00	900.00	382.37	900.00	900.00	.0%
16110	46910 TRNG/CONF	632.00	3,500.00	3,500.00	654.00	3,500.00	3,500.00	.0%
16110	46920 MMBR DUES	105.00	450.00	450.00	105.00	.00	475.00	5.6%
16110	47430 OTHR EQP	1,556.10	3,000.00	3,000.00	938.06	3,000.00	2,500.00	-16.7%
	TOTAL CODE ENFORCEMENT	292,327.13	329,006.00	329,006.00	216,427.03	326,758.00	374,778.00	13.9%

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
16510	ASSESSING							
16510	41110	REG FT	282,404.36	295,580.00	295,580.00	177,642.13	287,759.87	276,368.00 -6.5%
16510	41210	OT-REG	182.18	.00	.00	.00	.00	.00 .0%
16510	43100	SUPP & MTL	1,837.35	2,200.00	2,200.00	2,012.25	2,400.00	2,400.00 9.1%
16510	43220	FUEL GAS	425.83	1,150.00	1,150.00	319.26	1,150.00	1,150.00 .0%
16510	43610	BOOKS MAPS	2,708.07	3,780.00	3,780.00	1,268.00	3,780.00	3,780.00 .0%
16510	43710	POSTAGE	1,156.48	1,500.00	1,500.00	1,529.65	1,500.00	1,500.00 .0%
16510	44400	PROF SVCS	2,800.00	25,000.00	25,000.00	.00	25,000.00	25,000.00 .0%
16510	45330	EQ MT SVCS	27,523.24	31,283.00	31,283.00	16,975.36	19,798.00	19,798.00 -36.7%
16510	46210	TEL-LAND	2,382.66	3,240.00	3,240.00	1,688.27	2,760.00	2,760.00 -14.8%
16510	46310	ADVRTSNG	.00	2,000.00	2,000.00	341.84	2,000.00	2,000.00 .0%
16510	46410	TRV EXP	261.56	2,650.00	2,650.00	303.67	2,650.00	2,650.00 .0%
16510	46510	PRINTING	282.94	500.00	500.00	.00	.00	.00 -100.0%
16510	46910	TRNG/CONF	1,791.38	2,505.00	2,505.00	1,015.00	2,505.00	2,505.00 .0%
16510	46920	MMBR DUES	470.00	475.00	475.00	508.82	475.00	475.00 .0%
TOTAL ASSESSING		324,226.05	371,863.00	371,863.00	203,604.25	351,777.87	340,386.00	-8.5%

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
16520	GEOGRAPHIC INFORMATION SYTEMS							
16520	41110 REG FT	.00	.00	.00	.00	.00	17,500.00	.0%
16520	41120 REG PT	5,334.05	6,000.00	6,000.00	726.12	6,000.00	6,000.00	.0%
16520	43100 SUPP & MTL	3,212.50	3,500.00	3,500.00	45.48	3,500.00	3,500.00	.0%
16520	43610 BOOKS MAPS	.00	500.00	500.00	.00	500.00	500.00	.0%
16520	44400 PROF SVCS	.00	4,000.00	4,000.00	2,490.00	4,000.00	4,000.00	.0%
16520	45330 EQ MT SVCS	4,684.93	5,243.00	5,243.00	1,028.78	5,631.00	10,631.00	102.8%
16520	46910 TRNG/CONF	664.37	1,200.00	1,200.00	25.00	1,200.00	1,200.00	.0%
TOTAL GEOGRAPHIC INFORMATION		13,895.85	20,443.00	20,443.00	4,315.38	20,831.00	43,331.00	112.0%

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Town of Windham
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND	2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
17110 PLANNING SERVICES							
17110 41110 REG FT	193,679.45	260,909.00	260,909.00	174,641.71	172,216.00	287,126.00	10.0%
17110 41210 OT - REG	282.26	.00	.00	.00	.00	.00	.0%
17110 43100 SUPP & MTL	1,475.22	1,500.00	1,500.00	497.43	1,500.00	1,500.00	.0%
17110 43220 FUEL GAS	236.28	150.00	150.00	.00	150.00	150.00	.0%
17110 43610 BOOKS MAPS	216.65	600.00	600.00	265.76	600.00	600.00	.0%
17110 43710 POSTAGE	927.44	1,200.00	1,200.00	665.84	1,200.00	1,300.00	8.3%
17110 44400 PROF SVCS	39,298.07	97,500.00	97,500.00	11,827.98	58,400.00	50,000.00	-48.7%
17110 45330 EQ MT SVCS	.00	500.00	500.00	.00	500.00	500.00	.0%
17110 46210 TEL-LAND	1,764.59	2,100.00	2,100.00	1,452.72	2,100.00	2,775.00	32.1%
17110 46310 ADVRTSNG	8,950.21	7,500.00	7,500.00	6,150.04	8,000.00	8,200.00	9.3%
17110 46410 TRV EXP	967.87	3,000.00	3,000.00	666.77	2,000.00	3,000.00	.0%
17110 46510 PRINTING	241.38	1,000.00	1,000.00	.00	1,000.00	1,000.00	.0%
17110 46520 COPY SVCS	935.24	500.00	500.00	475.37	1,000.00	1,000.00	100.0%
17110 46910 TRNG/CONF	553.00	3,000.00	3,000.00	1,164.98	3,000.00	3,000.00	.0%
17110 46920 MMBR DUES	1,032.00	1,800.00	1,800.00	504.00	1,500.00	1,800.00	.0%
17110 47430 OTHR EQP	738.49	700.00	700.00	546.64	700.00	700.00	.0%
TOTAL PLANNING SERVICES	251,298.15	381,959.00	381,959.00	198,859.24	253,866.00	362,651.00	-5.1%

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Town of Windham
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
17120	COMPREHENSIVE PLANNING							
17120	44400 PROF SVCS	4,104.40	.00	50,123.88	265.62	30,000.00	10,000.00	-80.0%
	TOTAL COMPREHENSIVE PLANNING	4,104.40	.00	50,123.88	265.62	30,000.00	10,000.00	-80.0%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
17130	ENVIRNMNTL &	SUBSTAINABILITY							
17130	41110	REG FT	.00	.00	.00	.00	.00	64,376.00	.0%
17130	41120	REG PT	.00	.00	.00	.00	.00	8,500.00	.0%
17130	43100	SUPP & MTL	.00	.00	.00	.00	.00	900.00	.0%
17130	43710	POSTAGE	.00	.00	.00	.00	.00	1,000.00	.0%
17130	44400	PROF SVCS	.00	.00	.00	.00	.00	3,000.00	.0%
17130	46210	TEL-LAND	.00	.00	.00	.00	.00	1,152.00	.0%
17130	46310	ADVRTSNG	.00	.00	.00	.00	.00	400.00	.0%
17130	46410	TRV EXP	.00	.00	.00	.00	.00	3,300.00	.0%
17130	46510	PRINTING	.00	.00	.00	.00	.00	2,000.00	.0%
17130	46910	TRNG/CONF	.00	.00	.00	.00	.00	2,000.00	.0%
17130	46920	MMBR DUES	.00	.00	.00	.00	.00	355.00	.0%
17130	46990	OT CONT SV	.00	.00	.00	.00	.00	27,875.00	.0%
17130	47430	OTHR EQP	.00	.00	.00	.00	.00	770.00	.0%
TOTAL ENVIRNMNTL & SUBSTAINA			.00	.00	.00	.00	.00	115,628.00	.0%

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NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
17210	WEDC								
17210	41110	REG FT	87,475.59	.00	.00	64,478.56	.00	92,565.00	.0%
17210	41210	OT-REG	639.37	.00	.00	1,233.47	.00	3,001.00	.0%
17210	42220	BENEFITS	.00	.00	.00	.00	.00	22,515.00	.0%
17210	43100	SUPP & MTL	1,042.84	.00	.00	2,491.50	.00	3,200.00	.0%
17210	43101	GENEXP	.00	.00	.00	.00	.00	400.00	.0%
17210	43220	FUEL GAS	.00	.00	.00	.00	.00	.00	.0%
17210	43610	BOOKS MAPS	.00	.00	.00	.00	.00	500.00	.0%
17210	43710	POSTAGE	33.98	.00	.00	32.10	.00	500.00	.0%
17210	44400	PROF SVCS	15,417.36	.00	.00	7,372.25	.00	40,250.00	.0%
17210	46210	TEL-LAND	1,231.04	.00	.00	798.67	.00	3,000.00	.0%
17210	46310	ADVTSNG	29,191.38	.00	.00	23,368.19	.00	23,000.00	.0%
17210	46410	TRV EXP	1,967.03	.00	.00	1,152.11	.00	5,000.00	.0%
17210	46510	PRINTING	1,279.50	.00	.00	221.30	.00	875.00	.0%
17210	46520	COPY SVCS	935.23	.00	.00	475.36	.00	1,000.00	.0%
17210	46910	TRNG/CONF	1,058.00	.00	.00	215.00	.00	9,500.00	.0%
17210	46920	MMBR DUES	1,244.00	.00	.00	819.00	.00	2,250.00	.0%
17210	46930	CT AGENCY	207,143.60	211,900.00	211,900.00	214,150.00	198,312.00	7,500.00	-96.5%
17210	46999	WEDC OFFST	-152,441.22	.00	.00	-113,546.13	.00	.00	.0%
17210	47430	OTHR EQP	2,094.30	.00	.00	3,966.00	.00	3,500.00	.0%
TOTAL WEDC			198,312.00	211,900.00	211,900.00	207,227.38	198,312.00	218,556.00	3.1%

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Town of Windham
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
18100	SOCIAL SERVICES							
18100	41110 REG FT	99,486.81	101,863.00	101,863.00	68,156.55	100,235.11	106,850.00	4.9%
18100	43100 SUPP & MTL	1,307.55	1,000.00	1,000.00	242.39	500.00	1,000.00	.0%
18100	43220 FUEL GAS	.00	500.00	500.00	.00	.00	250.00	-50.0%
18100	43710 POSTAGE	115.56	200.00	200.00	130.65	200.00	200.00	.0%
18100	46210 TEL-LAND	541.80	700.00	700.00	329.49	700.00	700.00	.0%
18100	46410 TRV EXP	.00	400.00	400.00	.00	350.00	400.00	.0%
18100	46910 TRNG/CONF	265.00	375.00	375.00	.00	200.00	375.00	.0%
18100	46920 MMBR DUES	130.00	210.00	210.00	80.00	210.00	210.00	.0%
18100	46940 GEN ASST	17,155.03	30,000.00	30,000.00	9,770.16	25,000.00	35,000.00	16.7%
18100	46950 SCHLRSHPS	21,103.25	17,000.00	17,000.00	.00	9,645.00	17,000.00	.0%
TOTAL SOCIAL SERVICES		140,105.00	152,248.00	152,248.00	78,709.24	137,040.11	161,985.00	6.4%

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Town of Windham
 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
18200	SOCIAL SERVICES	AGENCY FUNDIN							
18200	46930	CT AGENCY	55,147.00	25,125.00	25,125.00	24,125.00	.00	27,120.00	7.9%
	TOTAL SOCIAL SERVICES	AGENC	55,147.00	25,125.00	25,125.00	24,125.00	.00	27,120.00	7.9%

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 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
18300	PROPERTY TAX ASSISTANCE PROG							
18300	46930 TAX ASSIST	.00	50,000.00	50,000.00	50,021.00	.00	75,000.00	50.0%
	TOTAL PROPERTY TAX ASSISTANC	.00	50,000.00	50,000.00	50,021.00	.00	75,000.00	50.0%

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 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
19100	CAPITAL EQUIPMENT							
19100	47430 OTHR EQP	733,245.28	875,000.00	875,000.00	548,812.99	.00	254,839.00	-70.9%
	TOTAL CAPITAL EQUIPMENT	733,245.28	875,000.00	875,000.00	548,812.99	.00	254,839.00	-70.9%

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
19200	ROAD IMPROVEMENTS							
19200	46990 OT CONT SV	754,813.50	1,909,000.00	2,325,071.00	2,341,708.63	.00	1,377,660.00	-40.7%
	TOTAL ROAD IMPROVEMENTS	754,813.50	1,909,000.00	2,325,071.00	2,341,708.63	.00	1,377,660.00	-40.7%

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 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
19300	BUILDING & FACILITIES IMPRVMT							
19300	44400 PROF SVCS	62,195.05	.00	.00	.00	.00	.00	.0%
19300	46990 OT CONT SV	36,275.00	526,250.00	526,250.00	362,695.07	.00	171,000.00	-67.5%
19300	47430 OTHR EQP	1,231.78	.00	.00	.00	.00	.00	.0%
19300	48100 XFR TIF	451,119.88	571,120.00	571,120.00	549,881.00	445,665.00	524,702.00	-8.1%
TOTAL BUILDING & FACILITIES		550,821.71	1,097,370.00	1,097,370.00	912,576.07	445,665.00	695,702.00	-36.6%

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
19400	REC -LAND & FACILITIES IMPRVMT							
19400	46990 OT CONT SV	.00	207,370.00	207,370.00	197,370.00	.00	363,845.00	75.5%
19400	47110 LAND ACQ	33,576.49	.00	.00	2,710.88	.00	.00	.0%
TOTAL REC -LAND & FACILITIES		33,576.49	207,370.00	207,370.00	200,080.88	.00	363,845.00	75.5%

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 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND			2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
19500	DEBT SERVICE								
19500	47510	DEBT-PRIN	233,400.00	2,323,400.00	2,323,400.00	2,323,400.00	2,323,400.00	2,323,400.00	.0%
19500	47520	DEBT-INT	222,672.57	760,561.00	760,561.00	398,619.27	760,561.00	673,621.00	-11.4%
19500	47525	NEW BONDS	.00	.00	.00	.00	.00	190,074.00	.0%
19500	47530	LEASE PMT	.00	471,972.00	471,972.00	380,022.51	379,444.00	469,596.00	-.5%
19500	47531	NEW LEASES	.00	.00	.00	.00	.00	.00	.0%
TOTAL DEBT SERVICE			456,072.57	3,555,933.00	3,555,933.00	3,102,041.78	3,463,405.00	3,656,691.00	2.8%

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 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
19700	SEWER							
19700	46960 PWD ASSMT	.00	.00	.00	.00	.00	.00	.0%
	TOTAL SEWER	.00	.00	.00	.00	.00	.00	.0%

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 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
19850	COUNTY TAXES							
19850	44100 ADMIN SVCS	.00	1,435,970.00	1,435,970.00	1,435,970.00	1,435,970.00	1,819,684.00	26.7%
	TOTAL COUNTY TAXES	.00	1,435,970.00	1,435,970.00	1,435,970.00	1,435,970.00	1,819,684.00	26.7%

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
19851	EDUCATION - RSU # 14							
19851	44100 ADMIN SVCS	.00	22,081,146.00	22,081,146.00	14,720,764.00	22,081,146.00	22,081,146.00	.0%
	TOTAL EDUCATION - RSU # 14	.00	22,081,146.00	22,081,146.00	14,720,764.00	22,081,146.00	22,081,146.00	.0%

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 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
19900	PROPERTY TAX OVERLAY							
19900	48220 OVERLAY	.00	71,849.00	71,849.00	.00	.00	71,849.00	.0%
	TOTAL PROPERTY TAX OVERLAY	.00	71,849.00	71,849.00	.00	.00	71,849.00	.0%

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 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
19910	GENERAL CONTINGENCY							
19910	43100 SUPP & MTL	109,992.74	300,000.00	300,000.00	76,372.41	110,000.00	150,000.00	-50.0%
	TOTAL GENERAL CONTINGENCY	109,992.74	300,000.00	300,000.00	76,372.41	110,000.00	150,000.00	-50.0%

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 NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20211 TOWN OF WINDHAM - FY 21 OPERATING BUDGET

FOR PERIOD 99

ACCOUNTS FOR:

GENERAL FUND		2019 ACTUAL	2020 ORIG BUD	2020 REVISED BUD	2020 ACTUAL	2020 PROJECTION	2021 FIN COMM	PCT CHANGE
19920	ENERGY & WEATHER EMERG FUND							
19920	43100 SUPP & MTL	.00	150,000.00	150,000.00	.00	150,000.00	150,000.00	.0%
	TOTAL ENERGY & WEATHER EMERG	.00	150,000.00	150,000.00	.00	150,000.00	150,000.00	.0%
	TOTAL GENERAL FUND	17,230,474.76	48,073,484.00	48,543,026.68	33,449,963.81	40,823,383.98	48,124,044.00	-.9%
	GRAND TOTAL	17,230,474.76	48,073,484.00	48,543,026.68	33,449,963.81	40,823,383.98	48,124,044.00	-.9%

** END OF REPORT - Generated by Susan Rossignol **